

Operating Budget Summary

	2008 OPERATING FORECAST	Actual to December 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
CORPORATE:							
REVENUE							
Municipal Levy	(9,543,856)	(9,506,698.27)	(9,692,090)	(9,865,305.30)	(10,235,576)	(10,219,484.39)	(10,536,397)
School Board Levy	(3,060,493)	(2,792,548.36)	(2,625,293)	(2,628,381.28)	(2,145,415)	(2,140,699.97)	(2,083,943)
Payments-In-Lieu	(803,006)	(799,849.94)	(802,148)	(821,522.11)	(791,312)	(796,409.29)	(788,723)
Gas Franchise Fee	0	0.00	0	0.00	0	0.00	0
Network Services	(600,000)	(600,000.00)	0	0.00	0	0.00	0
Prov Grant (Sustainable Community Plan)	0	0.00	0	0.00	0	0.00	0
Surplus from Prior Years	(23,080)	0.00	0	0.00	(25,000)	0.00	0
OMPF (CRF) Funding	(3,100,000)	(3,100,000.00)	(3,142,600)	(3,142,600.00)	(3,130,100)	(3,154,700.00)	(3,215,800)
	(17,130,435)	(16,799,096.57)	(16,262,131)	(16,457,808.69)	(16,327,403)	(16,311,293.65)	(16,624,863)
EXPENDITURES							
Election	3,000	3,757.92	0	0.00	32,650	23,835.78	0
Council	541,800	528,077.05	522,373	618,471.08	566,802	552,159.55	528,500
Contribution to Reserve/Reserve Funds	755,000	1,102,307.39	190,000	511,487.00	400,000	800,000.00	700,000
Uncontrollable Costs	3,051,918	3,038,714.81	2,997,985	3,015,340.11	2,770,906	2,765,563.40	2,788,550
Economic Development	168,750	82,407.14	167,500	180,653.05	182,000	121,876.23	182,000
School Board Requisition	3,060,493	2,792,548.36	2,625,293	2,628,381.28	2,145,415	2,140,699.97	2,083,943
Long Term Debt	719,519	621,654.40	824,683	606,397.14	888,746	769,937.51	789,100
	8,300,480	8,169,467.07	7,327,834	7,560,729.66	6,986,519	7,174,072.44	7,072,093
Total Corporate	(8,829,955)	(8,629,629.50)	(8,934,297)	(8,897,079.03)	(9,340,884)	(9,137,221.21)	(9,552,770)
ADMINISTRATION & FINANCE:							
Admin. Revenue	(673,010)	(685,341.75)	(622,125)	(710,651.14)	(626,250)	(679,324.22)	(563,250)
Administration Department	537,380	454,939.58	506,013	491,947.17	518,859	548,452.85	556,590
Clerk's Department	163,800	163,421.64	166,250	167,461.39	181,990	181,342.89	177,780
Treasury Department	676,594	592,964.55	722,253	783,245.65	715,920	769,236.83	658,150
FFPC Administration	122,350	101,060.01	107,974	119,287.79	107,604	101,818.81	93,474
Total A & F	827,114	627,044.03	880,365	851,290.86	898,123	921,527.16	922,744
COMMUNITY SERVICES:							
Fire Emergency Services	1,007,207	1,072,252.93	1,019,709	1,085,179.85	1,046,450	1,032,316.69	1,024,965
911 Dispatch Services	37,500	37,457.46	16,300	14,201.97	16,300	15,983.92	16,500

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Police Services	2,295,544	2,350,525.47	2,328,765	2,380,729.55	2,469,365	2,356,053.81	2,564,340
Sister Betty Kennedy Centre	36,500	39,601.67	27,700	34,230.67	28,450	26,776.16	27,450
Children's Day Care	118,383	71,152.82	115,143	111,097.41	96,290	88,088.94	96,550
Ontario Early Years Enhancement	0	0.00	228	0.00	0	0.00	0
Toy Lending Resource Centre	33,797	0.00	5,546	0.00	7,830	0.00	0
Day Care Resource Centre	8,096	(0.00)	(1,361)	0.00	2,360	0.00	3,510
Best Start Special Needs	150	0.00	(1,271)	0.00	350	0.00	0
Handi Transit Services	87,585	84,486.84	89,220	97,610.11	91,000	87,900.11	92,820
Townshend Theatre	1,500	(5,575.25)	750	(4,156.01)	(2,000)	(2,259.84)	0
Recreation Facilities	447,400	492,362.93	445,820	706,290.84	434,765	400,008.95	434,440
Recreation Programs	149,950	131,180.02	145,100	144,512.92	143,950	141,595.50	125,970
Community Services	106,000	118,965.68	113,090	118,858.30	117,560	141,500.93	123,375
Sunny Cove Camp				69.62	0	25,104.26	2,000
Public Library	442,900	441,325.40	444,080	455,731.46	453,080	453,460.85	453,080
Museum	156,250	166,082.29	156,050	211,768.90	134,955	143,385.85	128,400
Waterfront (Sorting Gap)	25,850	46,338.29	26,833	42,643.20	37,155	54,648.44	43,435
Total Community Services	4,954,612	5,046,156.55	4,931,702	5,398,768.79	5,077,860	4,964,564.57	5,136,835
OPERATIONS & FACILITIES							
Public Works	594,774	(109,630.39)	520,653	752,169.77	517,680	657,104.08	583,956
Roads	1,125,683	1,728,937.98	1,173,610	2,251,857.11	1,218,788	1,080,215.38	1,282,258
Sidewalks	76,061	66,498.71	77,620	309,870.04	93,564	81,267.49	89,038
Stores Operations	69,435	78,703.13	72,008	81,433.32	79,661	74,588.46	81,610
Traffic Signal Maint	15,959	10,420.02	13,165	6,274.01	11,165	8,684.15	11,165
Streetlighting Maint	108,325	127,519.60	128,000	124,254.18	128,000	114,822.09	128,000
Waste Management Services	59,802	74,568.24	61,357	129,822.29	83,731	44,726.90	125,800
Airport	81,547	106,669.10	143,904	277,821.33	200,545	192,358.27	156,654
Parks & Cemeteries Admin	178,528	168,475.69	176,608	181,412.73	169,210	150,905.78	132,970
Cemeteries	257,907	242,094.74	264,334	223,373.15	229,308	216,366.83	235,757
Parks	225,663	241,483.03	230,428	264,051.91	275,774	253,021.61	281,661
Total Operations and Facilities	2,793,684	2,735,739.85	2,861,687	4,602,339.84	3,007,426	2,874,061.04	3,108,869
PLANNING & DEVELOPMENT							
By-Law Enforcement	124,655	116,791.17	122,537	105,111.27	110,579	105,569.29	112,770
Building Department	(56,750)	(69,602.57)	(56,691)	(62,912.45)	42,606	28,369.56	45,080

Operating Budget Summary

	2008 OPERATING FORECAST	Actual to December 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Planning Department	84,590	73,072.22	77,647	82,649.79	81,590	77,690.31	89,672
Civic Centre	102,050	123,507.49	117,050	124,279.09	122,700	58,794.64	136,800
Total Planning and Development	254,545	243,768.31	260,543	249,127.70	357,475	270,423.80	384,322
SUBTOTAL	0	23,079.24	(0)	2,204,448.16	0	(106,644.64)	0
Prior Year Surplus		(23,079.24)		0.00			
Landfill Closure Expensed (Adj)				(6,968.00)			
Less: Amortization				(2,222,480.20)			
Year End Sub-Total (Before PSAB Audit Adjustments)				(25,000.04)		(106,644.64)	
LT Debt Principal Payments				(447,212.44)			
Capital Expenses - Transfer to General				300,110.78			
Capital Revenue - Transfer to General				(274,199.54)			
Local Improvement - Prelevy Adj				8,513.98			
Transfers to Reserve Funds				(593,602.22)			
Handi-van Reserve Fund Cont				23,228.23			
Closing Transfers to Reserve Funds				570,373.99			
Increase in Landfill Closure				6,968.00			
Increase in Employee Future Benefits							
Unfunded Liability				(718.00)			
New LT Debt Less LT Debt Principal Payments				(412,427.79)			
Capital - Funded by Operations				684,326.90			
Opening Surplus from Prev Restated Year				(47,680.39)			
OPERATING FORECAST	0	(0.00)	(0)	(207,318.54)	0	(106,644.64)	0

**2011 OPERATING BUDGET
CORPORATE**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec. 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
REVENUE:								
MUNICIPAL LEVY:								
Farmland Tax	G-050-0111-0014	(112)	(112.12)	(118)	(117.96)	(124)	(123.88)	(128)
Residential - EP	G-050-0111-0018	(4,014,464)	(4,014,463.75)	(4,270,760)	(4,270,760.07)	(4,463,303)	(4,463,302.32)	(4,619,088)
Residential - ES	G-050-0111-0019	(1,084,540)	(1,084,539.82)	(1,067,120)	(1,067,120.50)	(1,119,948)	(1,119,947.96)	(1,140,478)
Residential - FP	G-050-0111-0020	(14,009)	(14,008.79)	(11,937)	(11,937.19)	(12,330)	(12,330.32)	(12,627)
Residential- FS	G-050-0111-0021	(30,644)	(30,643.66)	(32,095)	(32,095.51)	(34,208)	(34,207.65)	(34,225)
Commercial Tax Full - T (Including DT)	G-050-0112-0014	(1,939,025)	(1,939,025.50)	(2,020,178)	(2,020,177.83)	(2,065,568)	(2,065,566.93)	(2,124,527)
Commercial Vacant Unit - U	G-050-0112-0015	(21,444)	(21,444.06)	(18,275)	(18,274.55)	(19,410)	(19,409.91)	(20,414)
Commercial Vacant Land - X	G-050-0112-0016	(33,319)	(33,319.38)	(33,553)	(33,552.86)	(34,738)	(34,737.90)	(36,243)
Commercial General - M	G-050-0112-0017	(2,406)	(2,405.94)	(2,534)	(2,534.08)	(2,545)	(2,546.45)	(2,543)
Commercial Shared - H	G-050-0112-0023	(33,848)	(33,847.74)	(30,116)	(30,116.31)	(26,891)	(26,890.81)	(26,191)
Commercial New Construction - XT	G-050-0112-0034							(3,735)
Industrial Tax Full - T	G-050-0113-0014	(129,675)	(129,674.93)	(130,062)	(130,062.29)	(126,674)	(126,673.80)	(128,050)
Industrial Vacant Unit - U	G-050-0113-0015	(5,948)	(5,947.58)	(7,352)	(7,351.80)	(7,412)	(7,411.80)	(7,688)
Industrial Vacant Land - X	G-050-0113-0016	(10,042)	(10,041.90)	(10,350)	(10,349.60)	(14,781)	(14,780.75)	(13,633)
Industrial Full, Not PIL - H	G-050-0113-0022	(23,839)	(23,839.41)	(26,726)	(26,726.23)	(26,492)	(26,492.40)	(26,357)
Industrial Excess Land, Shared PIL - K	G-050-0113-0033	(1,433)	(1,433.13)	(1,714)	(1,713.62)	(1,698)	(1,698.16)	(1,689)
Large Industrial Tax Full - T	G-050-0114-0014	(1,726,830)	(1,726,829.90)	(1,499,286)	(1,499,286.22)	(1,689,530)	(1,689,529.94)	(1,712,221)
Multi-Residential Tax - EP	G-050-0115-0018	(419,576)	(419,575.57)	(447,095)	(447,094.90)	(456,138)	(456,137.75)	(462,153)
Multi-Residential Tax - ES	G-050-0115-0019	(41,849)	(41,848.99)	(33,649)	(33,648.60)	(33,493)	(33,493.49)	(31,446)
Multi-Residential Tax - FP	G-050-0115-0020	(1,180)	(1,180.52)	(1,216)	(1,215.77)	(2,233)	(2,233.02)	(2,246)
Pipeline Tax - T	G-050-0116-0014	(78,423)	(78,423.08)	(81,704)	(81,704.10)	(85,285)	(85,285.09)	(117,940)
Local Improvements	G-050-0490-0025	(16,250)	(4,422.95)	(16,250)	(11,988.39)	(12,775)		(12,775)
Supp/Omits - Municipal	G-052-		(44,138.64)		(199,845.31)		(85,980.15)	
W/O Municipal Tax Levy	G-056	85,000	154,469.09	50,000	72,368.39		89,296.09	
Total Municipal Levy		(9,543,856)	(9,506,698.27)	(9,692,090)	(9,865,305.30)	(10,235,576)	(10,219,484.39)	(10,536,397)
SCHOOL BOARD LEVY:								
Farm - FT	G-051-0111-0014	(19)	(18.68)	(18)	(18.45)	(18)	(18.23)	(18)
Residential & Farm - EP	G-051-0111-0018	(668,780)	(668,780.07)	(667,732)	(667,732.06)	(656,674)	(656,679.02)	(648,860)
Residential & Farm - ES	G-051-0111-0019	(180,676)	(180,676.31)	(166,844)	(166,843.91)	(164,775)	(164,776.19)	(160,207)
Residential & Farm - FP	G-051-0111-0020	(2,334)	(2,333.76)	(1,866)	(1,866.38)	(1,814)	(1,814.14)	(1,774)
Residential & Farm - FS	G-051-0111-0021	(5,105)	(5,105.01)	(5,018)	(5,018.12)	(5,033)	(5,032.92)	(4,808)
RPEP	G-051-0111-0027	(12)	(11.82)	(12)	(12.11)	(12)	(12.09)	(12)
RPES	G-051-0111-0029	(3)	(3.11)	(3)	(2.80)	(3)	(2.80)	(3)
Commercial - T - NS (Including DT)	G-051-0112-0014	(1,420,456)	(1,420,455.86)	(1,203,779)	(1,203,779.42)	(881,565)	(881,564.93)	(850,049)
Commercial - U - NS	G-051-0112-0015	(15,709)	(15,709.10)	(10,889)	(10,889.39)	(8,284)	(8,283.97)	(8,168)
Commercial - X - NS	G-051-0112-0016	(24,408)	(24,408.55)	(19,993)	(19,993.40)	(14,826)	(14,825.85)	(14,501)
Commercial - P - NS	G-051-0112-0031	(10,806)	(10,805.53)	(8,784)	(8,784.02)	(6,493)	(6,493.17)	(6,237)

2011 OPERATING BUDGET CORPORATE

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Commercial - XT	G-051-0112-0034							(1,495)
Industrial - T - NS	G-051-0113-0014	(45,787)	(45,786.96)	(44,068)	(44,067.93)	(40,790)	(40,789.91)	(37,767)
Industrial - U - NS	G-051-0113-0015	(2,100)	(2,100.03)	(2,491)	(2,490.96)	(2,387)	(2,386.67)	(2,268)
Industrial - X - NS	G-051-0113-0016	(3,546)	(3,545.71)	(3,507)	(3,506.68)	(4,759)	(4,759.52)	(4,021)
Industrial - P - NS	G-051-0113-0031	(23)	(23.02)	(27)	(27.36)	(26)	(26.46)	(25)
Large Industrial - T - NS	G-051-0114-0014	(606,622)	(606,622.08)	(418,066)	(418,065.82)	(298,351)	(298,350.95)	(276,945)
Multi-Residential - EP	G-051-0115-0018	(28,422)	(28,421.99)	(27,492)	(27,492.02)	(26,394)	(26,393.65)	(25,532)
Multi-Residential - ES	G-051-0115-0019	(2,835)	(2,834.85)	(2,069)	(2,069.06)	(1,938)	(1,938.04)	(1,737)
Multi-Residential - FP	G-051-0115-0020	(80)	(79.97)	(75)	(74.76)	(129)	(129.21)	(124)
Pipeline - T - NS	G-051-0116-0014	(41,185)	(41,185.28)	(40,974)	(40,973.98)	(29,558)	(29,558.10)	(37,807)
Railroad - WT - NS	G-051-0117-0026	(1,585)	(1,585.43)	(1,586)	(1,585.43)	(1,586)	(1,585.43)	(1,585)
Supplementary/Omits	G-053		(18,231.16)		(54,548.52)		(32,344.64)	
Write off - School Tax Levy	G-057		286,175.92		51,461.30		37,065.92	
Total School Board Levy		(3,060,493)	(2,792,548.36)	(2,625,293)	(2,628,381.28)	(2,145,415)	(2,140,699.97)	(2,083,943)
Total Revenue		(12,689,349)	(12,739,891.64)	(12,367,383)	(12,617,516.27)	(12,380,991)	(12,486,546.37)	(12,620,340)
Total Expenses		85,000	440,645.01	50,000	123,829.69	0	126,362.01	0
TOTAL TAXATION LEVY		(12,604,349)	(12,299,246.63)	(12,317,383)	(12,493,686.58)	(12,380,991)	(12,360,184.36)	(12,620,340)
PAYMENTS-IN-LIEU:								
Municipal Tax Assistance:								
Court House	G-062-0131-0150	(24,701)	(24,700.99)	(26,297)	(26,297.33)	(26,704)	(26,704.19)	(26,941)
Land Registry Office	G-062-0131-0151	(5,229)	(5,228.91)	(4,699)	(4,698.95)	(4,691)	(4,690.82)	(4,654)
Eighth St North Side	G-062-0131-0152	(681)	(681.42)	(711)	(711.19)	(741)	(741.21)	(763)
Tourist Information Bureau	G-062-0131-0153	(12,767)	(12,771.14)	(12,788)	(12,792.68)	(12,766)	(12,768.01)	(12,665)
Min. Citizenship & Culture	G-062-0131-0154	(8,020)	(8,019.80)	(7,854)	(7,853.96)	(7,840)	(7,840.38)	(7,778)
Ont. Realty Corp Parking Lot	G-062-0131-0155	(2,534)	(2,547.31)	(2,349)	(2,373.08)	(2,345)	(2,352.43)	(2,327)
Natural Resources	G-062-0131-0175	(26,963)	(26,991.49)	(28,346)	(28,398.44)	(29,258)	(29,261.41)	(29,980)
		(80,895)	(80,941.06)	(83,044)	(83,125.63)	(84,345)	(84,358.45)	(85,108)
Municipal Act:								
Confederation College	G-062-0132-0156	(3,975)	(4,500.00)	(6,600)	(6,600.00)	(7,725)	(7,725.00)	(7,725)
Rainy River Valley Health	G-062-0132-0157	(11,625)	(11,625.00)	(11,625)	(11,625.00)	(11,625)	(11,625.00)	(11,625)
Fort Frances Jail	G-062-0132-0158	(1,650)	(1,650.00)	(1,650)	(1,650.00)	(1,650)	(1,650.00)	(1,650)
Ge-Da-Gi-Binez Youth Centre	G-062-0132-0159				0.00	(900)	(900.00)	(900)
		(17,250)	(17,775.00)	(19,875)	(19,875.00)	(21,900)	(21,900.00)	(21,900)
Municipal Enterprises:								
General Municipal	G-062-0133-0160	(33,843)	(33,842.75)	(33,664)	(33,663.63)	(32,084)	(32,083.87)	(31,623)
Sewage Facilities	G-062-0133-0161	(47,092)	(47,091.70)	(45,005)	(45,005.36)	(40,202)	(40,202.12)	(39,172)
Water Facilities	G-062-0133-0162	(161,380)	(161,379.79)	(154,912)	(154,912.22)	(138,546)	(138,546.22)	(135,159)
FFPC	G-062-0133-0163	(12,950)	(12,949.96)	(12,159)	(12,159.01)	(10,852)	(10,851.93)	(10,565)
		(255,265)	(255,264.20)	(245,740)	(245,740.22)	(221,684)	(221,684.14)	(216,519)

2011 OPERATING BUDGET CORPORATE

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Ontario Enterprises:								
Water Lots & Marina	G-062-0134-0164	(9,628)	(9,627.88)	(10,574)	(10,574.04)	(11,060)	(11,059.89)	(11,472)
L.C.B.O.	G-062-0134-0167	(8,148)	(8,148.12)	(7,720)	(7,719.70)	(7,706)	(7,706.35)	(7,645)
Power Dam Compensation	G-062-0136-0172	(324,686)	(323,642.55)	(330,500)	(330,944.95)	(332,110)	(332,113.33)	(332,110)
		(342,462)	(341,418.55)	(348,794)	(349,238.69)	(350,876)	(350,879.57)	(351,227)
Bridges:								
International Bridge (per Regulation)	G-062-0136-0169	(35,000)	(31,395.28)	(31,000)	(52,066.07)	(40,000)	(48,561.15)	(40,000)
Canada Enterprises:								
Canada Post Corp	G-062-0137-0173	(31,847)	(32,769.31)	(33,156)	(30,871.51)	(31,791)	(29,105.79)	(33,090)
Natural Resources-Butler Ave	G-062-0137-0175	(1,556)	(1,555.84)	(1,808)	(1,874.27)	(1,985)	(1,189.49)	(2,148)
		(33,403)	(34,325.15)	(34,964)	(32,745.78)	(33,776)	(30,295.28)	(35,238)
Per Acreage Charges:								
Ontario Hydro Acreage	G-062-0135-0165	(35,108)	(35,107.73)	(35,108)	(35,107.75)	(35,108)	(35,107.73)	(35,108)
Railroad Acreage	G-062-0135-0168	(3,623)	(3,622.97)	(3,623)	(3,622.97)	(3,623)	(3,622.97)	(3,623)
Total Per Acreage		(38,731)	(38,730.70)	(38,731)	(38,730.72)	(38,731)	(38,730.70)	(38,731)
Total P.I.L.		(803,006)	(799,849.94)	(802,148)	(821,522.11)	(791,312)	(796,409.29)	(788,723)
Centra Gas Franchise Fees	G-070-0411-0313							
Network Services	G-070-0411-0312	(600,000)	(600,000.00)	0	0.00	0		
Prov. Grant (Sustainable Community Plan)	G-070-0430-							
Sale of Equipment	G-070-0411-0314							
Sale of Land	G-070-0411-0315							
Surplus from Prior Years	G-080-0000-0000	(23,080)				(25,000)		
CRF Funding (OMPF)	G-061-0129-0199	(3,100,000)	(3,100,000.00)	(3,142,600)	(3,142,600.00)	(3,130,100)	(3,154,700.00)	(3,215,800)
TOTAL REVENUE		(17,130,435)	(16,799,096.57)	(16,262,131)	(16,457,808.69)	(16,327,403)	(16,311,293.65)	(16,624,863)
EXPENDITURES:								
Election Expenses:								
Expense Recoveries	G-115-0440-0589							
Nomination Filing Fee	G-115-0430-0310							
Part-Time Wages	G-115-1101-1130	2,200	2,235.00			2,900	3,050.00	
Part-Time Benefits	G-115-1101-1130					750		
Postage, Freight, Courier	G-115-1200-1252	550	1,276.20			4,100	3,713.04	
Office Supplies	G-115-1400-1410	250	192.29			1,000	189.28	
Contracted Services	G-115-1500-1527					8,500	5,924.05	
Travel	G-115-1500-1530							
Conference & Courses	G-115-1500-1531					2,000	710.72	
Meeting Expenses	G-115-1500-1532		54.43			400		

**2011 OPERATING BUDGET
CORPORATE**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec. 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Equipment Rental - Other	G-115-1500-1541					10,500	10,145.49	
Advertising	G-115-1500-1591					2,500	103.20	
<i>Subtotal</i>		3,000	3,757.92	0	0.00	32,650	23,835.78	0
Council:								
REVENUE								
Nomination Filing Fee	G-110-0430-0310	0		0				
Provincial Grant (Energy Audit Grant)	G-110-0430-							(20,000)
Expense Recoveries	G-110-0430-0589	0	(1,714.52)	0	(60.00)	0	(24,286.62)	
EXPENDITURES								
Wages IFT								
Part-Time Benefits	G-110-1101-1100							
Salaries/Wages	G-110-1101-1120	95,000	96,518.72	98,000	92,859.28	94,000	93,749.40	95,000
Disability - Long & Short	G-110-1101-1121							
CPP	G-110-1101-1123	3,400	1,274.37	1,500	1,234.06	1,300	785.73	1,300
Dental, Vision, Ext. Health	G-110-1101-1125							
O.M.E.R.S.	G-110-1101-1126	3,700	1,857.99	1,923	1,820.00	1,900	1,860.88	1,900
Employer Health Tax	G-110-1101-1129	2,100	1,293.85	2,000	1,236.77	1,300	1,264.98	1,500
Telephone & Communications	G-110-1200-1251	1,500	610.47	1,000	658.84	750	628.51	750
Legal/Point Park Litigation	G-110-1200-1259/1:	300,000	290,984.48	300,000	409,507.63	300,000	367,493.96	300,000
Memberships	G-110-1200-1260	9,000	8,516.36	9,000	10,283.36	10,500	10,233.59	10,500
Subscriptions & Publications	G-110-1200-1261		190.48		190.48	500	737.02	550
Office Supplies	G-110-1400-1410	1,000	691.67	1,000	53.98	250	493.31	500
Distributed Salaries/Wages/Ben (FFCBC)	G-110-1500-1110	5,500	6,982.90	6,650	8,220.00	4,000	4,021.85	4,000
Distributed Benefits (FFCBC)	G-110-1500-1111				2,451.10	1,000	1,255.43	1,200
Contracted Works	G-110-1500-1523							
Contracted Serv (Energy Audit)	G-110-1500-1527					50,000	6,444.88	40,000
Travel	G-110-1500-1530	3,000	5,906.18	6,000	2,263.43	2,500	1,519.28	2,500
Conferences & Courses	G-110-1500-1531	25,000	29,963.84	25,000	18,311.58	24,250	20,580.39	24,000
Meeting Expense	G-110-1500-1532	6,000	7,734.54	6,500	6,275.98	6,250	4,139.88	4,000
Equipment Rentals - Owned (FFCBC)	G-110-1500-1540	600	995.85	1,000	1,101.15	1,000	912.30	1,000
Advertising & Public Notices	G-110-1500-1591	2,000	1,413.84	2,000	1,161.22	1,250	888.32	1,250
Public Relations Expense	G-110-1500-1592	53,700	45,169.92	30,000	29,699.13	30,000	22,980.88	25,000
Annual Appreciation Dinner	G-110-1500-1596	8,000	7,403.61	8,000	8,420.59	8,000	8,404.08	9,000
Suggestion Awards Program	G-110-1800-1802							
Meals on Wheels	G-110-2110-2112	13,500	13,500.00	14,000	14,000.00	14,000	14,000.00	15,500
Rainy River Valley Safety Coalition	G-110-2110-2113	3,800	3,782.50	3,800	3,782.50	4,052	4,051.50	4,050
Communities in Bloom	G-110-2110-2115							
Tax Relief Grants/Write off KSBP	G-110-2110-2111							
Fun In The Sun (Fireworks Grant)	G-110-2110-2116	5,000	5,000.00	5,000	5,000.00	10,000	10,000.00	5,000

2011 OPERATING BUDGET CORPORATE

ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec. 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Total Revenue	0	(1,714.52)	0	(60.00)	0	(24,286.62)	(20,000)
Total Expenses	541,800	529,791.57	522,373	618,531.08	566,802	576,446.17	548,500
Total Council	541,800	528,077.05	522,373	618,471.08	566,802	552,159.55	528,500
Contribution to Reserve (Working Capital)	G-112-0000-1010	530,000	530,000.00				
Contribution to Reserve Funds (Library Bldg)	G-112-0000-1020	100,000	100,000.00	15,000	15,000.00		
Contribution to Reserve Funds (Rolling Stock)	G-112-0000-1020	85,000	85,000.00	127,000	127,000.00	150,000	200,000
Contribution to Reserve Funds (Buildings)	G-112-0000-1020	40,000	40,000.00	48,000	48,000.00	75,000	100,000
Contribution to Reserve Funds (Corp Projects)	G-112-0000-1020					175,000	400,000
Contribution to Reserve Funds (Surplus)	G-112-0000-1020		347,307.39		321,487.00	375,000.00	
Total Contribution to Reserve/Reserve Funds		755,000	1,102,307.39	190,000	511,487.00	400,000	700,000
<i>Uncontrollable Costs:</i>							
<i>Annual Hospital Grant</i>	G-161-2110-2110	68,000	68,143.68	68,000	68,143.68	68,000	67,859.00
<i>CT Scan Donation</i>	G-161-2110-2110	6,500	6,500.00	6,500	6,500.00	6,500	6,500.00
<i>Doctor Recruitment</i>	G-161-2110-2140	15,000		2,000	0.00	1,000	3,751.67
<i>Clinic Financing Interest</i>	G-161-2110-2141	33,750	35,403.81	32,900	28,538.64	29,500	23,518.29
<i>Transfer to Health Unit</i>	G-164-2110-2110	395,414	395,413.80	395,414	395,413.80	395,414	395,413.80
<i>DSSAB</i>	G-162-2110-2110	1,987,604	1,987,603.56	2,008,149	2,008,148.78	1,846,097	1,844,127.04
<i>Amort Exp - RRSSAB Mun Housing</i>	G-162-1520-7100				23,572.81		
<i>Rainycrest Home for the Aged</i>	G-163-2110-2110	545,650	545,649.96	485,022	485,022.40	424,395	424,393.60
Total Health & Uncontrollable Costs		3,051,918	3,038,714.81	2,997,985	3,015,340.11	2,770,906	2,765,563.40
<i>Economic Development</i>							
<i>Revenue:</i>							
Expense Recoveries	G-820-0430-0589		(600.00)			(15,700.00)	
<i>Expenses:</i>							
Distributed Salaries/Benefits/Equipment - Ow	G-820-1101-11110/1111/15	750			1,896.61		
Membership	G-820-1200-1260	1,000					
Contracted Works	G-820-1500-1523	55,000	52,955.00	55,000	52,955.00	53,000	52,955.00
Development Issues/Enhanced Econ Dev	G-820-1500-1526	100,000	21,157.12	100,000	117,478.76	120,000	76,157.67
Meeting Expenses	G-820-1500-1532	1,500	1,011.70	1,500	806.36	1,000	963.56
Advertising & Public Notices	G-820-1500-1591	1,500	383.32	1,000	0.00	0	
Public Relations Expenses	G-820-1500-1592	1,500			16.32	500	500
Fort Frances Chamber of Commerce	G-820-2110-2114	7,500	7,500.00	10,000	7,500.00	7,500	7,500.00
		168,750	83,007.14	167,500	180,653.05	182,000	137,576.23
						182,000	

**2011 OPERATING BUDGET
CORPORATE**

ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec. 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST	
Total Revenue	0	(600.00)	0	0.00	0	(15,700.00)	0	
Total Expenses	168,750	83,007.14	167,500	180,653.05	182,000	137,576.23	182,000	
Total Economic Development	168,750	82,407.14	167,500	180,653.05	182,000	121,876.23	182,000	
School Board Requisitions:								
EP	G-991-2110-2110	2,416,290	2,202,222.94	2,083,465	2,122,529.68	1,719,720	1,715,704.33	1,674,289
ES	G-992-2110-2110	636,684	582,819.08	534,869	498,912.92	418,719	418,019.37	402,948
FP	G-993-2110-2110	2,414	2,413.73	1,941	1,933.58	1,943	1,943.35	1,898
FS	G-994-2110-2110	5,105	5,092.61	5,018	5,005.10	5,033	5,032.92	4,808
Total School Board Requisitions		3,060,493	2,792,548.36	2,625,293	2,628,381.28	2,145,415	2,140,699.97	2,083,943
Long Term Debt								
Loan - I (Roads)	G-113-1300-1303	44,376	19,064.18	68,235	15,496.58	62,229	27,174.32	42,000
Loan - P (Roads)	G-113-1300-1304	120,016	78,510.96	206,835	78,144.26	250,683	197,066.44	286,370
Loan - I (Sidewalks)	G-113-1300-1307	4,624	4,621.60	3,777	3,659.08	1,936	1,936.34	1,396
Loan - P (Sidewalks)	G-113-1300-1308	19,033	19,032.96	19,033	18,944.06	18,253	18,252.94	18,793
Loan - I (Parks & Cemeteries)	G-113-1300-1309							
Loan - P (Parks & Cemeteries)	G-113-1300-1310							
Loan - I (Emergency Measures)	G-113-1300-1313	13,744	0.00					
Loan - P (Emergency Measures)	G-113-1300-1314	22,546	0.00					
Loan - I (Heritage Tourism)	G-113-1300-1315			9,875	129.22	12,530	6,152.37	7,593
Loan - P (Heritage Tourism)	G-113-1300-1316			24,955		61,805	39,047.13	50,831
Debenture - Interest (Townshend)	G-113-1300-1321	36,195	37,586.39	33,407	33,158.01	30,440	30,175.11	27,283
Debenture - Principal (Townshend)	G-113-1300-1322	43,576	43,576.37	46,365	46,364.92	49,332	49,331.91	52,489
Loan - I (Waterfront)	G-113-1300-1331	18,498	18,486.46	15,108	14,636.21	7,745	7,745.38	5,585
Loan - P (Waterfront)	G-113-1300-1332	76,132	76,131.84	76,132	75,776.27	73,012	73,011.76	75,172
Debenture - Interest Arena	G-113-1300-1341	100,543	104,406.68	92,797	92,105.60	84,555	83,819.73	75,786
Debenture - Principal Arena	G-113-1300-1342	121,045	121,045.46	128,972	128,791.43	137,034	137,033.08	145,802
NOHFC	G-113-1300-1344	99,191	99,191.50	99,192	99,191.50	99,192	99,191.00	0
Total Long Term Debt		719,519	621,654.40	824,683	606,397.14	888,746	769,937.51	789,100
TOTAL REVENUE		(17,215,435)	(17,242,056.10)	(16,312,131)	(16,581,698.38)	(16,327,403)	(16,477,642.28)	(16,644,863)
TOTAL EXPENSES		8,385,480	8,612,426.60	7,377,834	7,684,619.35	6,986,519	7,340,421.07	7,092,093
TOTAL CORPORATE		(8,829,955)	(8,629,629.50)	(8,934,297)	(8,897,079.03)	(9,340,884)	(9,137,221.21)	(9,552,770)

**2011 OPERATING BUDGET
ADMINISTRATION AND FINANCE**

ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST	
Administration Department								
REVENUE:								
Sundry Revenues	G-070-0310-0582		(82.31)		(229.35)			
Interest & Penalties on Taxes	G-070-0320-0911	(130,000)	(146,665.77)	(150,000)	(213,867.27)	(200,000)	(164,209.83)	
Accounts Receivable Interest	G-070-0320-0916	(4,100)	(5,016.43)	(4,100)	(4,580.70)	(5,000)	(7,709.94)	
Investment Income (Reserve)	G-070-0320-0921							
Investment Income - Bank/Short Term GIC	G-070-0320-0926	(125,000)	(114,909.69)	(85,000)	(20,907.87)	(35,000)	(16,193.64)	
Sale of Vehicles & Equipment	G-070-0410-0314							
Sale of Land	G-070-0410-0315		(2,200.00)		(51,774.35)		(45,690.22)	
MMAH - Grant	G-070-0410-0462	(5,400)	(5,414.68)	0				
GST Rebate/PST Compensation	G-070-0410-0574				(126.98)		(60.00)	
Sundry Revenues	G-070-0410-0582				(5,552.48)		(533.72)	
Tax Certificates	G-070-0410-0584	(10,300)	(12,020.50)	(11,300)	(8,894.00)	(10,000)	(10,083.00)	
Expense Recoveries	G-070-04100589						(4,381.76)	
Business Licenses	G-070-0410-0721	(25,000)	(23,481.60)	(25,000)	(18,099.05)	(20,000)	(21,113.76)	
Lottery Licenses	G-070-0410-0727	(20,000)	(11,412.74)	(12,000)	(10,503.15)	(10,000)	(6,028.79)	
Town Property Rentals	G-070-0410-0774	(4,040)	(4,042.60)	(4,100)	(4,124.88)	(4,150)	(4,246.98)	
POA Fines	G-070-0410-0930	(68,500)	(63,732.91)	(60,000)	(64,034.17)	(70,000)	(81,287.45)	
Natural Gas Rebate	G-070-0411-0316		(9,272.37)		(3,128.71)	(2,500)	(8,356.88)	
Purchase Card Rebate	G-070-0411-0317				(15,263.55)	(15,000)	(16,978.06)	
Moffat Family Grant Rec'd	G-120-0430-0480	(54,000)	(54,000.00)	(43,750)	(43,750.00)	(40,000)	(37,500.00)	
Sundry Revenues	G-130-0330-0582						(47.62)	
Birth Registration Fees	G-130-0430-0331	(1,020)	(1,264.50)	0	(223.25)	0		
Death/Still Birth Registration	G-130-0430-0332	(3,500)	(2,531.25)	(2,500)	(3,535.65)	(3,500)	(3,135.75)	
Marriage Licenses	G-130-0430-0333	(5,000)	(5,600.00)	(6,875)	(7,120.00)	(7,000)	(7,267.50)	
Civil Marriage	G-130-0430-0334	(2,500)	(1,250.00)	(1,500)	(1,350.00)	(1,500)	(4,800.00)	
Certify True Copies	G-130-0430-0335	(150)	(152.50)	(100)	(77.60)	(100)	(147.00)	
Commissioning Oaths & Affidavits	G-130-0430-0336	(1,500)	(1,815.00)	(1,500)	(1,270.80)	(1,500)	(1,236.84)	
Expense Recoveries	G-130-0430-0589		(230.00)		(260.00)	0	(260.00)	
Tax Sale Admin. Recovery	G-140-0430-0570							
Administration Service Charges	G-140-0430-0581	(212,000)	(218,408.12)	(213,400)	(230,615.27)	(200,000)	(225,646.63)	
Sundry Revenues	G-140-0430-0582	(500)						
Expense Recoveries	G-140-0430-0589	(500)	(1,838.78)	(1,000)	(1,362.06)	(1,000)	(12,408.85)	
Total Revenue		(673,010)	(685,341.75)	(622,125)	(710,651.14)	(626,250)	(679,324.22)	(563,250)
Administration Department								
EXPENDITURES:								
Distributed Salaries/Wages	G-120-1101-1110		154.15					
Distributed Benefits	G-120-1101-1111		1.24					
Overtime/Shift/Recall	G-120-1101-1113		31.39					
Leave (Ber, Sick, Other)	G-120-1101-1114	5,000	1,592.97	4,000	3,124.46	3,200	6,408.84	
Vacation, Stats, Etc	G-120-1101-1115	40,000	44,426.43	45,000	41,668.40	42,000	51,862.57	

**2011 OPERATING BUDGET
ADMINISTRATION AND FINANCE**

		2008	Actual to	2009	Actual to December	2010	Actual to	2011
	ACCOUNT #	OPERATING FORECAST	Dec 31, 2008	OPERATING FORECAST	31/09	OPERATING FORECAST	December 31/10	OPERATING FORECAST
Salaries/Wages	G-120-1101-1120	240,000	220,208.91	243,000	252,066.51	253,265	238,451.47	251,760
Disability - Long & Short	G-120-1101-1121	7,000	6,896.66	7,100	7,190.33	7,500	7,538.78	7,630
WSIB	G-120-1101-1122	4,000	3,748.21	4,200	4,367.66	4,575	4,538.18	5,400
CPP	G-120-1101-1123	7,700	7,748.16	7,900	7,752.65	8,150	8,253.78	8,480
EI	G-120-1101-1124	3,500	3,466.46	3,500	3,214.13	3,390	3,404.93	3,640
Dental, Vision, Ext Health	G-120-1101-1125	18,000	13,234.08	18,300	10,834.59	13,900	13,016.55	13,000
O.M.E.R.S.	G-120-1101-1126	22,000	17,396.50	22,600	27,177.51	23,100	22,863.29	26,340
Life Insurance	G-120-1101-1127	1,400	1,341.60	1,400	1,324.84	1,375	1,408.80	1,435
EHT	G-120-1101-1129	5,500	5,114.50	5,700	5,763.82	5,820	5,772.21	5,920
Part-time Salaries/Wages	G-120-1101-1130	500		500				
Communications	G-120-1200-1251	1,000	753.96	1,000	1,424.03	2,000	2,201.15	2,100
Postage, Freight, Courier	G-120-1200-1252	500	277.71	500	459.55	500	291.04	500
Legal	G-120-1200-1253	15,000	5,717.61	8,000	196.29	2,500	6,867.14	2,500
Consultants Fees	G-120-1200-1255						74.36	
Memberships	G-120-1200-1260	750	325.76	750	1,008.13	1,000	350.89	1,000
Subscriptions & Publications	G-120-1200-1261	1,500	1,396.56	1,500	1,360.19	1,500	1,002.91	1,500
Office Supplies	G-120-1400-1410	6,000	1,720.31	5,000	2,308.88	2,500	1,944.98	2,500
Fist Aid Supplies	G-120-1400-1414		33.66					
Moffat Family Fund	G-120-1500-1511	54,000	54,000.00	43,750	43,750.00	40,000	37,500.00	37,500
Contracted Services	G-120-1500-1523	5,000	3,977.16	5,000	7,048.17	7,500	4,655.25	7,500
Land Title Fees	G-120-1500-1529					0		
Travel	G-120-1500-1530	1,000	68.58	1,000	1,070.02	1,000	595.44	1,000
Conferences & Courses	G-120-1500-1531	5,000	3,640.48	5,000	2,138.43	3,500	4,648.31	5,000
Meeting Expenses	G-120-1500-1532	500	129.08	500	385.41	500	104.02	500
Advertising & Public Notices	G-120-1500-1591	1,000	1,175.79	1,250	1,280.17	1,000	577.86	1,000
Moffat Family Fund - Meeting Expense	G-120-1500-1599	500	147.98	500	0.00	250		250
HR Legal Fees	G-125-1200-1253	15,000	4,221.05	7,500	7,268.20	34,000	57,829.37	20,000
HR Consultants	G-125-1200-1255	4,000	2,639.00	4,000	4,321.60	4,000	2,639.00	4,000
HR Subscriptions	G-125-1200-1261	3,500	2,431.25	3,500	4,037.80	3,500	8,362.13	4,500
HR Office Supplies	G-125-1400-1410	500	138.67	500	108.70	500	150.64	500
HR Training & Development	G-125-1500-1535	2,000	1,857.36	2,000	2,880.17	2,000	1,906.99	2,000
HR Health & Safety	G-125-1500-1537	5,000	343.88	5,000	3,892.54	4,000	1,939.93	3,000
Insurance Claims Deductible	G-125-1500-1581						3,177.74	
HR Recruitment of Staff	G-125-1500-1597	8,000	4,623.51	6,500	3,075.96	4,500	9,656.43	5,500
		484,350	414,980.62	465,950	452,499.14	482,525	509,994.98	477,455
Town Real Estate								
Distributed Salaries/Wages	G-122-1101-1110	2,000		1,500	0.00		24.08	
Distributed Benefits	G-122-1101-1111						7.95	
Equipment Rentals - Owned	G-122-1101-1540	700		500	0.00	250	9.00	1,000
Town's Condo Expense	G-122-1300-1399	1,000	1,257.52		250.00	250	254.40	255
Natural Gas	G-122-1400-1416	1,000	1,175.34	1,100	803.56	1,100	975.38	11,380
Hydro Charges	G-122-1400-1420	300	222.89	300	160.45	250	1,885.92	7,500

**2011 OPERATING BUDGET
ADMINISTRATION AND FINANCE**

		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Water & Sewer Charges	G-122-1400-1421	400	340.90	400	409.08	400	544.61	5,000
Property Taxes	G-122-1400-1425	36,730	34,013.29	33,663	34,823.83	32,084	33,258.27	45,000
Janitorial Supplies	G-122-1400-1470	300						
Contracted Works	G-122-1500-1523	6,500	415.20	1,500		0	1,164.79	2,500
Contracted Services	G-122-1500-1527	2,750		0	2,525.00	1,000	262.54	2,500
Repairs & Maintenance	G-122-1500-1545	100	2,057.53	100	73.35	100		
Lawn & Yard Maintenance.	G-122-1500-1555	500	370.00	500	280.00	500		
Insurance	G-122-1500-1580	500	106.29	500	122.76	400	70.93	4,000
Advertising & Public Notices	G-122-1500-1591	250		0		0		
		53,030	39,958.96	40,063	39,448.03	36,334	38,457.87	79,135
Administration Expenses		537,380	454,939.58	506,013	491,947.17	518,859	548,452.85	556,590
<i>Clerk's Department</i>								
Overtime/Shift/Recall	G-130-1101-1113		539.32		185.16		652.23	
Leave (Ber, Sick, Other)	G-130-1101-1114	1,000	394.23	1,000	185.16	500	1,589.06	500
Vacation, Stats, Etc	G-130-1101-1115	15,000	15,683.03	16,800	15,632.29	15,700	19,178.71	17,420
Salaries/Wages	G-130-1101-1120	100,000	99,765.60	100,800	104,344.33	103,560	99,645.26	104,020
Disability - Long & Short	G-130-1101-1121	3,500	3,390.96	3,500	3,624.09	3,690	3,724.53	3,800
WSIB	G-130-1101-1122	2,000	2,020.47	2,100	2,194.67	2,230	2,252.62	2,625
CPP	G-130-1101-1123	4,000	4,106.24	4,100	4,029.79	4,240	4,326.30	4,435
EI	G-130-1101-1124	1,750	1,680.32	1,750	1,629.69	1,720	1,747.35	1,858
Dental, Vision, Ext Health	G-130-1101-1125	9,000	8,803.44	9,150	8,943.74	9,265	8,717.18	8,665
O.M.E.R.S.	G-130-1101-1126	8,400	8,327.28	8,600	8,478.04	8,560	8,534.95	9,860
Life Insurance	G-130-1101-1127	700	670.80	700	662.42	685	704.40	720
EHT	G-130-1101-1129	2,250	2,259.26	2,300	2,325.95	2,340	2,361.62	2,380
Telephone/Communications	G-130-1200-1251		11.79		167.04			
Memberships	G-130-1200-1260	500	428.08	850	495.51	500	461.18	500
Subscriptions & Publications	G-130-1200-1261	2,500	2,698.04	2,500	3,089.69	2,500	3,159.43	2,600
Office Supplies	G-130-1400-1410	3,000	4,019.69	3,000	2,065.34	2,500	4,322.74	3,100
Contracted Services (Mtg Investigator)	G-130-1500-1527	2,500	1,375.00	2,500	1,375.00	1,500	1,500.00	500
iCompass Services	G-130-1500-1527					15,000	14,000.00	8,197
Travel	G-130-1500-1530	500			55.44			
Conferences & Courses	G-130-1500-1531	6,000	4,936.35	5,000	5,518.74	5,000	3,018.91	5,000
Meeting Expenses	G-130-1500-1532				40.00	150		
Marriage Officiant Fee	G-130-1500-1584				300.00	750		
Advertising & Public Notices	G-130-1500-1591	1,200	2,311.74	1,600	2,119.30	1,600	1,446.42	1,600
Total Clerk's Department		163,800	163,421.64	166,250	167,461.39	181,990	181,342.89	177,780
<i>Treasury Department</i>								
EXPENDITURES:								
Administration								
Accounting Allocation (W/S)	G-140-1000-1090	(290,975)	(290,975.00)	(299,704)	(299,704.00)	(305,698)	(305,698.00)	(314,945)

**2011 OPERATING BUDGET
ADMINISTRATION AND FINANCE**

		2008	Actual to	2009	Actual to December	2010	Actual to	2011
	ACCOUNT #	OPERATING FORECAST	Dec 31, 2008	OPERATING FORECAST	31/09	OPERATING FORECAST	December 31/10	OPERATING FORECAST
Accounting Allocation (Daycare/SKC/Handi-van)	G-140-1000-1096	(22,240)	(32,240.00)	(30,740)	(35,740.00)	(35,740)	(35,740.00)	(35,740)
Distributed Salaries/Wages	G-140-1101-1110	(95,000)	(69,145.51)	(80,000)	(87,439.66)	(80,000)	(62,980.29)	(70,000)
Distributed Benefits	G-140-1101-1111	(20,000)	(18,194.28)	(20,000)	(22,570.00)	(20,000)	(17,648.64)	(17,500)
Overtime/Shift/Recall	G-140-1101-1113	1,000	895.94	1,000	870.01	800	89.93	
Leave (Ber, Sick, Other)	G-140-1101-1114	5,000	4,362.99	5,000	7,050.94	5,500	6,026.86	5,500
Vacation, Stats, Etc	G-140-1101-1115	68,500	70,208.82	68,500	68,328.28	70,000	75,760.18	68,750
Salaries/Wages	G-140-1101-1120/1	400,000	400,215.69	413,310	411,492.86	399,074	361,710.39	383,200
Disability - Long & Short	G-140-1101-1121	15,000	14,042.49	15,000	15,831.83	16,000	14,664.70	14,900
WSIB	G-140-1101-1122	8,500	8,739.01	8,500	9,305.52	9,500	9,141.29	10,600
CPP	G-140-1101-1123	23,000	20,726.18	23,000	20,791.51	23,000	20,110.57	20,720
EI	G-140-1101-1124	10,000	9,269.93	10,000	9,043.95	9,500	8,988.12	9,290
Dental, Vision, Ext Health	G-140-1101-1125	44,000	38,483.81	44,000	38,984.93	40,500	37,379.59	39,330
O.M.E.R.S.	G-140-1101-1126	32,500	31,714.71	32,700	32,412.72	33,200	32,767.69	37,930
Life Insurance	G-140-1101-1127	3,600	3,321.60	3,500	3,253.47	3,400	3,200.94	3,210
EHT	G-140-1101-1129	10,500	9,876.98	10,500	10,104.66	10,300	9,718.93	9,730
Part-time Salaries/Wages	G-140-1101-1130	40,000	36,605.25	40,000	33,228.68	35,000	49,371.73	35,000
Communications	G-140-1200-1251	50,000	52,499.86	50,000	57,548.62	57,500	57,357.11	58,000
Postage/Freight/Courier	G-140-1200-1252	25,000	25,561.36	25,000	15,055.26	20,000	14,378.62	20,000
Legal Fees	G-140-1200-1253	1,000		500	763.25	500	531.95	500
Audit Fees	G-140-1200-1254	50,000	50,100.00	58,000	59,050.00	68,000	52,578.94	65,000
Consultant Fees	G-140-1200-1255							
Memberships	G-140-1200-1260	1,200	1,149.60	1,200	1,274.60	1,300	1,329.26	1,500
Subscriptions & Publications	G-140-1200-1261	500	68.43	500	184.58	500	124.20	500
Tax Write-Offs (EDFIP/Failed Tax Sale)	G-140-1210-4510	25,000	8,618.90	75,000	137,118.17	92,108	207,555.26	48,500
Tax Capping & Phase-In	G-140-1210-4511		(29,490.56)		(4,855.72)		179.62	
Rebates to Charities	G-140-1210-4512	30,000	28,508.44	30,000	27,966.98	30,000	25,346.82	30,000
Sundry A/R Written Off	G-140-1210-4514	1,500	8,441.24	1,500	(1,548.84)	1,500	3,905.17	2,000
Tax Sale Expenses	G-140-1210-4516				70.00		(259.98)	
Collection Costs	G-140-1210-4550	3,000	0.71		(139.13)			
Office Supplies	G-140-1400-1410	35,000	31,475.58	35,000	20,062.41	30,000	21,841.98	30,000
First Aid Supplies	G-140-1400-1414	100	49.15	100	0.00	100	52.29	
Protective Clothing	G-140-1400-1480				152.92			
Computer Maintenance (H & S)	G-140-1500-1502	40,000	21,790.80	40,000	34,916.25	40,000	27,323.98	40,000
Custom Software Changes	G-140-1500-1503	5,000	870.00	2,500	1,123.20	2,500	1,129.73	2,500
Computer Training	G-140-1500-1505	1,000	140.40	1,000	0.00	500		500
MPAC Assessment Fees	G-140-1500-1522	93,064	93,064.04	93,413	93,412.76	94,352	94,352.16	96,000
Contracted Services	G-140-1500-1527	25,000	13,821.01	15,000	7,026.90	10,000	7,355.51	8,500
Land Title Fees	G-140-1500-1529	250		250	18.00	250		
Travel	G-140-1500-1530	300	103.02	300	393.75	150	16.00	
Conferences & Courses	G-140-1500-1531	9,000	7,079.28	7,500	5,325.45	7,500	4,214.37	7,500
Meeting Expenses	G-140-1500-1532	100	45.87	100	72.14	100	65.12	100
Equipment Rentals - Other	G-140-1500-1541	14,350	14,613.44	15,000	13,659.48	15,000	13,155.94	15,000
General Insurance	G-140-1500-1580	20,500	16,311.80	13,500	17,367.26	17,500	17,954.45	18,350

**2011 OPERATING BUDGET
ADMINISTRATION AND FINANCE**

		2008	Actual to	2009	Actual to December	2010	Actual to	2011
	ACCOUNT #	OPERATING	Dec 31, 2008	OPERATING	31/09	OPERATING	December 31/10	OPERATING
		FORECAST		FORECAST		FORECAST		FORECAST
Advertising & Public Notices	G-140-1500-1591	750	198.24	500	255.35	500	353.91	500
Amortization Exp - Buildings	G-140-1520-7100				45,511.78			
Amortization Exp - Machinery & Equip	G-140-1520-7200				6,696.49			
Amortization Exp - Communication Network	G-140-1520-7500				7,342.30			
Amortization Exp - Computer Hardware	G-140-1520-7600				2,490.48			
Amortization Exp - Computer Hardware Pooled	G-140-1520-7625				5,013.49			
Amortization Exp - Computer Software	G-140-1520-7650				725.36			
Bank Service Charges	G-140-1600-1660	3,500	2,936.26	3,500	4,138.12	3,500	6,144.46	6,500
Cash Over/Under	G-140-1600-1661	100	7.64	100	22.23	100	9.49	100
Foreign Exchange	G-140-1600-1662	100	16.48	100	(1.30)	0	18.62	
Interest Charges	G-140-1600-1663	100						
Credit Card Discount	G-140-1600-1665	4,000	3,123.35	4,000	2,925.14	4,000	2,228.16	2,500
		672,799	589,012.95	718,129	776,383.43	711,796	766,107.13	654,025
Vehicles - Licensed								
Amortization Expense - Vehicles	G-121-1520-7300				2,049.65			
Distributed Salaries/Wages	G-121-2910-1110	750	1,482.01	1,300	1,619.27	1,500	793.23	1,000
Distributed Benefits	G-121-2910-1111	250	489.07	400	534.36	500	261.76	300
Communications	G-121-2910-1251	350	385.38	400	24.11	0	523.14	1,000
Vehicle Washes	G-121-2910-1415				10.00	0		
Gas & Fuel	G-121-2910-1418	250	33.33		65.32	100		
Vehicle Parts & Maintenance	G-121-2910-1451	1,500	1,066.81	1,500	2,064.51	1,500	1,025.42	500
Insurance	G-121-2910-1580	620	421.00	450	421.00	450	421.00	1,250
Licenses	G-121-2910-1582	75	74.00	74	74.00	74	105.15	75
		3,795	3,951.60	4,124	6,862.22	4,124	3,129.70	4,125
Treasury Expenses		676,594	592,964.55	722,253	783,245.65	715,920	769,236.83	658,150

**2011 OPERATING BUDGET
ADMINISTRATION AND FINANCE**

ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST	
<i>FFPC Administration</i>								
Distributed Salaries/Wages	G-910-1101-1110	115,000	93,518.52	100,000	90,625.12	80,000	76,709.79	70,000
Distributed Benefits	G-910-1101-1111				23,672.42	20,000	22,506.11	17,500
Communications	G-910-1200-1251	350	384.48	400	302.99	250	333.72	250
Office Supplies (including postage)	G-910-1400-1410	3,500	1,933.14	3,500	52.42	3,000		3,000
Distributed Salaries/Wages	G-910-2910-1110				1,053.82	1,000	360.50	500
Distributed Benefits	G-910-2910-1111				347.76	280	118.96	150
Vehicle Gasoline	G-910-2910-1418	2,000	2,613.89	2,500	2,144.84	2,000	1,561.38	1,500
Vehicle Parts & Maintenance	G-910-2910-1451	1,500	2,609.98	1,500	1,014.42	1,000	154.35	500
Vehicle Licences	G-910-2910-1582			74	74.00	74	74.00	74
Total FFPC Administration		122,350	101,060.01	107,974	119,287.79	107,604	101,818.81	93,474
Total A & F Revenue		(673,010)	(685,341.75)	(622,125)	(710,651.14)	(626,250)	(679,324.22)	(563,250)
Total A & F Expenditures		1,500,124	1,312,385.78	1,502,490	1,561,942.00	1,524,373	1,600,851.38	1,485,994
TOTAL A & F		827,114	627,044.03	880,365	851,290.86	898,123	921,527.16	922,744

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST	
Public Works								
REVENUE								
Lot Grade Setting	G-310-0330-0578	(2,223)	(1,161.96)	(1,200)	(597.30)	(398)	(812.80)	(600)
Expense Recovery	G-310-0330-0589		(2,787.19)		(1,194.28)	0	(2,362.50)	
Private Works	G-310-0330-0595	(22,489)	(42,501.56)	(30,000)	(57,269.57)	(38,667)	(84,368.36)	(85,116)
Private Crossings	G-310-0330-0596	(15,095)	(8,387.70)	(15,095)	(11,752.30)	(10,070)	(5,410.58)	(8,517)
GIS Student/Internship Grant	G-310-0430-0403							
Expense Recoveries	G-310-0430-0589						(2,443.12)	(27,500)
Provincial Funding (Kings/Webster Study)				(5,184)		(5,184)		
MNDM Grant	G-310-0430-0422		(4,480.00)		(5,232.00)	0	(5,600.00)	
NOHF Grant	G-310-0430-0467		(1,946.88)					
Expense Recovery	G-310-0430-0589		(689.62)		(629.20)			
Private Work Charges	G-310-0430-0595	(25,200)	(24,025.55)	(20,429)	(18,439.07)	(13,418)	(18,629.28)	(14,000)
Private Work Charges	G-310-0500-0595							
Contribution from Reserve (Salary Matter)	G-310-0430-0953							
Owned Equipment Rentals	G-310-0500-0761	(545,350)	(290,903.48)	(554,669)	(326,710.94)	(548,230)	(307,369.71)	(579,293)
Owned Vehicle Rental	G-310-0500-0775		(176,437.39)		(191,785.95)		(222,370.46)	
Investing In Ontario Funding	G-313-0430-0412		(770,986.00)					
Sales from Stores	G-344-0330-0575	(20,938)	(3,286.70)	(21,304)	(27,156.65)	(21,304)	(22,438.70)	(21,304)
Total Revenue		(631,295)	(1,327,594.03)	(647,881)	(640,767.26)	(637,271)	(671,805.51)	(736,330)
EXPENDITURES								
Administration								
Distributed Salaries/Wages	G-310-1101-1110	(1,460,349)	(1,228,240.08)	(1,295,293)	(1,305,950.87)	(1,397,637)	(1,289,263.82)	(1,430,491)
Distributed Benefits	G-310-1101-1111	(401,344)	(374,065.61)	(400,660)	(400,865.73)	(423,372)	(400,148.92)	(441,003)
Overtime	G-310-1101-1113	75,000	80,426.39	75,000	64,582.61	70,000	80,232.89	50,000
Paid Leave (Bereave/Union Neg)	G-310-1101-1114	42,293	73,986.27	45,494	76,915.30	46,926	76,656.73	47,764
Vac, Floaters, Stats, Holiday	G-310-1101-1115	215,601	223,044.70	232,975	223,588.42	241,438	258,010.37	269,336
Salaries/Wages	G-310-1101-1120	1,462,279	1,228,390.47	1,299,074	1,311,976.53	1,391,041	1,305,583.35	1,472,232
Disability STD/LTD	G-310-1101-1121	43,698	42,978.35	47,224	48,074.10	51,374	50,971.61	52,591
WSIB	G-310-1101-1122	26,299	31,910.30	27,145	31,179.94	29,945	36,293.12	36,944
CPP	G-310-1101-1123	59,500	63,263.48	65,506	65,010.87	69,562	70,651.94	76,841
EI	G-310-1101-1124	26,649	26,367.78	23,474	26,813.15	29,143	29,193.14	33,034
Dental, Vision & Extend Health	G-310-1101-1125	135,891	139,044.06	151,800	147,238.13	156,625	141,611.73	149,137
OMERS	G-310-1101-1126	101,252	102,839.94	108,622	109,475.40	114,214	157,042.77	139,296
Life Insurance	G-310-1101-1127	10,299	9,601.75	10,503	10,042.10	10,921	10,902.88	11,803
EHT	G-310-1101-1129	30,550	32,123.42	33,540	33,669.45	34,613	34,831.82	37,172
Part-Time Salaries/Wages	G-310-1101-1130	62,516	79,065.70	62,996	67,081.04	65,639	75,964.24	116,493
Early Retirement Payout	G-310-1101-1145							
Sick Slips	G-310-1101-1150	300	370.83	300	40.00		37.50	
Summer Staff Salaries/Wages	G-310-1101-1160							
Equipment Rentals - Owned	G-310-1101-1540							

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
	ACCOUNT #							
Staff Adjustments	G-310-1101-1161	108,340				6,240		11,090
Communications	G-310-1200-1251	10,000	11,983.26	10,000	11,540.06	10,000	11,789.68	12,000
Postage, Freight, Courier	G-310-1200-1252	1,000	371.32	1,000	414.85	500	136.18	500
Legal	G-310-1200-1253	2,500		0	318.57	0	2,874.57	
Memberships	G-310-1200-1260	1,921	1,066.00	1,921	898.23	1,000	265.21	1,000
Subscriptions & Publications	G-310-1200-1261							
Office Supplies	G-310-1400-1410	6,000	8,311.98	7,000	7,381.49	7,000	6,278.31	6,000
Protective Clothing	G-310-1400-1480	13,000	16,946.86	8,240	15,850.49	14,000	14,951.09	14,000
Contracted Works	G-310-1500-1523	5,000	1,043.37	4,250	4,577.41	4,250	5,727.21	4,250
Equipment Rental - Owned	G-310-1101-1540							
Conference & Courses	G-310-1500-1531	15,000	8,420.90	10,000	8,763.23	9,000	11,569.81	15,000
Communication Equipment	G-310-1500-1542	1,500	1,432.17	1,500	1,318.60	1,500	1,376.03	1,500
Insurance	G-310-1500-1580							
General Insurance Claims	G-310-1500-1581	5,000	11,575.55	5,000	6,032.86	5,000	5,170.61	5,000
Advertising & Public Notices	G-310-1500-1591	1,000	337.67	1,000	1,514.84	1,200	916.80	1,200
Public Relations Expense	G-310-1500-1592	1,300	732.00	1,000	872.50	500	238.44	500
Contribution to Capital	G-310-1510-5350						57,555.05	
Amortization Exp - Machinery & Equipment	G-310-1520-7200				14,050.19			
Amortization Exp - GIS Software	G-310-1520-7250				5,832.00			
Amortization Exp - Communication Network	G-310-1520-7500				1,550.82			
Amortization Exp - Computer Hardware	G-310-1520-7600				4,940.41			
Amortization Exp - Computer Hardware Pooled	G-310-1520-7625				3,313.82			
Amortization Exp - Computer Software Pooled	G-310-1520-7675				5,879.59			
Transfer to Reserve Funds (Equipment)	G-310-1620-5390							
		601,995	593,328.83	538,611	603,920.40	550,622	757,420.34	693,189
Buildings & Grounds								
Distributed Salaries/Wages	G-311-1101-1110	31,638	31,904.74	32,945	31,814.11	33,504	22,962.65	29,236
Distributed Benefits	G-311-1101-1111	10,173	9,497.33	9,017	9,527.20	9,378	6,509.88	8,073
Equipment Rentals - Owned	G-311-1101-1540	3,000	2,390.03	3,000	2,359.80	3,000	936.70	3,000
Natural Gas Charges	G-311-1400-1416	15,000	15,702.30	15,000	13,674.25	15,000	10,468.27	15,000
Hydro Charges	G-311-1400-1420	10,201	11,413.22	10,507	12,524.03	10,507	12,505.26	10,507
Water & Sewer Charges	G-311-1400-1421	2,000	2,029.92	2,000	2,030.40	2,000	2,099.94	2,100
Materials	G-311-1400-1471							
Contracted Works (includes Asbestos Plan)	G-311-1500-1523	26,250	28,115.72	25,076	22,123.80	25,076	18,532.37	25,076
Equipment Rentals - Own	G-311-1500-1540							
Repairs & Maintenance	G-311-1500-1545	14,200	17,976.33	15,500	13,791.61	15,500	13,719.58	15,500
Insurance	G-311-1500-1580	32,334	6,524.61	6,720	6,714.45	6,715	6,724.13	6,983
Amortization Exp - Buildings	G-311-1520-7100				2,997.02			
		144,796	125,554.20	119,765	117,556.67	120,680	94,458.78	115,475
Roads								
Administration								
Distributed Salaries/Wages	G-313-1101-1110	27,902	33,826.47	28,736	29,177.06	29,313	28,063.37	32,687

**2011 OPERATING BUDGET
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	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Distributed Benefits	G-313-1101-1111	7,331	8,710.34	8,241	7,417.37	8,580	7,528.10	10,265
Amortization Exp - Buildings	G-313-1520-7100				193.74			
Amortization Exp - Computer Hardware	G-313-1520-7600							
Amortization Exp - Computer Hardware Pooled	G-313-1520-7625							
Amortization Exp - Computer Software	G-313-1520-7650							
Amortization Exp - Computer Software Pooled	G-310-1520-7675							
		35,233	42,536.81	36,977	36,788.17	37,893	35,591.47	42,952
Storm Water Management - Urban								
Distributed Salaries/Wages	G-313-1310-1110	55,104	33,989.76	39,061	38,878.88	39,848	33,543.00	40,365
Distributed Benefits	G-313-1310-1111	17,605	10,506.11	11,875	12,501.33	12,798	10,352.30	12,384
Telephone & Communication	G-313-1310-1251	1,000	815.18	1,000	865.43	1,000	855.81	1,000
Electrical Costs	G-313-1310-1420	1,022	818.93	1,053	917.18	1,053	752.23	1,053
Materials	G-313-1310-1471	8,000	3,281.09	3,500	6,202.20	4,200	2,498.20	4,200
Contracted Works	G-313-1310-1523	1,000	1,113.04	1,000	4,942.17	1,000	237.28	1,000
Equipment Rentals - Own	G-313-1310-1540	75,110	30,609.48	46,142	28,589.90	46,285	20,750.65	46,642
Amortization Exp - Catchbasins	G-313-1520-7952				32,328.61			
Amortization Exp - Catchbasin Manholes	G-313-1520-7954				22,232.06			
Amortization Exp - Catchbasin Leads	G-313-1520-7956				14,528.55			
Amortization Exp - Storm Manholes	G-313-1520-7958				20,611.57			
Amortization Exp - Storm Mains	G-313-1520-7960				65,659.14			
		158,841	81,133.59	103,631	248,257.02	106,184	68,989.47	106,644
Storm Water Management - Rural								
Distributed Salaries/Wages	G-313-1311-1110	28,030	9,496.59	31,646	12,987.62	32,191	12,572.83	32,299
Distributed Benefits	G-313-1311-1111	8,955	1,829.62	4,841	4,190.41	10,349	4,149.23	10,659
Communication	G-313-1311-1251							
Electrical Costs	G-313-1311-1420							
Materials	G-313-1311-1471	6,000	500.04	6,000	4,508.30	6,000	1,350.55	6,000
Contracted Works	G-313-1311-1523	15,000	10,080.00	15,000	0.00	15,000	15,002.00	15,000
Equipment Rentals - Own	G-313-1311-1540	24,595	3,664.55	24,632	13,490.95	18,914	16,878.90	19,565
Amortization Exp - Culverts	G-313-1520-7712				11,462.46			
Amortization Exp - Ditch Inlets	G-313-1520-7714				2,185.40			
Amortization Exp. - Bridges	G-313-1520-7716				19,597.30			
		82,580	25,570.80	82,119	68,422.44	82,454	49,953.51	83,523
Roadside Maintenance								
Distributed Salaries/Wages	G-313-1312-1110	47,320	56,467.04	57,161	60,337.00	58,243	59,525.15	59,084
Distributed Benefits	G-313-1312-1111	11,321	16,480.07	15,821	16,345.06	14,824	18,035.37	17,605
Materials	G-313-1312-1471	3,500	3,619.90	3,500	2,217.04	3,500	3,919.21	4,500
Contracted Services	G-313-1312-1523	13,500	14,063.05	13,500	9,980.75	13,500	13,499.79	16,000
Equipment Rentals - Own	G-313-1312-1540	12,110	16,064.40	12,245	14,456.10	12,819	14,298.55	14,254
Contribution to Capital	G-313-1510-5350							
		87,751	106,694.46	102,227	103,335.95	102,886	109,278.07	111,443
Hardtop Maintenance								

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	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Distributed Salaries/Wages	G-313-1313-1110	66,340	58,980.64	68,201	96,779.97	78,418	69,982.98	78,542
Distributed Benefits	G-313-1313-1111	20,603	18,964.80	21,807	29,577.13	23,397	22,356.08	24,929
Materials	G-313-1313-1471	20,000	16,083.62	20,000	36,221.03	35,000	22,177.48	35,000
Contracted Services	G-313-1313-1523	30,000	40,197.43	30,000	28,745.14	40,000	42,783.20	40,000
Equipment Rentals - Own	G-313-1313-1540	60,459	52,447.75	57,950	60,233.75	58,741	56,347.00	60,719
Amortization Exp - Curb & Gutter	G-313-1520-7700				170,464.72			
Amortization Exp - Hot Mix	G-313-1520-7704				721,898.46			
Amortization Exp - Surface Treatment	G-313-1520-7706				12,690.14			
		197,402	186,674.24	197,958	1,156,610.34	235,556	213,646.74	239,190
Loosetop Maintenance								
Distributed Salaries/Wages	G-313-1314-1110	17,521	16,385.99	18,295	14,444.24	18,631	17,992.12	18,878
Distributed Benefits	G-313-1314-1111	5,783	5,381.01	5,998	4,766.69	6,148	5,937.59	6,230
Materials	G-313-1314-1471	10,000	4,167.74	5,000	5,232.49	5,000	2,735.07	10,000
Contracted Works	G-313-1314-1523	14,000	14,211.69	12,500	14,241.52	14,000	13,709.16	15,000
Equipment Rentals - Own	G-313-1314-1540	17,114	16,257.10	19,970	18,848.20	20,061	22,660.00	20,289
Amortization Exp - Gravel	G-313-1520-7708				5,474.89			
Amortization Exp - Laneways & Alleys	G-313-1520-7710				3,305.95			
		64,418	56,403.53	61,763	66,313.98	63,840	63,033.94	70,397
Sanding/Salting								
Distributed Salaries/Wages	G-313-1315-1110	16,485	11,873.28	17,213	11,825.23	17,410	11,364.29	12,758
Distributed Benefits	G-313-1315-1111	5,184	3,918.47	5,681	3,902.32	5,745	3,724.11	4,210
Materials	G-313-1315-1471	30,000	20,060.19	30,000	23,316.38	25,000	52,728.09	30,000
Contracted Services	G-313-1315-1523							
Equipment Rentals - Own	G-313-1315-1540	24,528	18,083.31	24,554	19,877.46	24,610	19,701.40	24,750
		76,197	53,935.25	77,448	58,921.39	72,765	87,517.89	71,718
Snowplowing (formerly Winter Control)								
Distributed Salaries/Wages	G-313-1316-1110	46,629	42,738.30	48,688	56,745.73	49,742	35,409.55	50,402
Distributed Benefits	G-313-1316-1111	15,389	14,103.85	16,068	18,726.35	16,415	11,635.27	16,633
Materials	G-313-1316-1471							
Contracted Services	G-313-1316-1523							
Equipment Rentals - Own	G-313-1316-1540	58,309	46,899.98	66,011	82,529.44	66,151	47,351.64	66,501
		120,327	103,742.13	130,767	158,001.52	132,308	94,396.46	133,536
Snow Removal								
Distributed Salaries/Wages	G-313-1317-1110	69,307	71,742.84	93,319	71,404.99	94,493	81,614.19	80,000
Distributed Benefits	G-313-1317-1111	18,495	23,675.29	30,795	23,563.81	31,183	26,777.51	26,400
Materials	G-313-1317-1471							
Contracted Services	G-313-1317-1523	15,000	5,400.00	19,000	14,197.50	15,000	14,436.60	50,000
Equipment Rentals - Own	G-313-1317-1540	98,442	111,427.00	133,743	107,369.95	129,257	120,714.30	135,311
		201,244	212,245.13	276,857	216,536.25	269,933	243,542.60	291,711
Traffic Operation								
Distributed Salaries/Wages	G-313-1318-1110	39,564	38,136.90	42,541	32,911.96	43,411	42,624.91	40,000
Distributed Benefits	G-313-1318-1111	10,959	11,229.75	12,304	10,548.84	13,845	12,816.97	13,845
Materials	G-313-1318-1471	19,500	15,469.19	15,000	9,621.83	15,000	13,766.36	15,000

**2011 OPERATING BUDGET
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	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Contracted Services (includes Kings/Webster Study)	G-313-1318-1523	23,500	18,851.95	25,760	20,791.65	25,760	23,011.65	23,760
Equipment Rentals - Own	G-313-1318-1540	8,167	5,328.25	8,258	3,927.85	6,363	6,870.30	6,363
Amortization Exp - Street Lights/Traffic Control	G-313-1520-7052				59,119.77			
		101,690	89,016.04	103,863	136,921.90	104,379	99,090.19	98,968
Bridges and Culverts								
Distributed Salaries/Wages	G-313-1319-1110							1,000
Distributed Benefits	G-313-1319-1111							333
Materials	G-313-1319-1471							0
Contracted Services	G-313-1319-1523							5,000
Equipment Rentals - Own	G-313-1319-1540							1,800
								8,133
Public Parking Lots								
Winter Control								
Distributed Salaries/Wages	G-318-1308-1110				677.11	2,500	5,478.10	7,200
Distributed Benefits	G-318-1308-1111				223.44	825	1,807.79	2,376
Materials	G-318-1308-1471					500		500
Equipment Rental - Owned	G-318-1308-1540				847.60	3,525	7,889.15	10,728
					1,748.15	7,350	15,175.04	20,804
Summer Control								
Distributed Salaries/Wages	G-318-1309-1110				0.00	1,000		1,000
Distributed Benefits	G-318-1309-1111				0.00	330		330
Materials	G-318-1309-1471				0.00	500		500
Equipment Rental - Owned	G-318-1309-1540				0.00	1,410		1,409
					0.00	3,240	0.00	3,239
Transfer to Reserve For Roads	G-313-1620-5390		770,986.00		0.00	0	0.00	0
Total Roads Expenditures		1,125,683	1,728,937.98	1,173,610	2,251,857.11	1,218,788	1,080,215.38	1,282,258
Sidewalks								
EXPENDITURES								
Administration								
Expense Recovery	G-320-0490-0589							
Distributed Salaries/Wages	G-320-1101-1110	2,913	3,377.97	3,000	3,479.26	3,061	3,355.91	2,961
Distributed Benefits	G-320-1101-1111	898	886.37	905	904.49	942	930.98	972
Materials	G-320-1400-1471							
Contracted Services	G-320-1500-1523							
Equipment Rentals - Own	G-320-1500-1540							
Contribution to Capital	G-320-1510-5350							
Amortization Exp - Sidewalks	G-313-1520-7702				219,383.22			
Contribution to Reserve Funds	G-320-1620-000							
		3,811	4,264.34	3,905	223,766.97	4,003	4,286.89	3,933
Winter Control								

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
	ACCOUNT #							
Distributed Salaries/Wages	G-320-1308-1110	12,175	18,069.58	15,984	16,127.59	16,303	21,525.23	16,495
Distributed Benefits	G-320-1308-1111	3,498	5,953.75	5,262	5,322.14	5,380	7,056.01	5,443
Materials	G-320-1308-1471	1,500	1,093.31	1,500	517.82	1,500	1,253.01	1,500
Contracted Works	G-320-1308-1523				3,305.50			
Equipment Rentals - Own	G-320-1308-1540	14,248	15,107.73	14,300	14,337.95	14,300	16,109.55	14,300
		31,421	40,224.37	37,046	39,611.00	37,483	45,943.80	37,738
Summer Control								
Distributed Salaries/Wages	G-320-1309-1110	15,284	11,339.94	15,738	23,455.57	16,050	15,984.69	16,266
Distributed Benefits	G-320-1309-1111	4,032	3,173.42	4,392	6,527.81	4,349	4,628.02	4,422
Materials	G-320-1309-1471	15,000	3,480.39	10,000	9,628.14	10,000	4,436.24	20,000
Contracted Works	G-320-1309-1523					15,000		
Equipment Rentals - Own	G-320-1309-1540	6,513	4,016.25	6,539	6,880.55	6,679	5,987.85	6,679
		40,829	22,010.00	36,669	46,492.07	52,078	31,036.80	47,367
Total Revenue								
Total Expenditures		76,061	66,498.71	77,620	309,870.04	93,564	81,267.49	89,038
Total Sidewalks		76,061	66,498.71	77,620	309,870.04	93,564	81,267.49	89,038
Private Works Charges								
Wages IFT								
Equipment Rental IFT								
Distributed Salaries/Wages	G-330-1101-1110	18,000	25,262.28	23,700	26,352.36	23,700	31,115.62	30,000
Distributed Benefits	G-330-1101-1111	4,800	8,020.58	7,455	8,568.97	7,635	9,824.57	9,343
Equipment Rentals - Own	G-330-1101-1540	8,500	7,825.27	8,500	14,255.12	10,000	12,597.26	13,000
Materials	G-330-1400-1471	7,500	17,997.84	12,700	10,882.52	8,500	20,856.37	12,000
Contracted Services	G-330-1500-1523							
Equipment Rentals - Own	G-330-1500-1540							
Total Private Works Charges		38,800	59,105.97	52,355	60,058.97	49,835	74,393.82	64,343
Private Crossing Charges								
Wages IFT								
Equipment Rental IFT								
Distributed Salaries/Wages	G-331-1101-1110	7,294	2,241.59	7,294	4,334.49	7,416	1,385.49	7,514
Distributed Benefits	G-331-1101-1111	2,096	588.41	1,915	1,214.39	2,043	373.55	2,022
Equipment Rentals - Own	G-331-1101-1540	3,000	829.40	3,000	1,265.70	7,450	522.50	7,450
Materials	G-331-1400-1471	7,450	4,585.84	7,450	2,878.78	3,000	1,604.71	3,000
Contracted Services	G-331-1500-1523							
Equipment Rentals - Own	G-331-1500-1540							
Total Private Crossing Charges		19,840	8,245.24	19,659	9,693.36	19,909	3,886.25	19,986
Vehicle Expenses								
Amortization Exp - Vehicles - Roads	G-333-1520-7302				33,483.05			
Amortization Exp - Vehicles - Winter Control	G-333-1520-7304				13,534.34			

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		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
	ACCOUNT #							
Distributed Salary & Wages	G-333-2910-1110	38,373	7,023.28	40,036	7,693.07	42,112	6,979.17	42,844
Distributed Benefits	G-333-2910-1111	12,499	2,317.69	13,200	2,538.74	13,834	2,303.22	14,011
Diesel Fuel	G-333-2910-1417	21,000		22,050		22,491		22,941
Gasoline	G-333-2910-1418	38,067		39,970		40,769		41,584
Vehicle Parts & Maintenance	G-333-2910-1451	30,000	4,846.30	30,000	10,185.06	30,000	1,298.84	30,000
Contracted Works	G-333-2910-1523	2,000	388.52	1,000	265.00	1,000	446.99	1,000
Equipment Rentals - Owned	G-333-2910-1540							
Insurance	G-333-2910-1580	17,094	11,082.00	10,754	10,441.00	10,441	10,441.00	10,859
Licenses	G-333-2910-1582	5,700	5,059.35	5,700	5,823.00	5,900	5,692.00	5,700
		164,733	30,717.14	162,710	83,963.26	166,547	27,161.22	168,939
04 Sterling Sand Truck 2545L7								
Distributed Salary & Wages	G-333-V109-1110		3,291.15		1,415.52		3,227.80	
Distributed Benefits	G-333-V109-1111		1,086.12		467.12		1,065.18	
Diesel Fuel	G-333-V109-1417		2,689.29		2,058.17		2,622.48	
Vehicle Parts & Maintenance	G-333-V109-1451		3,162.60		271.19		9,105.37	
Contracted Works	G-333-V109-1523				150.00			
			10,229.16		4,362.00		16,020.83	
89 Int. Dump/Plow Truck 7786AE								
Distributed Salary & Wages	G-333-V110-1110		2,190.45		2,974.88		1,821.46	
Distributed Benefits	G-333-V110-1111		722.86		981.69		601.08	
Diesel Fuel	G-333-V110-1417		199.46		1,686.34		1,652.85	
Vehicle Parts & Maintenance	G-333-V110-1451		1,078.94		3,787.28		853.94	
Contracted Works	G-333-V110-1523		150.00				150.00	
			4,341.71		9,430.19		5,079.33	
97 Ford Sander/Plow Tr. 8359CK								
Distributed Salary & Wages	G-333-V115-1110		3,834.23		6,934.55		2,370.36	
Distributed Benefits	G-333-V115-1111		1,265.38		2,288.41		782.24	
Diesel Fuel	G-333-V115-1417		2,170.11		2,103.29		1,328.61	
Vehicle Parts & Maintenance	G-333-V115-1451		9,909.13		7,188.58		712.81	
Contracted Works	G-333-V115-1523		29.22		13.06		150.00	
Equipment Rentals - Owned	G-333-V115-1540							
			17,208.07		18,527.89		5,344.02	
94 Fort Aerostar Van YV1580								
Distributed Salary & Wages	G-333-V116-1110		173.40		478.14		647.61	
Distributed Benefits	G-333-V116-1111		57.23		157.79		213.71	
Gasoline	G-333-V116-1418		1,321.84		850.48		948.03	
Vehicle Parts & Maintenance	G-333-V116-1451		390.86		373.28		36.73	
			1,943.33		1,859.69		1,846.08	
89 Ford Tandem Truck TR5283								
Distributed Salary & Wages	G-333-V119-1110		4,409.12		1,015.76		76.63	
Distributed Benefits	G-333-V119-1111		1,455.08		335.19		25.28	

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Diesel Fuel	G-333-V119-1417		8,042.91		2,890.64			
Vehicle Parts & Maintenance	G-333-V119-1451		2,726.91		64.34			
Contracted Works	G-333-V119-1523							
			16,634.02		4,305.93		101.91	
89 Ford Tandem Truck TR5284								
Distributed Salary & Wages	G-333-V120-1110							
Distributed Benefits	G-333-V120-1111							
Diesel Fuel	G-333-V120-1417							
Vehicle Parts & Maintenance	G-333-V120-1451							
			0.00		0.00		0.00	
2007 Peterbilt Tandem								
Distributed Salary & Wages	G-333-V121-1110		1,164.29		1,691.21		3,865.33	
Distributed Benefits	G-333-V121-1111		384.25		558.08		1,275.57	
Diesel Fuel	G-333-V121-1417		8,908.44		5,603.16		8,329.44	
Vehicle Parts & Maintenance	G-333-V121-1451		685.65		1,066.28		1,678.58	
Contracted Works	G-333-V121-1523				1,057.34			
			11,142.63		9,976.07		15,148.92	
2009 Sterling Tandem Truck								
Distributed Salary & Wages	G-333-V122-1110				969.58		3,400.87	
Distributed Benefits	G-333-V122-1111				319.98		1,122.29	
Diesel Fuel	G-333-V122-1417				3,824.27		9,154.22	
Vehicle Parts & Maintenance	G-333-V122-1451				1,122.82		2,202.18	
Contracted Works	G-333-V122-1523				102.60			
					6,339.25		15,879.56	
2007 Ford E350 Cube Van								
Distributed Salary & Wages	G-333-V124-1110		856.84		528.47		444.54	
Distributed Benefits	G-333-V124-1111		282.76		174.39		146.71	
Gasoline	G-333-V124-1418		4,409.28		2,567.21		2,325.53	
Vehicle Parts & Maintenance	G-333-V124-1451		691.21		650.90		217.88	
			6,240.09		3,920.97		3,134.66	
92 Dodge 1/2 Ton WR3162								
Distributed Salary & Wages	G-333-V131-1110		871.76		847.60		5.73	
Distributed Benefits	G-333-V131-1111		287.69		279.72		1.89	
Gasoline	G-333-V131-1418		1,170.28		1,336.84		598.76	
Vehicle Parts & Maintenance	G-333-V131-1451		898.83		262.59		187.04	
			3,228.56		2,726.75		793.42	
91 Dodge 1/2 Ton VX6022								
Distributed Salary & Wages	G-333-V132-1110		593.49					
Distributed Benefits	G-333-V132-1111		195.87					
Gasoline	G-333-V132-1418		1,762.43					
Vehicle Parts & Maintenance	G-333-V132-1451		426.43					

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
		2,978.22		0.00		0.00	
96 Ford 1/2 Ton 9572AR							
Distributed Salary & Wages	G-333-V134-1110	774.03		421.34		584.75	
Distributed Benefits	G-333-V134-1111	255.44		139.05		192.97	
Gasoline	G-333-V134-1418	2,570.00		702.02		1,300.86	
Vehicle Parts & Maintenance	G-333-V134-1451	366.20		351.54		373.33	
Equipment Rentals - Owned	G-333-V134-1540						
		3,965.67		1,613.95		2,451.91	
93 Ford 1/2 Ton Ext Cab 7875EB							
Distributed Salary & Wages	G-333-V149-1110	678.70		533.38		561.29	
Distributed Benefits	G-333-V149-1111	223.98		176.00		185.22	
Gasoline	G-333-V149-1418	1,801.02		1,738.19		1,365.77	
Vehicle Parts & Maintenance	G-333-V149-1451	247.97		385.11		116.68	
		2,951.67		2,832.68		2,228.96	
96 Dodge 1/2 Ton Ext. Cab 7876EB							
Distributed Salary & Wages	G-333-V150-1110	693.59		337.21		1,272.86	
Distributed Benefits	G-333-V150-1111	228.90		111.28		420.04	
Gasoline	G-333-V150-1418	1,747.85		878.03		932.37	
Vehicle Parts & Maintenance	G-333-V150-1451	200.26		71.83		1,531.28	
		2,870.60		1,398.35		4,156.55	
90 Dodge 1/2 Ton TR5239							
Distributed Salary & Wages	G-333-V171-1110	97.73					
Distributed Benefits	G-333-V171-1111	32.25					
Gasoline	G-333-V171-1418						
Vehicle Parts & Maintenance	G-333-V171-1451	16.05				6.73	
		146.03		0.00		6.73	
96 Chev Compact Truck 9574AR							
Distributed Salary & Wages	G-333-V172-1110	263.98		477.48		685.18	
Distributed Benefits	G-333-V172-1111	87.13		157.56		226.11	
Gasoline	G-333-V172-1418	1,153.80		673.37		853.69	
Vehicle Parts & Maintenance	G-333-V172-1451	119.81		88.54		692.64	
		1,624.72		1,396.95		2,457.62	
01 Dodge 1/2 Ton 2119HY							
Distributed Salary & Wages	G-333-V176-1110	298.81		1,053.16		935.34	
Distributed Benefits	G-333-V176-1111	98.61		347.54		308.67	
Gasoline	G-333-V176-1418	2,535.85		2,648.59		2,975.03	
Vehicle Parts & Maintenance	G-333-V176-1451	155.46		1,732.50		754.92	
		3,088.73		5,781.79		4,973.96	
01 Ford 3/4 Ton Cr Cab 9419JX							
Distributed Salary & Wages	G-333-V177-1110	1,337.71		797.05		1,671.39	
Distributed Benefits	G-333-V177-1111	441.48		263.03		519.48	

**2011 OPERATING BUDGET
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	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Gasoline	G-333-V177-1418		3,631.70		2,693.34		2,805.53	
Vehicle Parts & Maintenance	G-333-V177-1451		1,554.33		755.61		801.47	
			6,965.22		4,509.03		5,797.87	
02 Ford 1/2 Ton 7808KM								
Distributed Salary & Wages	G-333-V178-1110		1,186.37		480.60		750.86	
Distributed Benefits	G-333-V178-1111		391.53		158.59		247.80	
Gasoline	G-333-V178-1418		4,730.81		3,472.84		4,349.46	
Vehicle Parts & Maintenance	G-333-V178-1451		966.72		338.95		1,101.57	
			7,275.43		4,450.98		6,449.69	
02 Ford 1/2 Ton 7807KM								
Distributed Salary & Wages	G-333-V179-1110		659.01		1,147.80		482.19	
Distributed Benefits	G-333-V179-1111		217.51		378.77		159.14	
Gasoline	G-333-V179-1418		2,596.86		1,752.11		1,666.43	
Vehicle Parts & Maintenance	G-333-V179-1451		486.03		980.13		104.74	
			3,959.41		4,258.81		2,412.50	
02 Ford 3/4 Ton Reg 7820KM								
Distributed Salary & Wages	G-333-V180-1110		1,655.91		1,006.96		2,386.79	
Distributed Benefits	G-333-V180-1111		546.45		332.32		787.61	
Gasoline	G-333-V180-1418		6,446.23		4,964.95		4,900.40	
Vehicle Parts & Maintenance	G-333-V180-1451		943.83		580.95		1,388.92	
Contracted Works	G-333-V180-1523							
Equipment Rentals - Owned	G-333-V180-1540							
			9,592.42		6,885.18		9,463.72	
03 Chev 3/4 Ton Cr Cab 2329LZ								
Distributed Salary & Wages	G-333-V181-1110		1,684.51		914.55		1,102.44	
Distributed Benefits	G-333-V181-1111		555.91		282.93		350.95	
Gasoline	G-333-V181-1418		2,594.29		1,728.07		2,437.25	
Vehicle Parts & Maintenance	G-333-V181-1451		1,717.33		1,046.46		793.43	
			6,552.04		3,972.01		4,684.07	
3/4 Ton Extended Cab								
Distributed Salary & Wages	G-333-V182-1110		620.15		711.22		961.29	
Distributed Benefits	G-333-V182-1111		198.02		234.69		223.52	
Gasoline	G-333-V182-1418		3,289.44		1,656.69		2,354.71	
Vehicle Parts & Maintenance	G-333-V182-1451		106.48		202.93		165.68	
			4,214.09		2,805.53		3,705.20	
09 Chevy 1/2 Ton Extended Cab 4x4								
Distributed Salary & Wages	G-333-V183-1110		775.99		344.73		141.14	
Distributed Benefits	G-333-V183-1111		256.08		113.77		46.57	
Gasoline	G-333-V183-1418		323.59		2,168.25		2,311.04	
Vehicle Parts & Maintenance	G-333-V183-1451		1,115.19		71.74		39.09	
			2,470.85		2,698.49		2,537.84	

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
09 Chevy 2500 3/4 Ton Crew Cab								
Distributed Salary & Wages	G-333-V184-1110		610.80		304.44		380.49	
Distributed Benefits	G-333-V184-1111		201.57		100.46		125.57	
Gasoline	G-333-V184-1418		553.40		3,003.53		3,175.73	
Vehicle Parts & Maintenance	G-333-V184-1451		1,182.73		101.26		282.30	
			2,548.50		3,509.69		3,964.09	
09 Chevy 2500 3/4 Ton Extended Cab								
Distributed Salary & Wages	G-333-V185-1110		417.73		623.00		636.49	
Distributed Benefits	G-333-V185-1111		137.85		186.73		210.03	
Gasoline	G-333-V185-1418		97.42		2,489.69		3,007.15	
Vehicle Parts & Maintenance	G-333-V185-1451		1,088.11		1,161.57		275.73	
			1,741.11		4,460.99		4,129.40	
03 Ford Windstar Van								
Distributed Salary & Wages	G-333-V186-1110						162.29	
Distributed Benefits	G-333-V186-1111						53.57	
Gasoline	G-333-V186-1418						265.07	
Vehicle Parts & Maintenance	G-333-V186-1451						527.78	
					0.00		1,008.71	
Total Vehicles		164,733	164,629.42	162,710	195,986.43	166,547	150,938.77	168,939
Large Equipment Expenses								
Amortization Exp - Machinery/Equip Roads	G-334-1520-7202				101,161.39			
Amortization Exp - Machinery/Equip Winter Control	G-334-1520-7204				17,066.15			
Amortization Exp - Computer Hardware	G-334-1520-7600							
Equipment Rentals - Owned	G-334-2910-1540							
Distributed Salary & Wages	G-334-2912-1110	47,382	6,772.10	49,432	6,834.67	51,576	6,729.13	52,719
Distributed Benefits	G-334-2912-1111	15,638	2,234.83	16,302	2,255.47	17,020	2,220.68	17,397
Diesel Fuel	G-334-2912-1417	58,020		60,921	34.87	62,140		63,363
Gasoline	G-334-2912-1418						26.73	
Equipment Parts & Maintenance	G-334-2912-1451	53,044	1,098.31	53,044	2,130.22	53,044	837.38	53,044
Contracted Works	G-334-2912-1523	500	194.67	500	68.04	500	122.71	640
		174,584	10,299.91	180,199	129,550.81	184,280	9,936.63	187,163
Small Equipment Expenses								
Distributed Salary & Wages	G-334-2914-1110	4,505	6,938.20	4,698	6,372.92	4,732	7,550.17	4,942
Distributed Benefits	G-334-2914-1111	1,487	2,289.73	1,550	2,103.07	1,530	2,491.57	1,631
Diesel Fuel	G-334-2914-1417	500	685.98	700	710.76	700	587.36	700
Gasoline	G-334-2914-1418	1,300	405.03	1,300	201.12	800	458.49	800
Propane	G-334-2914-1419	500	320.21	500	762.82	1,000	317.84	1,000
Equipment Parts & Maintenance	G-334-2914-1451	7,500	4,938.44	7,500	8,126.07	7,500	6,237.12	7,500
Contracted Works	G-334-2914-1523	500	117.63	500	605.74	500		500

**2011 OPERATING BUDGET
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	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Equipment Rental - Own	G-334-2914-1540							
		16,292	15,695.22	16,748	18,882.50	16,762	17,642.55	17,073
Boom Mower								
Distributed Salaries/Wages	G-334-E200-1110		993.38		598.42		1,417.05	
Distributed Benefits	G-334-E200-1111		327.81		197.46		467.63	
Diesel Fuel	G-334-E200-1417		119.96		524.14			
Equipment Parts & Maintenance	G-334-E200-1451		270.56		451.20		361.22	
		-	1,711.71		1,771.22		2,245.90	
88 Champion Grader								
Distributed Salaries/Wages	G-334-E204-1110		2,958.23		3,611.70			
Distributed Benefits	G-334-E204-1111		976.25		1,191.87			
Diesel Fuel	G-334-E204-1417		3,550.08		2,333.43			
Equipment Parts & Maintenance	G-334-E204-1451		3,108.13		3,557.91		2.18	
Contracted Works	G-334-E204-1523		168.90		59.04			
		-	10,761.59		10,753.95		2.18	
99 Champion Grader								
Distributed Salaries/Wages	G-334-E205-1110		6,822.36		6,786.02		3,557.02	
Distributed Benefits	G-334-E205-1111		2,251.45		2,239.41		1,173.85	
Diesel Fuel	G-334-E205-1417		7,197.77		6,565.15		4,295.46	
Equipment Parts & Maintenance	G-334-E205-1451		10,341.71		16,145.16		3,681.82	
Contracted Works	G-334-E205-1523		86.16		155.60		155.11	
Equipment Rentals - Owned	G-334-E205-1540							
		-	26,699.45		31,891.34		12,863.26	
2000 Freightliner Vac/Pres Washer								
Distributed Salaries/Wages	G-334-E206-1110		1,755.14		2,228.27		5,104.29	
Distributed Benefits	G-334-E206-1111		579.22		735.33		1,684.43	
Diesel Fuel	G-334-E206-1417		5,378.36		3,025.51		4,094.96	
Equipment Parts & Maintenance	G-334-E206-1451		4,383.93		2,424.15		27,873.04	
Contracted Works	G-334-E206-1523						267.57	
Equipment Rentals - Owned	G-334-E206-1540							
		-	12,096.65		8,413.26		39,024.29	
2010 John Deere Grader								
Distributed Salaries/Wages	G-334-E207-1110		1,755.14		231.40		1,129.24	
Distributed Benefits	G-334-E207-1111		579.22		76.35		372.66	
Diesel Fuel	G-334-E207-1417		5,378.36		1,475.08		4,215.27	
Equipment Parts & Maintenance	G-334-E207-1451		4,383.93		13.59		3,018.94	
Contracted Works	G-334-E207-1523						160.28	
Equipment Rentals - Owned	G-334-E207-1540							
		-	12,096.65		1,796.42		8,896.39	
2003 Holder/Tractor								
Distributed Salaries/Wages	G-334-E305-1110		6,585.86		5,815.97		5,808.87	

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OPERATIONS FACILITIES**

		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Distributed Benefits	G-334-E305-1111		2,173.42		1,919.26		1,916.91	
Diesel Fuel	G-334-E305-1417		2,104.48		1,095.17		1,719.09	
Equipment Parts & Maintenance	G-334-E305-1451		7,555.10		8,239.36		2,469.61	
Contracted Works	G-334-E305-1523		113.14					
		-	18,532.00		17,069.76		11,914.48	
95 Hyundai Backhoe Hydraulic Excavator								
Distributed Salaries/Wages	G-334-E309-1110		586.59		2,265.40		1,948.14	
Distributed Benefits	G-334-E309-1111		193.59		747.58		642.90	
Diesel Fuel	G-334-E309-1417		4,114.47		1,926.07		2,426.37	
Equipment Parts & Maintenance	G-334-E309-1451		444.44		1,576.48		1,221.81	
Contracted Works	G-334-E309-1523				14.44		39.69	
Equipment Rentals - Owned	G-334-E309-1540							
		-	5,339.09		6,529.97		6,278.91	
1989 Loader Cat IT28								
Distributed Salaries/Wages	G-334-E314-1110		1,782.26		91.22			
Distributed Benefits	G-334-E314-1111		588.19		30.11			
Diesel Fuel	G-334-E314-1417		6,894.14					
Equipment Parts & Maintenance	G-334-E314-1451		629.96					
Contracted Works	G-334-E314-1523							
		-	9,894.55		121.33		0.00	
90 Melroe Loader Bobcat								
Distributed Salaries/Wages	G-334-E315-1110		473.72		306.88		444.78	
Distributed Benefits	G-334-E315-1111		156.34		101.28		146.78	
Diesel Fuel	G-334-E315-1417		136.50		82.58		319.97	
Equipment Parts & Maintenance	G-334-E315-1451		104.85		298.10		373.02	
		-	871.41		788.84		1,284.55	
1991 Loader Cat								
Distributed Salaries/Wages	G-334-E316-1110				91.22		204.34	
Distributed Benefits	G-334-E316-1111				30.11		67.44	
Diesel Fuel	G-334-E316-1417							
Equipment Parts & Maintenance	G-334-E316-1451							
		-	0.00		121.33		271.78	
2006 Loader Cat IT38								
Distributed Salaries/Wages	G-334-E317-1110		1,744.12		2,598.37		2,566.09	
Distributed Benefits	G-334-E317-1111		575.59		857.47		846.82	
Diesel Fuel	G-334-E317-1417		10,525.42		9,082.21		11,280.75	
Equipment Parts & Maintenance	G-334-E317-1451		8,121.05		2,669.19		4,958.60	
		-	20,966.18		15,207.24		19,652.26	
2008 CAT 930H Loader								
Distributed Salaries/Wages	G-334-E318-1110		579.60		1,794.81		3,449.07	
Distributed Benefits	G-334-E318-1111		184.71		592.30		1,138.22	

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OPERATIONS FACILITIES**

		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
	ACCOUNT #							
Diesel Fuel	G-334-E318-1417		6,713.04		8,961.25		10,648.66	
Equipment Parts & Maintenance	G-334-E318-1451		385.23		1,215.48		1,740.07	
Contracted Works	G-334-E318-1523		262.00		123.79		59.84	
			8,124.58		12,687.63		17,035.86	
94 Cat 426B Backhoe/Loader								
Distributed Salaries/Wages	G-334-E320-1110		1,842.89		3,772.98		1,397.72	
Distributed Benefits	G-334-E320-1111		608.19		1,245.10		461.24	
Diesel Fuel	G-334-E320-1417		2,117.84		1,363.60		1,221.58	
Equipment Parts & Maintenance	G-334-E320-1451		1,103.17		5,173.94		1,641.97	
Contracted Works	G-334-E320-1523		16.00		68.54		15.48	
		-	5,688.09		11,624.16		4,737.99	
Line Painter								
Parts & Maintenance	G-334-E403-1451							
					0.00		0.00	
Packer Ingersoll								
Distributed Salaries/Wages	G-334-E597-1110				211.12		611.67	
Distributed Benefits	G-334-E597-1111				69.67		201.86	
Diesel Fuel	G-334-E597-1417		67.51		19.00			
Equipment Parts & Maintenance	G-334-E597-1451		5.17				254.82	
		-	72.68		299.79		1,068.35	
2001 Elgin Street Sweeper								
Distributed Salaries/Wages	G-334-E816-1110		5,828.94		9,212.99		5,066.41	
Distributed Benefits	G-334-E816-1111		1,923.65		3,040.28		1,671.94	
Diesel Fuel	G-334-E816-1417		8,497.57		5,949.21		6,493.54	
Equipment Parts & Maintenance	G-334-E816-1451		7,553.04		9,806.58		11,242.07	
Contracted Works	G-334-E816-1523				39.48		182.97	
		-	23,803.20		28,048.54		24,656.93	
DHB Thawing Machine								
Distributed Salaries/Wages	G-334-E830-1110		954.78		1,522.36		212.25	
Distributed Benefits	G-334-E830-1111		315.11		502.40		70.04	
Diesel Fuel	G-334-E830-1417		256.32		174.10		21.14	
Equipment Parts & Maintenance	G-334-E830-1451		199.01		628.07		377.61	
		-	1,725.22		2,826.93		681.04	
Compressor Ingersoll								
Distributed Salaries/Wages	G-334-E838-1110		158.48		27.62		179.02	
Distributed Benefits	G-334-E838-1111		52.30		9.11		59.08	
Equipment Parts & Maintenance	G-334-E838-1113		130.81				80.25	
Distributed Benefits	G-334-E838-1111		38.34					
Diesel Fuel	G-334-E838-1417							
Equipment Parts & Maintenance	G-334-E838-1451							

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST	
	-	379.93		36.73		318.35		
Total Equipment	190,876	172,661.46	196,947	298,421.75	201,042	178,511.70	204,236	
<i>Stores Operations</i>								
Distributed Salaries/Wages	G-344-1101-1110	45,462	52,662.40	47,923	54,347.12	55,295	52,564.14	56,636
Distributed Benefits	G-344-1101-1111	16,008	16,922.18	17,120	17,459.56	17,798	17,020.18	18,406
Equipment Rentals - Own	G-344-1101-1540	365	319.70	365	405.10	468	387.00	468
Postage, Freight, Courier	G-344-1200-1252	2,500	605.45	1,500	707.82	1,000	1,470.33	1,000
Materials	G-344-1400-1471	1,000	905.94	1,000	905.49	1,000	780.76	1,000
Equipment Rentals - Own	G-344-1500-1540							
Private Sale	G-344-1500-1550	3,000	5,068.88	3,000	2,092.98	3,000	2,545.04	3,000
Materials	G-344-1511-1471							
Inventory - Small Items	G-344-1700-1729	1,000	908.80	1,000	908.34	1,000	950.44	1,000
Inventory Adjustment Exp	G-344-1700-2505	100	1,309.78	100	4,606.91	100	(1,129.43)	100
		69,435	78,703.13	72,008	81,433.32	79,661	74,588.46	81,610
<i>Stockpiling</i>								
Distributed Salaries/Wages	G-344-1511-1110							
Distributed Benefits	G-344-1511-1111							
Materials	G-344-1511-1471							
Equipment Rentals - Own	G-344-1511-1540							
Total Stockpiling		-	0.00		0.00		0.00	
Total Stores		69,435	78,703.13	72,008	81,433.32	79,661	74,588.46	81,610
<i>Traffic Signal Maintenance</i>								
Electrical Power	G-345-1400-1420	5,959	2,699.00	5,665	2,874.63	3,665	3,201.99	3,665
Materials	G-345-1400-1471	5,000		2,500	0.00	2,500	394.31	2,500
Contracted Works	G-345-1500-1523	5,000	7,721.02	5,000	3,399.38	5,000	5,087.85	5,000
Total Traffic Signal Maintenance		15,959	10,420.02	13,165	6,274.01	11,165	8,684.15	11,165
<i>Streetlighting Maintenance</i>								
Hydro Charges	G-346-1400-1420	83,325	103,843.28	103,000	92,575.89	103,000	89,687.74	103,000
Materials	G-346-1400-1471	10,000	8,959.88	10,000	9,364.83	10,000	8,608.05	10,000
Contracted Services	G-346-1500-1523	15,000	14,716.44	15,000	22,313.46	15,000	16,526.30	15,000
Contribution to Capital	G-346-1510-5350							
Total Streetlighting Maintenance		108,325	127,519.60	128,000	124,254.18	128,000	114,822.09	128,000
<i>Waste Management Services</i>								
REVENUE								
Sale of Backyard Composters	G-350-0430-0777	(498)	(581.00)	(581)	(292.20)	(518)	(347.60)	(432)
Blue Box Sales	G-350-0430-0778				(150.00)			
Sale of Bag Tags	G-350-0430-0780	(33,000)	(39,213.50)	(39,859)	(32,278.00)	(45,484)	(36,654.65)	(36,750)
Recycling Grant (Stewardship Ontario)	G-350-0430-0781	(50,004)	(45,601.73)	(51,925)	(51,925.40)	(62,044)	(60,092.39)	(65,071)

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Hazardous Waste Grant	G-350-0430-0783		(18,646.45)	(20,000)	(4,174.85)	(8,740)	(51,585.60)	(16,100)
		(83,502)	(104,042.68)	(112,365)	(88,820.45)	(116,786)	(148,680.24)	(118,353)
EXPENDITURES								
Garbage Collection								
Distributed Salaries	G-350-1101-1110	3,311	4,332.25	3,396	5,225.85	3,469	4,446.08	4,479
Distributed Benefits	G-350-1101-1111	949	1,078.28	962	1,315.50	1,003	1,168.23	1,315
Composters from Stock	G-350-1400-1471						345.60	432
Equipment Rental - Owned	G-350-1101-1540				83.60			
Contracted Works	G-350-1500-1523	130,667	130,814.82	130,667	131,116.46	134,690	134,356.24	137,092
Household Hazardous Waste Day	G-350-1500-1570							
Total Garbage Collection		134,927	136,225.35	135,025	137,741.41	139,162	140,316.15	143,318
Recycling Services								
REVENUE								
Provincial Grant	G-351-0430-0412						(27,068.22)	
EXPENDITURES								
Distributed Salaries/Wages	G-351-1101-1110	4,282	9,908.80	6,658	7,649.56	6,888	8,261.01	9,479
Distributed Benefits	G-351-1101-1111	1,413	2,788.43	1,887	2,092.53	2,054	2,330.26	2,708
Equipment Rentals - Own	G-351-1101-1540	1,055	5,245.50	3,720	2,650.30	3,084	3,224.50	6,380
Materials	G-351-1400-1471	998	22.77	1,081	28.07	500	1,479.36	200
Contracted Works	G-351-1500-1523	111,684	131,161.69	132,584	118,897.15	124,366	146,631.50	151,300
Equipment Rentals - Own	G-351-1500-1540							
Household Hazardous Waste Day	G-351-1500-1570	20,000	32,815.20	33,000	13,257.37	20,000	23,794.45	23,000
Amortization Exp - Buildings	G-351-1520-7100							
Total Recycling Services		139,432	181,942.39	178,930	144,574.98	156,892	185,721.08	193,067
Total Revenue		(83,502)	(104,042.68)	(112,365)	(88,820.45)	(116,786)	(175,748.46)	(118,353)
Total Expenses		274,359	318,167.74	313,955	282,316.39	296,054	326,037.23	336,385
Total Garbage/Recycling		190,857	214,125.06	201,590	193,495.94	179,268	150,288.77	218,032
Sanitary Landfill Site								
REVENUE								
Tipping Fees	G-352-0430-0602	(350,000)	(350,044.04)	(358,503)	(288,534.95)	(312,886)	(345,515.26)	(319,116)
EXPENDITURES								
Operations								
Distributed Salaries/Wages	G-352-1101-1110	6,422	7,058.92	6,611	7,858.80	6,762	9,849.89	14,382
Distributed Benefits	G-352-1101-1111	2,937	1,879.11	1,823	2,083.16	1,729	2,808.90	4,221
Salaries/Wages	G-352-1101-1120							
Equipment Rental - Own	G-352-1101-1540	3,514	2,255.45	3,514	2,671.80	3,514	4,480.00	4,685
Office Supplies	G-352-1400-1410							
Propane	G-352-1400-1419	1,500	2,061.12	1,800	3,090.90	2,500	1,298.89	2,500
Hydro Charges	G-352-1400-1420	505	565.68	520	490.05	520	578.70	520
Property Taxes	G-352-1400-1425	3,767	3,690.56	3,802	3,926.43	4,044	4,096.30	4,200

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Materials - Landfill Site	G-352-1400-1471	3,800	5,831.97	4,200	286.20	2,500	5,546.03	4,500
Contractor 5% Incentive	G-352-1500-1513	4,500	5,357.11	4,500	4,609.10	4,600	5,270.60	4,900
Contracted Work - Landfill	G-352-1500-1523	187,000	180,765.35	186,500	199,456.43	188,680	203,486.11	181,376
Equipment Rental - Own	G-352-1500-1540							
Weight Scale Maintenance	G-352-1500-1545	5,000	1,021.95	5,000		2,500	2,537.97	5,600
Contribution to Capital	G-352-1510-5350							
Amortization Exp - Buildings	G-352-1520-7100				388.43			
Credit Card Discount	G-352-1600-1665							
		218,945	210,487.22	218,270	224,861.30	217,349	239,953.39	226,884
Total Revenue		(350,000)	(350,044.04)	(358,503)	(288,534.95)	(312,886)	(345,515.26)	(319,116)
Total Expenses		218,945	210,487.22	218,270	224,861.30	217,349	239,953.39	226,884
Total Landfill Site		(131,055)	(139,556.82)	(140,233)	(63,673.65)	(95,537)	(105,561.87)	(92,232)
Total Revenue		(433,502)	(454,086.72)	(470,868)	(377,355.40)	(429,672)	(521,263.72)	(437,469)
Total Expenditures		493,304	528,654.96	532,225	507,177.69	513,403	565,990.62	563,269
Total Waste Management Services		59,802	74,568.24	61,357	129,822.29	83,731	44,726.90	125,800
Engineering Services								
Administration								
NOHF Grant	G-360-0430-0467		(1,622.40)		(3,987.00)			
Distributed Salaries/Wages	G-360-1101-1110	42,000	67,957.44	42,265	67,272.87	31,295	47,947.80	37,089
Distributed Benefits	G-360-1101-1111	12,929	18,437.58	11,044	18,779.93	7,863	13,286.58	8,661
Equipment Rentals - Own	G-360-1101-1540		2,054.21		3,108.40		2,043.00	2,500
Distributed Salaries/Wages	G-360-1332-1110		120.14					
Distributed Benefits	G-360-1332-1111							
Materials (Includes GIS)	G-360-1332-1471	10,000	6,687.02	24,678	21,432.52	4,158	4,765.81	5,368
Contracted Works	G-360-1332-1523	100	797.58	500	692.73	500	397.62	500
Equipment Rentals - Own	G-360-1332-1540		6.95			2,500		
Materials	G-360-1400-1471						859.12	
Equipment Rentals - Own	G-360-1500-1540							
Total Revenue		0	(1,622.40)	0	(3,987.00)	0	0.00	0
Total Expenditures		65,029	96,060.92	78,487	111,286.45	46,316	69,299.93	54,118
Total Engineering Services		65,029	94,438.52	78,487	107,299.45	46,316	69,299.93	54,118
Total Revenue		(1,064,797)	(1,783,303.15)	(1,118,749)	(1,022,109.66)	(1,066,943)	(1,193,069.23)	(1,173,799)
Total Expenditures		3,114,836	3,760,320.44	3,165,162	4,677,790.38	3,199,532	3,254,477.78	3,475,626
Total PW		2,050,039	1,977,017.29	2,046,413	3,655,680.72	2,132,589	2,061,408.55	2,301,827
Airport								
REVENUE								
Sundry Revenue (Ground Power Starts)	G-390-0330-0582	(41,238)	(45,681.28)	(45,275)	(51,927.20)	(41,575)	(56,042.15)	(40,000)

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
	ACCOUNT #							
Office Rent	G-390-0330-0586	(11,180)	(11,302.92)	(11,948)	(10,958.67)	(12,299)	(11,368.65)	(12,120)
Expense Recovery	G-390-0330-0589	(200)	(1,039.45)	(200)	(455.44)	(800)	(192.26)	(500)
Sales - Fuel	G-390-0330-0611	(481,160)	(490,584.19)	(329,922)	(255,859.53)	(306,839)	(311,773.56)	(347,506)
Aircraft Parking	G-390-0330-0612	(545)	(616.24)	(646)	(375.32)	(332)	(829.08)	(400)
Lot Lease	G-390-0330-0613	(5,800)	(6,139.65)	(6,378)	(6,470.48)	(6,800)	(6,871.33)	(7,470)
Landing Fees	G-390-0330-0614	(34,312)	(36,150.85)	(35,321)	(34,552.32)	(31,221)	(36,771.96)	(32,000)
Plug-ins	G-390-0330-0615	(50)	(310.00)	(50)	(16.56)	(50)	(106.97)	(50)
Terminal Fees	G-390-0330-0620	(30,858)	(31,064.63)	(31,884)	(30,017.92)	(27,277)	(30,796.10)	(28,000)
Vending Machine Sales	G-390-0330-0672	(2,000)	(1,406.60)	(1,500)	(1,606.40)	(1,500)	(1,518.62)	(1,500)
Rentals - Advertising	G-390-0330-0693	(460)	(483.26)	(483)	(497.77)	(498)	(507.74)	(500)
Car Parking	G-390-0330-0695	(4,000)	(3,953.64)	(4,000)	(2,886.57)	(2,704)	(3,690.48)	(3,500)
Passenger Facilities	G-390-0330-0699	(20,000)	(22,851.27)	(24,700)	(22,419.04)	(20,357)	(21,252.87)	(20,000)
Sundry Revenue	G-390-0430-0582			(6,750)				
Gasoline Sales	G-390-0430-0611		(40,742.68)		(24,490.78)		(17,518.30)	
Aircraft Parking	G-390-0430-0612		(105.03)		(300.16)		(99.63)	
Landing Fees	G-390-0430-0614		(924.06)		(801.50)		(393.86)	
Plug Ins	G-390-0430-0615				(88.32)		(5.63)	
Foreign Exchange	G-390-0430-1662				(232.31)			
Federal Subsidy (held in reserve fund)	G-390-0430-0952							
		(631,803)	(693,355.75)	(499,057)	(443,956.29)	(452,252)	(499,739.19)	(493,546)
EXPENDITURES								
Administration								
Distributed Salaries/Wages	G-390-1101-1110	(168,704)	(132,450.12)	(141,080)	(134,197.69)	(120,526)	(113,082.89)	(82,342)
Distributed Benefits	G-390-1101-1111	(51,743)	(37,835.02)	(41,088)	(38,595.65)	(36,672)	(32,487.99)	(32,309)
Overtime, Shift, Recall	G-390-1101-1113	6,701	6,674.48	7,208	7,622.82	6,022	6,675.11	6,180
Leave (Ber, Standby, etc)	G-390-1101-1114	2,523	2,703.64	4,465	3,505.75	3,624	2,910.79	3,727
Vac, Stats, Holidays	G-390-1101-1115	34,427	33,167.62	34,578	34,148.11	35,693	39,951.73	31,591
Salaries/Wages	G-390-1101-1120	201,887	187,016.71	187,153	189,164.12	189,136	174,972.85	148,256
Disability STD/LTD	G-390-1101-1121	6,581	6,499.97	6,784	6,980.73	7,179	6,537.96	6,085
WSIB	G-390-1101-1122	4,177	3,133.47	3,725	3,361.03	4,343	3,416.42	3,360
CPP	G-390-1101-1123	8,809	8,223.09	8,197	8,041.82	8,474	8,639.03	7,386
EI	G-390-1101-1124	3,977	3,364.52	2,844	3,251.92	3,440	3,698.32	3,192
Dental, Vision, Extended Health	G-390-1101-1125	18,001	17,626.16	18,239	17,887.44	18,531	15,588.76	14,058
OMERS	G-390-1101-1126	15,570	15,583.05	15,801	15,681.62	15,951	15,018.75	13,421
Life Insurance	G-390-1101-1127	1,393	1,341.60	1,323	1,324.84	1,339	1,259.30	1,126
EHT	G-390-1101-1129	4,791	4,430.30	4,532	4,548.25	4,553	4,437.91	3,542
Part-time Salaries/Wages	G-390-1101-1130	25,130						
Communications	G-390-1200-1251	3,500	4,715.44	3,500	5,038.95	4,370	5,282.15	4,500
Postage, Freight, Courier	G-390-1200-1252	100	51.70	100	109.35	100	309.69	150
Office Supplies	G-390-1400-1410	2,000	1,496.15	2,000	2,455.13	2,000	2,876.55	2,500
Gas Purchases for Resale	G-390-1400-1412	313,542	381,401.82	213,400	204,177.40	220,450	241,485.04	258,967
Property Taxes	G-390-1400-1425	5,000	4,265.35	5,000	2,753.61	3,000	3,013.64	3,000
Vending Supplies	G-390-1400-1472	4,000	3,317.75	3,500	3,194.65	3,000	2,550.61	3,000

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
	ACCOUNT #							
Protective Clothing	G-390-1400-1480	1,500	1,854.05	1,500	937.10	1,500	1,324.60	2,100
Contracted Works	G-390-1500-1523	8,000	12,941.17	18,697	14,653.62	9,125	15,035.94	9,375
Conferences & Courses	G-390-1500-1531	2,000	857.87	1,000	543.48	1,000	575.98	3,000
General Insurance	G-390-1500-1580	14,828	13,450.57	15,000	13,169.48	13,170	13,151.81	13,697
Insurance Deductible	G-390-1500-1581							
Advertising & Public Notices	G-390-1500-1591	250	201.88	250	207.76	250	199.09	250
Public Relations Expense	G-390-1500-1592							
Amortization Exp - Buildings	G-390-1520-7100				22,907.16			
Amortization Exp - Machinery & Equipment	G-390-1520-7200				26,794.36			
Amortization Exp - Vehicles	G-390-1520-7300				17,667.65			
Amortization Exp - Computer Hardware Pooled	G-390-1520-7625				408.89			
Bank Service Charges	G-390-1600-1660	500	438.48	500	522.63	400	436.68	400
Foreign Exchange	G-390-1600-1662							
Credit Card Discount	G-390-1600-1665	2,000	3,184.68	2,500	2,513.50	2,500	4,479.93	3,200
Transfer to Reserve Funds	G-390-1620-5390							
		470,740	547,656.38	379,628	440,779.83	401,952	428,257.76	431,412
Vehicles								
Distributed Salaries/Wages	G-390-2910-1110		146.59					
Distributed Benefits	G-390-2910-1111		48.38					
Licenses	G-390-2910-1582	200	283.71	300	148.00	300	148.00	300
		200	478.68	300	148.00	300	148.00	300
Building Maintenance								
Distributed Salaries/Wages	G-391-1101-1110	21,311	18,855.52	23,333	20,666.14	19,490	21,056.14	15,471
Distributed Benefits	G-391-1101-1111	9,434	5,674.53	7,076	6,344.32	5,998	6,293.28	4,802
Equipment Rentals - Owned	G-391-1101-1540		840.00				219.00	
Furnace Oil Charges	G-391-1400-1413	3,000	5,199.02	6,000	2,261.19	6,000	2,228.58	6,000
Propane	G-391-1400-1419	6,000	9,103.55	7,500	10,041.03	11,000	7,393.44	11,000
Hydro Charges	G-391-1400-1420	18,000	15,674.87	18,000	17,161.22	18,000	15,229.37	17,074
Water & Sewer Charges	G-391-1400-1421	1,000	1,420.85	1,500	0.00	0	2,413.24	1,000
Taxes	G-391-1400-1425		170.62					
Janitorial Supplies	G-391-1400-1470	2,000	2,078.64	1,500	3,044.20	2,500	2,048.35	2,000
Contracted Works	G-391-1500-1523	7,250	2,798.17	6,167	6,150.97	3,200	6,165.94	3,500
Equipment Rentals - Owned	G-391-1500-1540		64.55		448.03		255.70	
Equipment Lease & Maint.	G-391-1500-1543	1,000	697.25	1,000	744.27	1,000	245.72	1,000
Repairs & Maintenance - Buildings	G-391-1500-1545	1,500	709.03	1,500	971.26	1,500	3,022.33	1,500
Transfer to Reserves	G-391-1620-5390							
Contribution to Capital	G-391-1510-5350							
		70,495	63,286.60	73,576	67,832.63	68,688	66,571.09	63,347
Aircraft Services								
Distributed Salaries/Wages	G-392-1101-1110	64,993	72,768.17	77,297	73,153.69	59,107	67,386.95	45,601
Distributed Benefits	G-392-1101-1111	29,703	21,163.81	22,754	21,451.37	17,446	19,843.75	13,829
		94,696	93,931.98	100,051	94,605.06	76,553	87,230.70	59,430
Grounds Maintenance								

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Distributed Salaries/Wages	G-393-1101-1110	29,531	42,324.49	42,917	50,753.25	44,416	45,048.66	42,534
Distributed Benefits	G-393-1101-1111	12,858	12,249.44	12,829	15,389.43	13,228	13,366.66	13,017
Equipment Rentals - Owned	G-393-1101-1540		817.20		2,508.78	1,000	5,138.65	1,000
Postage, Freight, Courier	G-393-1200-1252	500	336.96	500	519.55	500	210.50	500
Vehicle Distributed Salaries/Wages	G-393-1400-1110	1,000	4,149.41	2,000	796.62	2,000	4,189.47	2,000
Vehicle Distributed Benefits	G-393-1400-1111	330	1,369.34	660	262.89	660	1,382.54	660
Diesel Fuel	G-393-1400-1417	7,000	9,016.07	8,000	7,286.47	8,000	10,022.18	8,000
Gasoline	G-393-1400-1418	3,500	4,460.19	4,000	3,691.65	4,000	3,534.58	3,000
Crack Sealing	G-393-1400-1427	5,000	4,752.49	0		5,000	5,320.93	5,000
Line Painting	G-393-1400-1428	1,000		0	5,485.00	5,000	7,040.00	1,000
Airfield Lighting	G-393-1400-1429	2,000	2,059.27	2,000	7,608.51	3,500	1,390.71	2,000
Vehicle Parts & Maintenance	G-393-1400-1451	9,000	9,859.45	8,000	13,413.48	8,000	6,664.92	8,000
Materials	G-393-1400-1471	5,000	1,580.12	3,500	5,462.42	4,000	5,442.10	5,000
Contracted Works	G-393-1500-1523	500	1,696.78	5,000	5,234.05	6,000	1,099.76	4,000
Equipment Rentals - Owned	G-393-1500-1540						38.25	
		77,219	94,671.21	89,406	118,412.10	105,304	109,889.91	95,711
Total Revenue		(631,803)	(693,355.75)	(499,057)	(443,956.29)	(452,252)	(499,739.19)	(493,546)
Total Expenditures		713,350	800,024.85	642,961	721,777.62	652,797	692,097.46	650,200
Total Airport		81,547	106,669.10	143,904	277,821.33	200,545	192,358.27	156,654

Parks & Cemeteries Administration

REVENUE

Sundry Revenue	G-580-0330-0582		(3,167.75)		(1,150.00)		(307.00)	
Private Work Charges	G-580-0330-0595	(3,000)	(2,919.70)	(3,000)	(1,753.80)	(3,016)	(2,180.06)	(2,000)
Cemetery License Fee	G-580-0330-0623	(300)	(280.00)	(300)	(230.00)	(300)	(160.00)	(300)
Sale of Niches	G-580-0330-0625	(10,311)	(9,924.59)	(11,598)	(19,153.44)	(13,920)	(19,718.61)	(13,440)
Sale of lots	G-580-0330-0627	(3,295)	(4,202.15)	(4,008)	(3,254.22)	(3,697)	(3,511.19)	(3,500)
Internments	G-580-0330-0629	(26,590)	(30,752.48)	(27,741)	(28,921.25)	(29,160)	(30,816.24)	(29,000)
Student Wage Grant	G-580-0430-0422	(7,840)	(11,968.00)	(7,880)	(13,440.00)	(7,840)	(13,440.00)	(7,840)
Sundry Revenue	G-580-0430-0582		(59.84)		(15.01)		(4.20)	
Expense Recoveries	G-580-0430-0589				(267.70)		(1,841.85)	
Interest Earned from Trust	G-580-0430-0638	(25,000)	(42,572.77)	(25,000)	(32,242.98)	(25,000)	(44,788.98)	(30,000)
Parks & Cemetery (Parkland) Donation	G-580-0430-0632						(751.00)	
		(76,336)	(105,847.28)	(79,527)	(100,428.40)	(82,933)	(117,519.13)	(86,080)

EXPENDITURES

Distributed Salaries/Wages	G-580-1101-1110	(450,134)	(372,582.67)	(398,680)	(370,792.68)	(359,376)	(358,864.72)	(349,382)
Distributed Benefits	G-580-1101-1111	(70,890)	(73,814.84)	(73,912)	(73,703.83)	(67,935)	(81,662.41)	(90,950)
Overtime/Shift/Recall	G-580-1101-1113	6,653	3,428.65	3,624	1,931.34	2,000	2,992.38	2,000
Leave (Ber, Sick, Other)	G-580-1101-1114	6,275	5,760.68	7,639	7,705.72	6,920	4,222.37	6,531
Vac, Stats, Holiday Pay	G-580-1101-1115	44,212	46,085.56	47,625	40,872.16	41,187	42,028.57	40,156
Salaries/Wages	G-580-1101-1120	178,106	119,940.08	127,841	137,290.66	104,116	146,753.58	106,446

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
	ACCOUNT #							
Disability STD/LTD	G-580-1101-1121	4,369	4,196.16	4,479	4,494.47	3,914	4,971.82	4,016
WSIB	G-580-1101-1122	7,652	8,190.12	8,216	8,469.17	7,886	10,168.85	8,825
Canada Pension Plan	G-580-1101-1123	17,612	20,685.13	18,529	20,306.51	16,657	20,636.00	16,376
Employment Insurance	G-580-1101-1124	10,119	10,402.54	9,520	10,126.88	9,577	10,384.83	9,433
Dental, Vision, Extended Health	G-580-1101-1125	39,035	33,132.68	39,629	28,900.80	34,709	28,368.77	27,540
OMERS	G-580-1101-1126	16,884	16,122.04	17,494	14,086.51	15,485	18,512.23	19,877
Life Insurance	G-580-1101-1127	1,069	979.97	1,020	912.59	1,028	1,115.48	891
Employer Health Tax	G-580-1101-1129	8,778	9,153.10	9,207	8,975.89	8,268	9,041.05	8,005
Part-time Salaries/Wages	G-580-1101-1130	306,965	293,634.70	303,290	270,860.26	284,833	267,306.74	269,767
Distributed Salaries/Wages	G-580-1131-1110	1,754	1,197.35	1,380	764.07	1,380	839.31	1,000
Distributed Benefits	G-580-1131-1111	356	291.30	336	211.18	371	272.37	325
Communications	G-580-1200-1251	4,500	5,366.93	4,500	5,933.28	5,200	6,302.49	5,200
Memberships	G-580-1200-1260	350	35.00	350	132.40	350		350
Office Supplies	G-580-1400-1410	2,000	2,391.79	2,000	1,944.41	2,000	3,646.29	2,500
Fuel Oil	G-580-1400-1413	2,000	2,411.83	2,000	2,565.23	2,000	1,837.49	2,040
Gasoline	G-580-1400-1418	15,000	22,293.78	20,000	16,764.26	20,000	18,326.40	20,400
Materials	G-580-1400-1471	6,000	10,456.94	6,000	8,244.40	8,000	12,805.30	8,000
Clothing - Protective	G-580-1400-1480	6,000	7,261.95	6,500	7,457.66	7,500	7,416.08	7,000
BPC - Distributed Salaries/Wages	G-580-1460-1110			1,000		1,000		
BPC - Distributed Benefits	G-580-1460-1111			315				
BPC - Materials	G-580-1460-1471		679.21		56.97		91.33	
Equipment Rentals Owned	G-580-1460-1540		15.04					
Computer Maintenance	G-580-1500-1502		950.40	950	950.40	950	950.40	1,356
Conferences & Courses	G-580-1500-1531	5,000	8,212.81	5,000	971.62	6,000	3,942.73	5,000
Columbarium Expense	G-580-1500-1560	2,000	2,990.21	2,000	6,115.58	3,000	4,438.55	3,000
General Insurance	G-580-1500-1580	13,093	3,816.24	3,931	3,793.67	3,794	3,732.57	3,946
Cemetery License Fee	G-580-1500-1585	325	335.00	350	295.00	350	619.34	375
Advertising & Public Notices	G-580-1500-1591	500	409.22	500	718.20	600	348.39	600
Amortization Exp - Buildings	G-580-1520-7100				1,762.06			
Amortization Exp - Computer Software	G-580-1520-7650				2,602.80			
Foreign Exchange	G-580-1500-1591						(3.06)	
Transfer to Reserve Funds	G-580-1620-5390						751.00	
		185,583	194,428.90	182,633	171,719.64	171,764	192,292.52	140,623
Vehicles								
Amortization Exp - Vehicles	G-580-1520-7300				6,464.25			
Distributed Salaries/Wages	G-580-2910-1110	6,718		5,000	467.58	6,000	306.13	6,000
Distributed Benefits	G-580-2910-1111	2,217		1,575	142.87	1,970	101.02	1,980
Repairs & Maintenance	G-580-2910-1545	6,000	725.38	6,000	747.54	6,000	763.07	6,000
Insurance	G-580-2910-1580	6,032	8,968.00	9,060	9,217.00	9,217	9,923.00	9,586
Licenses	G-580-2910-1582	250		250		250		250
		21,217	9,693.38	21,885	17,039.24	23,437	11,093.22	23,816
Large Equipment								
Amortization Exp - Machinery & Equipment	G-580-1520-7200				33,795.59			

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
	ACCOUNT #							
Distributed Salaries/Wages	G-580-2912-1110	11,995	2,434.95	14,285	1,481.42	18,222	1,633.75	15,000
Distributed Benefits	G-580-2912-1111	3,958	795.94	4,708	488.90	6,014	539.15	4,950
Repairs & Maintenance	G-580-2912-1545	15,000	1,203.13	15,000	963.13	15,000	357.91	15,000
		30,953	4,434.02	33,993	36,729.04	39,236	2,530.81	34,950
Small Equipment								
Distributed Salaries/Wages	G-580-2914-1110	5,497	6,649.14	6,000	5,595.72	6,000	9,541.19	7,414
Distributed Benefits	G-580-2914-1111	1,814	2,034.82	1,824	1,788.50	1,906	3,148.62	2,447
Repairs & Maintenance	G-580-2914-1545	9,000	9,536.98	9,000	5,671.17	9,000	7,442.10	9,000
Licenses	G-580-2914-1582	800	968.10	800	803.50	800	776.15	800
		17,111	19,189.04	17,624	13,858.89	17,706	20,908.06	19,661
Equipment								
CAT Backhoe Loader 2006								
Distributed Salaries/Wages	G-580-E420-1110		390.91		805.28		582.58	
Distributed Benefits	G-580-E420-1111		129.00		265.76		192.24	
Vehicle Parts & Maintenance	G-580-E420-1451		1,195.51		53.47		1,804.19	
		-	1,715.42		1,124.51		2,579.01	
300 B. Backhoe - 489938T								
Distributed Salaries/Wages	G-580-E450-1110		97.73					
Distributed Benefits	G-580-E450-1111		32.25					
Vehicle Parts & Maintenance	G-580-E450-1451							
		-	129.98		0.00		0.00	
1970 John Deer Crawler								
Distributed Salaries/Wages	G-580-E451-1110		390.91		603.96			
Distributed Benefits	G-580-E451-1111		129.00		199.31			
Vehicle Parts & Maintenance	G-580-E451-1451				340.29			
		-	519.91		1,143.56		0.00	
12' Water Wagon W Trailer								
Distributed Salaries/Wages	G-580-E452-1110							
Distributed Benefits	G-580-E452-1111							
Vehicle Parts & Maintenance	G-580-E452-1451							
		-	0.00		0.00		0.00	
2003 245 JD Tractor W Mower								
Distributed Salaries/Wages	G-580-E453-1110		635.24		805.28		635.95	
Distributed Benefits	G-580-E453-1111		209.63		265.76		209.83	
Vehicle Parts & Maintenance	G-580-E453-1451		37.47		714.15		246.14	
		-	882.34		1,785.19		1,091.92	
2002 445 JD Tractor W Broom/Mower								
Distributed Salaries/Wages	G-580-E454-1110		1,075.02		905.94		1,244.07	
Distributed Benefits	G-580-E454-1111		354.76		298.98		410.51	
Vehicle Parts & Maintenance	G-580-E454-1451		750.76		246.48		231.70	
		-	2,180.54		1,451.40		1,886.28	
2001 4200 JD 4WD Tractor W Att								
Distributed Salaries/Wages	G-580-E455-1110		3,127.31		452.97		332.81	

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Distributed Benefits	G-580-E455-1111		1,032.02		149.49		109.83	
Gasoline	G-580-E455-1418							
Vehicle Parts & Maintenance	G-580-E455-1451		4,364.46		438.13		827.39	
		-	8,523.79		1,040.59		1,270.03	
1999 275 JS Tractor #6 W Mower								
Distributed Salaries/Wages	G-580-E456-1110		1,172.75		1,107.26		1,063.00	
Distributed Benefits	G-580-E456-1111		387.01		365.42		350.76	
Vehicle Parts & Maintenance	G-580-E456-1451		369.20		1,602.16		616.20	
		-	1,928.96		3,074.84		2,029.96	
1999 JD Tractor #7 W Mower								
Distributed Salaries/Wages	G-580-E457-1110		1,172.76		1,308.58		583.72	
Distributed Benefits	G-580-E457-1111		387.00		431.86		192.61	
Vehicle Parts & Maintenance	G-580-E457-1451		219.52		189.84		402.27	
		-	1,779.28		1,930.28		1,178.60	
1995 1070 MFWD Tractor 140532								
Distributed Salaries/Wages	G-580-E458-1110		879.57		1,006.60		685.90	
Distributed Benefits	G-580-E458-1111		290.25		332.20		226.30	
Vehicle Parts & Maintenance	G-580-E458-1451		27.54				347.38	
		-	1,197.36		1,338.80		1,259.58	
1995 72" Rotary Mower PTO								
Distributed Salaries/Wages	G-580-E459-1110		390.92		805.28		451.14	
Distributed Benefits	G-580-E459-1111		129.00		265.75		148.84	
Vehicle Parts & Maintenance	G-580-E459-1451				44.60		(76.19)	
		-	519.92		1,115.63		523.79	
1995 Model TD-65-2 Mower								
Distributed Salaries/Wages	G-580-E460-1110		659.68		503.30		1,902.87	
Distributed Benefits	G-580-E460-1111		217.69		166.10		627.94	
Vehicle Parts & Maintenance	G-580-E460-1451		1,009.35		71.03		4,318.34	
		-	1,886.72		740.43		6,849.15	
1997 755 MFWD Tractor								
Distributed Salaries/Wages	G-580-E461-1110		1,123.89		352.31		201.71	
Distributed Benefits	G-580-E461-1111		370.88		116.27		66.55	
Vehicle Parts & Maintenance	G-580-E461-1451		56.70					
		-	1,551.47		468.58		268.26	
1997 60" Midmount Mower for 755								
Distributed Salaries/Wages	G-580-E462-1110							
Gasoline	G-580-E462-1418							
Vehicle Parts & Maintenance	G-580-E462-1451							
		-	0.00		0.00		0.00	
1997 60" Front Mower Sweeper								
Distributed Salaries/Wages	G-580-E463-1110							
Distributed Benefits	G-580-E463-1111							
Vehicle Parts & Maintenance	G-580-E463-1451							

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
		-	0.00		0.00		0.00	
1996 445 20HP W 60" Mower								
Distributed Salaries/Wages	G-580-E464-1110		977.28					
Distributed Benefits	G-580-E464-1111		322.51					
Vehicle Parts & Maintenance	G-580-E464-1451		4,875.32					
		-	6,175.11		0.00		0.00	
1989 240 Tractor								
Distributed Salaries/Wages	G-580-E465-1110							
Distributed Benefits	G-580-E465-1111							
Vehicle Parts & Maintenance	G-580-E465-1451							
		-	0.00		0.00		0.00	
1979 212 Tractor								
Distributed Salaries/Wages	G-580-E467-1110							
Gasoline	G-580-E467-1418							
Vehicle Parts & Maintenance	G-580-E467-1451							
		-	0.00		0.00		0.00	
1993 245 Tractor								
Distributed Salaries/Wages	G-580-E469-1110							
Distributed Benefits	G-580-E469-1111							
Vehicle Parts & Maintenance	G-580-E469-1451							
		-	0.00		0.00		0.00	
1980 Chipper Stump Remover								
Distributed Salaries/Wages	G-580-E470-1110		684.11		301.98		610.76	
Distributed Benefits	G-580-E470-1111		225.75		99.66		201.55	
Vehicle Parts & Maintenance	G-580-E470-1451		538.68		25.12		504.85	
		-	1,448.54		426.76		1,317.16	
2007 X320 John Deere Tractor #1								
Distributed Salaries/Wages	G-580-E473-1110		586.37		1,056.93		558.57	
Distributed Benefits	G-580-E473-1111		193.51		348.81		184.29	
Vehicle Parts & Maintenance	G-580-E473-1451		296.34		259.08		425.09	
		-	1,076.22		1,664.82		1,167.95	
2007 X320 John Deere Tractor #2								
Distributed Salaries/Wages	G-580-E474-1110		830.70		1,296.00		863.57	
Distributed Benefits	G-580-E474-1111		274.13		427.70		284.94	
Vehicle Parts & Maintenance	G-580-E474-1451		72.79		1,147.41		545.09	
		-	1,177.62		2,871.11		1,693.60	
2008 John Deere XUV Gator								
Distributed Salaries/Wages	G-580-E475-1110		97.73		201.32		304.63	
Distributed Benefits	G-580-E475-1111		32.25		66.44		100.52	
Vehicle Parts & Maintenance	G-580-E475-1451		9.34				115.43	
			139.32		267.76		520.58	
2008 J.D. X540 Tractor/ 54" Mower								
Distributed Salaries/Wages	G-580-E476-1110		488.65		1,409.24		814.37	

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Distributed Benefits	G-580-E476-1111		161.25		465.08		268.70	
Vehicle Parts & Maintenance	G-580-E476-1451		667.98		390.69		758.59	
			1,317.88		2,265.01		1,841.66	
2008 J.D. 3720 Tractor/ 60" Mower								
Distributed Salaries/Wages	G-580-E477-1110		1,685.82		704.62		991.28	
Distributed Benefits	G-580-E477-1111		556.32		232.52		327.06	
Vehicle Parts & Maintenance	G-580-E477-1451		2,826.25		2,049.17		1,109.42	
			5,068.39		2,986.31		2,427.76	
Total Equipment		-	39,218.77	-	25,695.58	-	27,905.29	0
Vehicles								
2001 Ford F350 One Ton								
Distributed Salaries/Wages	G-580-V400-1110		226.86		805.28		583.70	
Distributed Benefits	G-580-V400-1111		69.62		265.75		192.64	
Vehicle Parts & Maintenance	G-580-V400-1451		311.35		989.67		189.90	
		-	607.83		2,060.70		966.24	
1997 Ford F350 One Ton W Plow								
Distributed Salaries/Wages	G-580-V401-1110		390.92		2,919.14		1,213.20	
Distributed Benefits	G-580-V401-1111		129.00		963.34		400.39	
Vehicle Parts & Maintenance	G-580-V401-1451		13.00		1,323.75		1,244.48	
		-	532.92		5,206.23		2,858.07	
1997 Chevy Half Ton								
Distributed Salaries/Wages	G-580-V402-1110		464.21		704.62		430.46	
Distributed Benefits	G-580-V402-1111		153.18		232.53		142.03	
Vehicle Parts & Maintenance	G-580-V402-1451		244.54		10.80		808.91	
		-	861.93		947.95		1,381.40	
1990 Dodge Half Ton								
Distributed Salaries/Wages	G-580-V403-1110							
Gasoline	G-580-V403-1418							
Vehicle Parts & Maintenance	G-580-V403-1451							
		-	0.00		0.00		0.00	
1990 Dodge Ram 50 Compact Truck								
Distributed Salaries/Wages	G-580-V404-1110		586.37					
Distributed Benefits	G-580-V404-1111		193.50					
Vehicle Parts & Maintenance	G-580-V404-1451		129.89					
		-	909.76		0.00		0.00	
1988 Dodge Ram50 Compact Truck								
Distributed Salaries/Wages	G-580-V405-1110		293.19		704.62		355.33	
Distributed Benefits	G-580-V405-1111		96.75		232.54		117.27	
Vehicle Parts & Maintenance	G-580-V405-1451		62.92		340.85		230.89	
		-	452.86		1,278.01		703.49	
1988 Ford Crew Cab								
Distributed Salaries/Wages	G-580-V406-1110		781.83		201.32		405.67	

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Distributed Benefits	G-580-V406-1111		258.00		66.44		133.86	
Vehicle Parts & Maintenance	G-580-V406-1451		1,404.82				593.95	
		-	2,444.65		267.76		1,133.48	
1988 Ford F250 Crew Cab								
Distributed Salaries/Wages	G-580-V407-1110		547.78		1,409.24		1,059.97	
Distributed Benefits	G-580-V407-1111		145.13		465.05		349.78	
Vehicle Parts & Maintenance	G-580-V407-1451		120.09		700.76		1,871.19	
		-	813.00		2,575.05		3,280.94	
2007 Chevy 3/4 Ton W/Plow								
Distributed Salaries/Wages	G-580-V408-1110		293.19		1,107.26		967.22	
Distributed Benefits	G-580-V408-1111		96.75		365.41		319.20	
Vehicle Parts & Maintenance	G-580-V408-1451		345.97		2,049.81		1,026.88	
		-	735.91		3,522.48		2,313.30	
2009 Ford Compact Truck								
Distributed Salaries/Wages	G-580-V409-1110						151.74	
Distributed Benefits	G-580-V409-1111						50.08	
Vehicle Parts & Maintenance	G-580-V409-1451				940.56		38.93	
					940.56		240.75	
2010 Chevy Half-Ton								
Distributed Salaries/Wages	G-580-V410-1110						306.50	
Distributed Benefits	G-580-V410-1111						101.15	
Vehicle Parts & Maintenance	G-580-V410-1451						409.69	
							817.34	
Total Vehicles		0.00	7,358.86	0	16,798.74	0	13,695.01	0
Total Revenue		(76,336)	(105,847.28)	(79,527)	(100,428.40)	(82,933)	(117,519.13)	(86,080)
Total Expenditures		254,864	274,322.97	256,135	281,841.13	252,143	268,424.91	219,050
Total Parks & Cemeteries Administration		178,528	168,475.69	176,608	181,412.73	169,210	150,905.78	132,970
Fort Frances Cemetery								
REVENUE								
Private Work Charges	G-582-0330-0595	(50)		(50)		(50)		
Annual Plot Care	G-582-0330-0624	-					(56.29)	
Monument Setting	G-582-0330-0626	(700)	(1,579.22)	(700)	(933.13)	(700)	(687.54)	(700)
		(750)	(1,579.22)	(750)	(933.13)	(750)	(743.83)	(700)
EXPENDITURES								
Grounds Maintenance								
Amortization Exp - Buildings	G-582-1520-7100				5,078.37			
Distributed Salaries/Wages	G-582-2740-1110	26,310	28,532.47	30,853	19,805.66	25,000	13,061.86	21,510
Distributed Benefits	G-582-2740-1111	5,262	3,902.49	4,106	3,650.31	4,432	2,749.32	4,509
Materials	G-582-2740-1471	1,500	2,972.43	2,000	1,237.98	2,000	1,284.84	2,000
Equipment Rental - Own	G-582-2740-1540	100	186.45	100	47.75	100		100
		33,172	35,593.84	37,059	29,820.07	31,532	17,096.02	28,119

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Building & Maintenance								
Distributed Salaries/Wages	G-582-2741-1110	3,245	2,239.24	2,300	2,167.62	2,300	406.46	2,000
Distributed Benefits	G-582-2741-1111	812	711.66		458.83	401	74.41	366
Hydro Charges	G-582-2741-1420	4,000	5,189.68	4,555	5,504.05	4,555	5,105.49	4,554
Water & Sewer Charges	G-582-2741-1421	500	700.45	800	1,055.37	1,000	892.20	1,000
Materials	G-582-2741-1471	1,500	552.01	1,000	339.75	1,000	138.81	1,000
Soil Preparation	G-582-2741-1472							
Contracted Works (Asbestos Management Pan)	G-582-2741-1523	4,000	4,171.58	4,167	5,311.26	2,000	6,424.06	4,000
Equipment Rental - Own	G-582-2741-1540		6.95		196.66			
		14,057	13,571.57	12,822	15,033.54	11,256	13,041.43	12,920
Interments								
Distributed Salaries/Wages	G-582-2746-1110	877	1,775.94	1,380	787.42	1,200	551.30	1,000
Distributed Benefits	G-582-2746-1111	219	327.80	260	172.21	245	157.13	285
Materials	G-582-2746-1471	100		100	32.27	100		100
		1,196	2,103.74	1,740	991.90	1,545	708.43	1,385
Grave Plot Flower Care								
Distributed Salaries/Wages	G-582-2747-1110	27,187	22,255.91	18,390	23,410.37	26,000	29,820.92	25,000
Distributed Benefits	G-582-2747-1111	4,078	3,082.01	2,205	3,550.74	3,556	5,144.75	3,859
Materials	G-582-2747-1471	6,000	6,470.56	6,500	4,772.07	5,000	4,070.43	5,000
		37,265	31,808.48	27,095	31,733.18	34,556	39,036.10	33,859
Monument Maintenance								
Distributed Salaries/Wages	G-582-2748-1110	2,631	345.60	920	2,257.74	2,000	2,077.94	2,000
Distributed Benefits	G-582-2748-1111	631	72.24	192	489.87	428	558.50	537
Materials	G-582-2748-1471	500	1,533.00	500	6.36	500		500
		3,762	1,950.84	1,612	2,753.97	2,928	2,636.44	3,037
Total Revenue		(750)	(1,579.22)	(750)	(933.13)	(750)	(743.83)	(700)
Total Expenditures		89,452	85,028.47	80,328	80,332.66	81,817	72,518.42	79,320
Total Fort Frances Cemetery		88,702	83,449.25	79,578	79,399.53	81,067	71,774.59	78,620
Riverview Cemetery								
REVENUE								
Private Work Charges	G-583-0330-0595	(200)		(200)		(200)		
Annual Plot Care	G-583-0330-0624	(1,556)	(877.36)	(1,500)	(2,153.25)	(2,416)	(1,688.70)	(2,000)
Monument Setting	G-583-0330-0626	(4,300)	(5,091.24)	(6,230)	(4,453.25)	(4,128)	(4,719.47)	(4,100)
		(6,056)	(5,968.60)	(7,930)	(6,606.50)	(6,744)	(6,408.17)	(6,100)
EXPENDITURES								
Grounds Maintenance								
Distributed Salaries/Wages	G-583-2740-1110	52,620	50,930.72	56,599	33,730.51	35,000	30,672.78	36,510
Distributed Benefits	G-583-2740-1111	11,576	9,424.35	9,895	6,115.55	5,914	6,123.85	7,263
Materials	G-583-2740-1471	2,000	720.44	2,000	951.80	2,000	1,079.24	2,000
Equipment Rentals - Own	G-583-2740-1540	500	280.50	500	278.50	500	274.50	500
		66,696	61,356.01	68,994	41,076.36	43,414	38,150.37	46,273

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Building Maintenance								
Distributed Salaries/Wages	G-583-2741-1110	1,228	4,976.80	2,760	2,183.95	2,500	1,484.79	2,500
Distributed Benefits	G-583-2741-1111	320	972.45	517	437.07	374	382.02	643
Hydro Charges	G-583-2741-1420	3,200	3,540.11	3,200	4,245.22	3,200	3,903.26	3,200
Water & Sewer Charges	G-583-2741-1421	500	404.74	500	451.95	500	713.67	500
Materials	G-583-2741-1471	1,000	1,244.69	1,000	109.22	1,000		1,000
Contracted Works	G-583-2741-1523	500	1,938.21	1,000	766.99	1,000	1,549.67	1,000
Equipment Rentals - Own	G-583-2741-1540							
		6,748	13,077.00	8,977	8,194.40	8,574	8,033.41	8,843
Interments								
Distributed Salaries/Wages	G-583-2746-1110	10,524	9,783.06	9,195	11,723.03	10,000	11,432.92	10,000
Distributed Benefits	G-583-2746-1111	2,946	2,553.08	2,341	2,822.30	2,281	3,332.89	2,877
Materials	G-583-2746-1471	200	45.86	200	549.14	400		400
		13,670	12,382.00	11,736	15,094.47	12,681	14,765.81	13,277
Plot Planting & Care								
Distributed Salaries/Wages	G-583-2747-1110	64,021	53,340.97	77,488	57,683.63	64,000	58,022.72	64,000
Distributed Benefits	G-583-2747-1111	7,043	7,295.54	8,397	8,309.97	8,365	9,613.89	9,888
Materials	G-583-2747-1471	8,700	10,432.13	10,000	9,544.14	9,200	9,531.22	10,000
		79,764	71,068.64	95,885	75,537.74	81,565	77,167.83	83,888
Monuments								
Distributed Salaries/Wages	G-583-2748-1110	5,700	4,583.93	4,600	8,416.53	6,000	9,147.48	8,000
Distributed Benefits	G-583-2748-1111	1,083	901.62	894	1,667.65	1,151	2,253.69	1,956
Materials	G-583-2748-1471	1,600	1,244.89	1,600	592.97	1,600	1,481.82	1,000
		8,383	6,730.44	7,094	10,677.15	8,751	12,882.99	10,956
Total Revenue		(6,056)	(5,968.60)	(7,930)	(6,606.50)	(6,744)	(6,408.17)	(6,100)
Total Expenses		175,261	164,614.09	192,686	150,580.12	154,985	151,000.41	163,237
Total Riverview Cemetery		169,205	158,645.49	184,756	143,973.62	148,241	144,592.24	157,137
Point Park								
REVENUE								
Daily Campsite Fees	G-584-0330-0670	(13,500)	(25,164.34)	(15,877)	(13,452.69)	(13,766)	(25,326.64)	(13,500)
Expense Recoveries								
		(13,500)	(25,164.34)	(15,877)	(13,452.69)	(13,766)	(25,326.64)	(13,500)
EXPENDITURES								
Grounds Maintenance								
Amortization Exp - Land Improvements	G-584-1520-7050				773.45			
Amortization Exp - Buildings	G-584-1520-7100				1,613.63			
Distributed Salaries/Wages	G-584-2740-1110	23,240	22,755.60	23,907	26,166.98	25,000	12,503.63	20,000
Distributed Benefits	G-584-2740-1111	4,416	3,420.54	3,560	3,668.80	3,504	3,064.80	4,905
Material - Grounds	G-584-2740-1471	2,500	791.25	4,000	2,211.62	2,500	598.77	2,500
Contracted Works	G-584-2740-1523		903.92	1,000	37.20	1,000	329.51	1,000
Equipment Rentals - Owned	G-584-2740-1540						829.00	

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST	
Building Maintenance	30,156	27,871.31	32,467	34,471.68	32,004	17,325.71	28,405	
Distributed Salaries/Wages	G-584-2741-1110	702	355.61	550	2,386.86	1,500	2,340.75	2,000
Distributed Benefits	G-584-2741-1111	112	61.79	96	491.92	227	603.08	517
Hydro Charges	G-584-2741-1420	1,724	2,299.63	1,775	2,012.41	1,776	3,052.00	2,000
Water & Sewer Charges	G-584-2741-1421	1,000	2,031.57	2,000	2,129.70	2,000	2,181.28	2,000
Material - Buildings	G-584-2741-1471	4,000	885.98	1,500	797.96	1,500	35.88	1,500
Contracted Works	G-584-2741-1523	1,000	1,196.50	1,000	2,190.61	1,000	1,366.88	1,000
Equipment Rentals - Owned	G-584-2741-1540				15.20		45.00	
		8,538	6,831.08	6,921	10,024.66	8,003	9,624.87	9,017
Total Revenue	(13,500)	(25,164.34)	(15,877)	(13,452.69)	(13,766)	(25,326.64)	(13,500)	
Total Expenditures	38,694	34,702.39	39,388	44,496.34	40,007	26,950.58	37,422	
Total Point Park	25,194	9,538.05	23,511	31,043.65	26,241	1,623.94	23,922	
Parks - Outdoor Facilities								
EXPENDITURES								
Distributed Salaries/Wages	G-585-1101-1110	96,470	119,772.40	155,423	163,142.49	191,620	182,267.05	192,530
Distributed Benefits	G-585-1101-1111	20,018	23,258.89	28,198	35,959.10	40,025	43,952.05	44,882
Equipment Rental - Own	G-585-1101-1540		2,325.25		1,498.70	1,000	2,083.05	1,000
Materials	G-585-1400-1471	1,500	2,377.10	12,000	3,897.89	6,000	5,389.12	8,000
Contracted Works	G-585-1500-1523				1,187.89	1,000	11,065.83	1,000
Equipment Rental - Own	G-585-1500-1540	500		1,000				
Contribution to Capital	G-585-1510-5350							
Contracted Works	G-585-1500-1523			1,000				
Amortization Exp - Land Improvements	G-585-1520-7050							
Amortization Exp - Buildings	G-585-1520-7100				354.05			
		118,488	147,733.64	197,621	206,040.12	239,645	244,757.10	247,412
Playground Equipment								
Distributed Salaries/Wages	G-585-1410-1110	17,540	23,511.65					
Distributed Benefits	G-585-1410-1111	5,613	6,542.97					
Materials - Playgrounds	G-585-1410-1471	5,000	8,636.07					
Contracted Works	G-585-1500-1523		48.34					
Materials - Playgrounds								
		28,153	38,739.03	0	0.00	0	0.00	0
Lion's Millennium Park								
Distributed Salaries/Wages	G-586-1101-1110	4,824	5,038.82	5,060	8,324.60	5,000	2,038.02	5,000
Distributed Benefits	G-586-1101-1111	1,399	854.38	844	1,652.03	996	622.24	1,527
Equipment Rentals - Owned	G-586-1101-1540	50		50	7.60	50	54.00	
Hydro Charges	G-586-2740-1420	1,400	1,209.24	1,442	1,130.50	1,442	1,615.47	1,400
Water & Sewer Charges	G-586-2740-1421	400	418.10	400	451.86	400	551.62	400
Materials - Grounds	G-586-2740-1471	1,500	357.78	500	6,718.23	1,000	352.18	1,000
Contracted Works	G-586-2740-1523	1,000	1,136.90	1,000	2,503.85	1,000	1,407.04	1,000

**2011 OPERATING BUDGET
OPERATIONS FACILITIES**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Amortization Exp - Land Improvements	G-586-1520-7050				5,519.30			
Amortization Exp - Buildings	G-586-1520-7100				660.17			
		10,573	9,015.22	9,296	26,968.14	9,888	6,640.57	10,327
Outdoor Rinks								
Distributed Salaries/Wages	G-587-1101-1110							
Distributed Benefits	G-587-1101-1111							
Distributed Salaries/Wages	G-587-2740-1110	22,802	13,660.09					
Distributed Benefits	G-587-2740-1111	7,296	4,384.73					
Materials	G-587-2740-1471	5,500	11,291.22					
Equipment Rentals - Owned	G-587-2740-1540	1,000	599.20					
		36,598	29,935.24	0	0.00	0	0.00	0
St. Francis - Outdoor Sportsplex								
Distributed Salaries/Wages	G-588-1101-1110	5,262	5,564.83					
Distributed Benefits	G-588-1101-1111	895	957.02					
Equipment Rental - Owned	G-588-1101-1540							
Materials	G-588-2740-1471	500						
		6,657	6,521.85	0	0.00	0	0.00	0
Total Parks General		200,469	231,944.98	206,917	233,008.26	249,533	251,397.67	257,739
<i>Total Revenue</i>		(96,642)	(138,559.44)	(104,084)	(121,420.72)	(104,193)	(149,997.77)	(106,380)
<i>Total Expenditures</i>		758,740	790,612.90	775,454	790,258.51	778,485	770,291.99	756,768
<i>Total Parks & Cemeteries</i>		662,098	652,053.46	671,370	668,837.79	674,292	620,294.22	650,388
<i>Total O & F Revenue</i>		(1,793,242)	(2,615,218.34)	(1,721,890)	(1,587,486.67)	(1,623,388)	(1,842,806.19)	(1,773,725)
<i>Total O & F Expenditures</i>		4,586,926	5,350,958.19	4,583,577	6,189,826.51	4,630,814	4,716,867.23	4,882,594
TOTAL OPERATIONS & FACILITIES		2,793,684	2,735,739.85	2,861,687	4,602,339.84	3,007,426	2,874,061.04	3,108,869

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

Account #	2008	Actual to	2009	Actual to	2010	Actual to	2011	
	OPERATING FORECAST	Dec 31, 2008	OPERATING FORECAST	December 31/09	OPERATING FORECAST	December 31/10	OPERATING FORECAST	
Fire Emergency Services								
REVENUE:								
Contracts	G-211-0330-0464							
Fire Protection Charges	G-211-0330-0585	(9,000)	(8,440.88)	(9,000)	(8,930.88)	(9,000)	(10,006.48)	(9,000)
Expense Recoveries (Training Recoveries)	G-211-0330-0589	(5,000)	(5,010.26)	(4,500)	(14,152.40)	(7,500)	(5,850.00)	(7,500)
User Fees - Inspections Etc.	G-211-0330-0590	(8,000)	(4,272.25)	(3,000)	(1,842.54)	(4,500)	(3,723.25)	(3,500)
Private Works - Community Fire Protection Contracts	G-211-0330-0595	(20,000)	(10,091.87)	(25,000)	(28,301.50)	(25,000)	(28,138.21)	(12,000)
MNDM Grant	G-211-0430-0422	(1,050)			(1,050.00)			
MCSCS Grant	G-211-0430-0445							
MTO (MVA)	G-211-0430-0464		(14,700.00)	(16,000)	(10,325.00)	(14,000)	(5,200.00)	(10,000)
Sundry Revenue	G-211-0430-0582				(10.80)			
Training Expense Recoveries - Admin	G-211-0430-0589	(3,500)	-890.64	(3,500)			(650.00)	
Expense Recoveries - Fire Fighter Instructor	G-211-0430-0589	(3,500)	(1,339.67)	(3,500)	(51.75)	(2,000)		(500)
User Fees	G-211-0430-0590		(53.30)		(2,865.00)	(400)	(56.00)	(300)
Total Revenue		(50,050)	(44,798.87)	(64,500)	(67,529.87)	(62,400)	(53,623.94)	(42,800)
EXPENDITURES:								
Administration								
Distributed Salaries/Wages	G-211-1101-1110	(242,283)	(328,763.00)	(264,995)	(219,085.08)	(265,000)	(286,086.41)	(176,000)
Distributed Benefits	G-211-1101-1111	(79,950)	(67,861.48)	(56,835)	(68,258.94)	(57,000)	(85,536.82)	(61,000)
Overtime, Call Out, Shift	G-211-1101-1113	5,000	27,880.99	5,000	12,253.52	12,500	96,094.80	25,000
Leave (Ber, Sick, Other)	G-211-1101-1114	12,000	14,652.13	12,000	12,639.17	12,700	10,183.25	8,000
Vacation, Stats, Etc.	G-211-1101-1115	70,500	94,313.15	74,000	50,025.63	74,000	82,562.54	70,000
Training Overtime	G-211-1101-1116		1,694.34		460.50			
Stat Day Payout	G-211-1101-1118	33,450		35,000	32,418.12	34,500		30,000
Salaries/Wages	G-211-1101-1120	577,760	653,870.94	595,092	569,151.14	595,000	558,186.93	524,295
Additional Retro Pay (796,592 x 1.5%)				11,950				
Disability (STD/LTD)	G-211-1101-1121	15,000	20,450.55	15,000	20,675.14	21,000	21,433.18	20,000
WSIB	G-211-1101-1122	12,300	17,650.00	12,755	14,382.01	13,000	16,782.19	12,800
CPP	G-211-1101-1123	20,000	20,166.56	20,500	18,090.12	20,000	19,468.35	16,800
EI	G-211-1101-1124	8,640	8,285.42	7,110	7,367.02	7,750	7,862.96	7,500
Dental Vision & Ext Health	G-211-1101-1125	44,907	40,760.40	44,907	39,684.98	41,050	38,604.32	38,200
OMERS	G-211-1101-1126	49,750	51,847.72	51,242	61,798.75	61,500	62,331.02	65,700
Life Insurance	G-211-1101-1127	4,000	3,804.00	2,893	3,611.05	3,800	3,728.27	3,000
EHT	G-211-1101-1129	14,480	15,477.48	14,480	14,502.96	14,750	14,232.25	13,500
Part-time Salaries/Wages	G-211-1101-1130	6,500	0.00	8,000	6,706.61	7,000	363.20	
Full Time Training	G-211-1101-1133	20,000	15,802.29	18,000	18,889.00	19,000		
Volunteer Call Back	G-211-1101-1144	26,000	37,306.86	28,000	17,058.66	18,000	23,656.81	25,000
Volunteer Training	G-211-1101-1146	22,000	11,731.78	15,500	11,323.65	11,000	5,572.18	10,000
Volunteer Training Expenses				6,000		0		
Equipment Rentals - Owned	G-211-1101-1540		210.00		105.00	0		
Administration - Distributed Salary	G-211-1160-1110	76,671	69,725.01	67,550	80,585.42	87,280	77,044.82	97,000

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

	Account #	2008	Actual to	2009	Actual to	2010	Actual to	2011
		OPERATING FORECAST	Dec 31, 2008	OPERATING FORECAST	December 31/09	OPERATING FORECAST	December 31/10	OPERATING FORECAST
Administration - Distributed Benefits	G-211-1160-1111	25,300	6,918.72	6,700	9,905.89	8,900	15,564.40	23,225
Operation & Training - Distributed Salary	G-211-1161-1110	60,611	67,426.89	66,295	64,836.48	77,200	63,240.14	
Operation & Training - Distributed Benefits	G-211-1161-1111	20,000	19,837.51	19,890	20,249.88	18,000	21,098.99	
Fire Prevention Salary - Distributed Salary	G-211-1162-1110	65,001	62,826.49	69,150	54,738.00	73,780	57,616.43	79,100
Fire Prevention Salary - Distributed Benefits	G-211-1162-1111	21,450	18,713.71	20,745	17,217.45	14,800	19,280.57	19,775
Captain Differential - Distributed Salary	G-211-1163-1110	10,000	16,987.71	6,000	14,122.91	12,000	14,075.79	10,000
Captain Differential - Distributed Benefits	G-211-1163-1111	3,300	5,352.32		4,728.45	4,000	5,033.67	2,500
Emergency Call Back - Distributed Salary	G-211-1164-1110	30,000	48,975.59	28,000	47,808.69	28,000	68,483.24	50,000
Emergency Call Back - Distributed Benefits	G-211-1164-1111	9,900	15,370.80	8,500	15,580.99	8,500	23,424.33	18,000
Communications	G-211-1200-1251	3,500	3,662.11	3,800	2,730.17	3,500	2,907.08	3,500
Postage/Freight/Courier	G-211-1200-1252	300	419.06	800	109.65	300	201.94	300
Memberships	G-211-1200-1260	1,000	715.78	500	388.13	500	344.06	500
Recoverable Expenses	G-211-1200-1290					0		
Office Supplies	G-211-1400-1410	4,410	3,805.74	3,000	2,756.05	3,000	2,888.87	2,500
Supplies - Fire Fighting	G-211-1400-1431	7,800	11,301.56	9,800	8,177.43	8,500	7,544.45	10,000
Supplies - Shop	G-211-1400-1432	2,200	1,447.94	2,200	2,021.44	2,200	700.30	2,000
Training Materials	G-211-1400-1478	5,700	5,600.51	6,000	6,869.67	6,800	6,027.56	6,800
Clothing - Protective	G-211-1400-1480	12,000	9,368.83	12,000	14,136.95	12,000	14,871.61	12,000
Clothing - Uniforms Coveralls	G-211-1400-1483	5,500	5,428.73	5,000	3,251.89	5,000	4,025.77	5,000
Contracted Services	G-211-1500-1527					0		
Travel	G-211-1500-1530	2,500	2,316.52	2,500	1,872.79	2,000	426.45	2,000
Conferences & Courses	G-211-1500-1531	5,000	8,439.05	5,000	6,170.18	5,000	5,600.95	5,000
Equipment Rentals - Owned	G-211-1500-1540					0		
Communication Equipment	G-211-1500-1542	7,500	5,520.31	7,500	8,430.61	8,000	4,973.69	10,000
Equipment Lease & Maintenance	G-211-1500-1543						2,112.55	
Repairs & Maintenance	G-211-1500-1545		336.89				306.04	
Volunteer Training Expenses	G-211-1500-1546		9,909.12		12,477.12	9,500	12,668.64	14,000
Training Equipment	G-211-1500-1556				6,750.00			
Fire Service Grant Expense	G-211-1500-1579							
General Insurance	G-211-1500-1580	4,300	5,563.26	2,400	7,596.91	7,600	7,758.74	4,500
Fire Prevention	G-211-1500-1583	7,800	8,579.69	8,000	8,466.74	7,000	8,756.30	8,000
Advertising & Public Notices	G-211-1500-1591	1,200	1,038.07	1,500	1,057.96	1,000	940.06	1,000
Amortization Exp - Machinery & Equipment	G-211-1520-7200				14,007.73			
Amortization Exp - Vehicles	G-211-1520-7300				34,894.75			
Amortization Exp - Computer Hardware	G-211-1520-7600				1,521.36			
Amortization Exp - Computer Hardware Pooled	G-211-1520-7650				1,604.17			
Transfer to Other Organization (Mutual Aid)	G-211-2110-2110	2,910	2,536.10	2,600	2,536.10	2,600	2,536.10	2,600
		1,015,907	1,057,404.15	1,021,029	1,101,400.97	1,061,510	1,039,892.56	1,022,095
Vehicles - Licensed								
Distributed Salaries/Wages	G-211-2910-1110	2,500	3,251.00	3,250	3,396.82	2,880	1,993.33	3,400
Distributed Benefits	G-211-2910-1111	750	1,072.85	600	1,120.94	1,120	657.79	680
Gas & Fuel	G-211-2910-1418	7,000	10,479.04	10,000	9,125.19	9,000	9,688.15	10,000

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

	Account #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Vehicle Parts & Maintenance	G-211-2910-1451	4,000	9,304.72	13,000	9,685.38	10,000	9,574.72	10,000
Equipment Rentals - Other	G-211-2910-1541						9.00	
Contracted Works/Services	G-211-2910-152/1527	3,500	1,179.15	2,500	318.60			
Insurance	G-211-2910-1580	7,000	6,321.00	4,200	6,321.00	6,400	5,600.00	5,600
Licenses	G-211-2910-1582	2,000	35.00	2,500				
		26,750	31,642.76	36,050	29,967.93	29,400	27,522.99	29,680
Emergency Measures								
NOHFC Grant	G-227-0430-0467							
GIS - Dist Salaries/Wages	G-227-1101-1110	5,700	4,768.56	6,000	5,119.51	5,600	4,789.31	5,700
GIS - Distributed Benefits	G-227-1101-1111	1,600	1,573.56	1,800	1,689.68	1,290	1,580.66	1,290
Equipment Rental - Owned	G-227-1101-1540	800	13.90	800	0.00			
Emergency Management - Dist Salaries	G-227-1165-1110		12,908.81	10,000	4,895.19		5,625.99	
Emergency Management - Dist Benefits	G-227-1165-1111		1,697.95	1,000	606.94		1,134.86	
Communications	G-227-1200-1251	1,000	991.21	2,000	2,384.77	2,500	2,880.69	2,500
Office Supplies	G-227-1400-1410			500	435.78	500	162.97	500
Materials/Supplies	G-227-1400-1471	1,500	2,870.96	2,500	991.35	3,000	1,067.14	3,000
GIS Expense	G-227-1500-1507		1,313.93	500	2,259.25	2,050	94.60	
Conferences & Courses	G-227-1500-1531	3,500	1,391.58	1,500	2,530.59	2,500	1,034.02	2,500
Advertising & Public Notices	G-227-1500-1591	500	474.43	530	427.76	500	154.84	500
		14,600	28,004.89	27,130	21,340.82	17,940	18,525.08	15,990
Total Revenue		(50,050)	(44,798.87)	(64,500)	(67,529.87)	(62,400)	(53,623.94)	(42,800)
Total Expenditures		1,057,257	1,117,051.80	1,084,209	1,152,709.72	1,108,850	1,085,940.63	1,067,765
Total Fire Emergency Services		1,007,207	1,072,252.93	1,019,709	1,085,179.85	1,046,450	1,032,316.69	1,024,965
911 Dispatch Services								
REVENUE:								
Trans for Thunder Bay Tel	G-228-0330-0371	(1,200)	0.00					
Trans from Municipalities	G-228-0330-0370	(37,000)	(37,727.69)	(10,200)	(22,157.96)	(10,200)	(13,329.68)	(10,200)
Expense Recoveries	G-228-0490-0589		1,032.23					
		(38,200)	(36,695.46)	(10,200)	(22,157.96)	(10,200)	(13,329.68)	(10,200)
EXPENDITURES:								
Administration								
Communications	G-228-1200-1251	3,000	3,177.67	3,500	3,526.88	3,500	3,464.89	3,500
Contracted Works -911	G-228-1500-1523			9,000	8,968.71	9,000	8,968.71	9,200
Contracted Works - Fire	G-228-1500-1523	63,700	63,202.47	12,200	23,270.50	12,200	16,880.00	12,200
Repairs & Maintenance	G-228-1500-1545	9,000	7,772.78	1,800	593.84	1,800		1,800
		75,700	74,152.92	26,500	36,359.93	26,500	29,313.60	26,700
Total Revenue		(38,200)	(36,695.46)	(10,200)	(22,157.96)	(10,200)	(13,329.68)	(10,200)
Total Expenditures		75,700	74,152.92	26,500	36,359.93	26,500	29,313.60	26,700
Total Dispatch Services		37,500	37,457.46	16,300	14,201.97	16,300	15,983.92	16,500

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

Account #	2008	Actual to	2009	Actual to	2010	Actual to	2011	
	OPERATING FORECAST	Dec 31, 2008	OPERATING FORECAST	December 31/09	OPERATING FORECAST	December 31/10	OPERATING FORECAST	
POLICE SERVICES								
REVENUE:								
Sundry Revenue - User Fees	G-231-0330-0582	(12,000)	(11,977.92)	(12,000)	(13,853.72)	(16,000)	(14,083.68)	(14,000)
Solicitor General - R.I.D.E.	G-231-0430-0415	(6,000)	(4,609.24)	(6,000)	(9,276.91)	(10,000)	(9,382.80)	(10,000)
Sundry Revenue - User Fees	G-231-0430-0582	(500)	(3,058.70)	(3,000)	0.00	0	(300.00)	
Total Revenue		(18,500)	(19,645.86)	(21,000)	(23,130.63)	(26,000)	(23,766.48)	(24,000)
EXPENDITURES:								
Police Services Board								
MCSCS Grant	G-232-0430-0445						(134,846.31)	
Zone 1 Conference Registrations/Donations	G-232-0430-0673			(4,650)	(4,650.00)			
Salaries/Wages	G-232-1101-1120							
WSIB	G-232-1101-1122							
CPP	G-232-1101-1123	150	149.32	130	189.68	100	209.23	200
EHT	G-232-1101-1129	120	115.93	120	123.44	100	131.63	100
Part-time Salaries	G-232-1101-1130	6,500	11,957.51	6,500	12,420.00	12,500	12,840.00	13,680
Memberships	G-232-1200-1260	1,000		1,000	1,035.00	1,000	1,043.30	1,000
Materials	G-232-1400-1471	100						
Conferences & Courses	G-232-1500-1531	2,500	891.09	2,500	4,306.36	2,500	3,311.98	3,500
Meeting Expense	G-232-1500-1532	100	660.23	300	330.84	300	540.98	500
Zone 1 Conference Expenses				5,100	5,105.79			
Public Relations/Promotions	G-232-1500-1592		1,957.56	3,000	2,701.14	1,500	2,150.86	2,000
Safe Community RR Dist Grant	G-232-1700-1720						134,846.31	
		10,470	15,731.64	18,650	21,562.25	18,000	155,074.29	20,980
Administration								
Dental, Vision, & Extend Health	G-233-1101-1125		2,722.45	2,750	226.24	0		
Benefits In Lieu	G-233-1101-1132							
Paid Duty - R.I.D.E.	J-233-1101-1155/1100-115	6,000	8,622.27	6,000	10,037.64	10,000	7,367.19	10,000
Memberships	G-233-1200-1260		1,020.00					
Office Supplies	G-233-1400-1410		109.90					
Prisoners Meals	G-233-1400-1491	1,500	1,416.89	1,750	1,015.70	1,000	877.85	1,000
Conferences & Courses	G-233-1500-1531		1,770.73				825.07	
Equipment Lease & Maint.	G-233-1500-1543							
OPP Contract	G-233-1500-1565	2,537,787	2,334,375.00	2,540,617	2,367,315.00	2,674,627	2,612,765.42	2,757,660
Less: Provincial Usage	G-233-1500-1565	(74,653)		(73,974)		(61,962)	(265,995.00)	(55,000)
Less: Previous Yrs Surplus	G-233-1500-1565	(170,260)		(142,978)		(150,000)		(150,000)
General Insurance	G-233-1500-1580	3,200	1,591.22	1,600	3,678.53	3,700	3,585.93	3,700
Advertising & Public Notices	G-233-1500-1591		2,391.63				165.85	
Public Relations/Promotions	G-233-1500-1592		259.20		24.82			
Events & Activities Expense	G-233-1500-1593		160.40					

2011 OPERATING BUDGET COMMUNITY SERVICES

Account #	2008	Actual to	2009	Actual to	2010	Actual to	2011	
	OPERATING FORECAST	Dec 31, 2008	OPERATING FORECAST	December 31/09	OPERATING FORECAST	December 31/10	OPERATING FORECAST	
	2,303,574	2,354,439.69	2,335,765	2,382,297.93	2,477,365	2,359,592.31	2,567,360	
Total Revenue	(18,500)	(19,645.86)	(25,650)	(23,130.63)	(26,000)	(158,612.79)	(24,000)	
Total Expenditures	2,314,044	2,370,171.33	2,354,415	2,403,860.18	2,495,365	2,514,666.60	2,588,340	
Total Police Services	2,295,544	2,350,525.47	2,328,765	2,380,729.55	2,469,365	2,356,053.81	2,564,340	
Sister Betty Kennedy Centre								
REVENUE:								
Ministry of Health	G-622-0430-0446	(30,000)	(30,000.00)	(32,000)	(32,000.00)	(32,000)	(32,970.00)	(34,700)
Contributions from Seniors	G-622-0430-0594	(8,000)	(9,115.25)	(9,000)	(9,267.50)	(9,000)	(10,175.06)	(9,500)
Donations	G-622-0430-0632		(623.75)		(200.00)		(200.00)	
Memberships Non-Residents	G-622-0430-0740							(500)
Transfer from Reserves		(12,700)						
		(50,700)	(39,739.00)	(41,000)	(41,467.50)	(41,000)	(43,345.06)	(44,700)
EXPENDITURES:								
Administration								
Wages IFT (refer to Comm Serv)	G-622-1101-1110	10,000	10,000.00	5,000	5,000.00	5,000	5,000.00	5,000
Part-time Salaries/Wages	G-622-1101-1130	7,200	7,200.00	7,500	7,200.00	8,000	7,200.00	8,000
Accounting Charges	G-622-1200-1221	10,000	10,000.00	8,500	8,500.00	8,500	8,500.00	8,500
Communications	G-622-1200-1251	1,200	1,422.33	1,500	1,517.88	1,500	1,621.74	1,500
Office Supplies	G-622-1400-1410	1,000	641.71	800	1,549.27	1,000	1,338.96	1,000
Cleaning/Janitorial Supplies	G-622-1400-1470	600	1,521.63	1,300	4,023.62	1,500	769.19	0
Supplies/Craft	G-622-1400-1475		52.83			500		500
Supplies/Workshop	G-622-1400-1476	1,000	60.44	500	214.75	1,000	233.57	1,000
Kitchen Supplies	G-622-1400-1490	4,500	3,348.74	3,500	2,953.60	3,500	1,883.33	3,500
Food & Meals	G-622-1400-1491	5,000	4,970.20	5,000	4,304.81	5,000	5,924.50	7,000
Contracted Works	G-622-1500-1523	5,000						
Travel	G-622-1500-1530	1,200	1,422.68	1,200	1,510.11	1,200	1,228.81	1,200
Conferences & Courses	G-622-1500-1531							
Advertising & Public Notices	G-622-1500-1591					250		250
Pubic Relations/Promotions	G-622-1500-1592	250	279.54		500.00	500		500
Events & Activities	G-622-1500-1593	15,000	12,317.58	6,500	8,694.30	5,000	8,537.38	6,500
Amortization Exp - Building	G-622-1520-7100				5,515.10			
Transfer to Reserve Funds	G-622-1620-5390		423.75					
		61,950	53,661.43	41,300	51,483.44	42,450	42,237.48	44,450
Building & Grounds								
Natural Gas Charges	G-622-6220-1416	8,500	7,872.68	8,500	6,624.34	7,500	5,670.85	6,000
Hydro Charges	G-622-6220-1420	5,000	3,724.01	4,500	4,225.25	5,000	6,444.68	6,000
Water & Sewer Charges	G-622-6220-1421	1,000	1,010.04	750	1,674.18	1,000	909.59	1,000
Janitorial Supplies	G-622-6220-1470	750					1,479.82	1,200
Contracted Services	G-622-6220-1523	2,000	1,276.05	2,500	990.34	3,000	807.17	1,000
Repairs & Maintenance	G-622-6220-1545	3,000	4,363.31	4,000	72.10	3,000	2,444.93	5,000

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

Account #	2008		2009		2010		2011	
	OPERATING FORECAST	Actual to Dec 31, 2008	OPERATING FORECAST	Actual to December 31/09	OPERATING FORECAST	Actual to December 31/10	OPERATING FORECAST	
Building Maintenance Service	G-622-6220-1557	3,000	6,801.61	6,500	9,218.33	6,000	8,660.11	6,000
General Insurance	G-622-6220-1580	2,000	631.54	650	1,410.19	1,500	1,466.59	1,500
		25,250	25,679.24	27,400	24,214.73	27,000	27,883.74	27,700
Total Revenue		(50,700)	(39,739.00)	(41,000)	(41,467.50)	(41,000)	(43,345.06)	(44,700)
Total Expenditures		87,200	79,340.67	68,700	75,698.17	69,450	70,121.22	72,150
Total Sister Betty Kennedy Centre		36,500	39,601.67	27,700	34,230.67	28,450	26,776.16	27,450

Children's Day Care

REVENUE:

Sundry Revenue	G-641-0330-0582						(157.28)	
D.S.S.A.B. Day Care	G-641-0430-0432	(304,206)	(284,824.14)	(280,903)	(285,153.43)	(300,000)	(277,377.21)	(275,000)
Wage Improvement Grant	G-641-0430-0434		(46,845.89)	(40,000)	(53,266.00)	(53,270)	(44,179.99)	(53,270)
Wage Subsidy - Child Care	G-641-0430-0435	(92,321)	(94,369.00)	(78,744)	(60,400.00)	(60,400)	(61,159.00)	(60,400)
Best Start One Time Funding	G-641-0430-0448		(5,388.85)					
Expense Recoveries	G-641-0430-0589	(2,000)	(1,296.21)	(1,260)	(1,507.33)	(1,200)	(2,476.18)	(1,500)
Day Care Fees	G-641-0430-0631	(82,490)	(78,708.38)	(80,050)	(89,468.39)	(89,750)	(99,516.44)	(104,000)
Fees (PHDC) Private Home Daycare	G-641-0430-0633	(5,700)	(979.44)	(1,000)	(970.77)	(1,000)	(5,900.24)	(1,000)
Fundraiser Revenue	G-641-0430-0634		(342.19)		(282.37)			
		(486,717)	(512,754.10)	(481,957)	(491,048.29)	(505,620)	(490,766.34)	(495,170)

EXPENDITURES:

Administration

Wages (IFT refer to Community Services)	G-641-1000-1090			5,000	5,000.00	5,000	5,000.00	5,000
Distributed Salaries/Wages	G-641-1101-1110		(62,615.43)		(44,065.69)	(35,300)	(297,615.67)	(69,000)
Distributed Benefits	G-641-1101-1111		(7,935.02)		(2,195.50)		(64,270.63)	
Overtime/Shift/Recall	G-641-1101-1113		24.75		8.27			
Leave (Ber, Sick, Other)	G-641-1101-1114	5,310	7,531.22	6,060	6,127.06	6,200	5,411.49	7,200
Vacation, Stats & Holidays	G-641-1101-1115	46,260	55,885.97	44,290	42,303.12	44,290	50,049.63	41,500
Salaries/Wages	G-641-1101-1120	57,860	227,023.47	41,210	224,654.65	216,500	198,913.30	182,150
Short and Long Term Disability	G-641-1101-1121	6,620	6,837.17	5,510	5,946.44	6,200	5,706.63	4,500
WSIB	G-641-1101-1122	3,470	3,253.64	3,330	2,923.44	3,330	3,826.05	3,800
CPP	G-641-1101-1123	15,980	17,387.85	15,330	16,249.10	15,500	16,437.82	15,800
EI	G-641-1101-1124	7,900	8,196.02	6,380	7,508.65	6,800	7,924.33	7,100
Dental Vision & Health	G-641-1101-1125	30,820	32,994.47	29,990	28,948.96	30,000	27,172.55	23,600
OMERS	G-641-1101-1126	20,120	22,368.47	20,460	20,062.02	21,200	21,627.61	23,000
Life Insurance	G-641-1101-1127	2,250	2,625.01	2,450	2,390.05	2,500	2,480.87	2,570
EHT	G-641-1101-1129	7,170	7,582.26	6,900	7,149.87	7,200	7,242.75	7,000
Part-time Salaries/Wages	G-641-1101-1130		96,425.03		96,739.01	96,500	106,682.96	130,750
Teaching Salaries	G-641-1103-1110	199,710	176.77	205,120	285.98	300	207,832.88	
Teaching Benefits	G-641-1103-1111						55,405.27	
Dietary Salaries	G-641-1106-1110	28,390		28,730	0.00	0	28,793.55	29,500
Dietary Benefits	G-641-1106-1111						4,997.24	

2011 OPERATING BUDGET COMMUNITY SERVICES

		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Substitute Salaries	G-641-1107-1110	31,870	39,088.87	34,610	35,191.83	35,000	38,713.33	35,000
Substitute Benefits	G-641-1107-1111						1,517.46	
Accounting Charges	G-641-1200-1221	5,000	5,000.00	5,000	5,000.00	5,000	5,000.00	5,000
Communication	G-641-1200-1251	3,200	2,062.11	3,000	3,128.68	2,800	1,662.78	3,000
Audit	G-641-1200-1254		1,020.00	1,020	1,020.00	1,020	1,550.00	1,020
Memberships	G-641-1200-1260	380	398.15	400	476.00	400	441.00	450
Office Supplies	G-641-1400-1410	2,000	2,004.68	2,000	2,033.49	2,000	3,310.01	2,000
Supplies - Housekeeping	G-641-1400-1473	700	956.67	700	713.20	700	661.18	500
Teaching Supplies	G-641-1400-1474	5,000	4,546.51	5,500	5,706.11	5,500	5,521.52	6,000
Food & Meals	G-641-1400-1491	29,000	28,898.50	31,000	29,303.00	30,000	27,032.18	32,000
Travel	G-641-1500-1530	600	347.99	700	332.72	400	446.87	500
Conference & Courses	G-641-1500-1531	4,400	4,549.90	4,300	3,244.15	4,600	4,471.02	4,500
Equipment Leases & Maintenance	G-641-1500-1543	2,500	2,500.00	2,500	1,519.71	2,900	2,497.29	2,900
PHDC Providers	G-641-1500-1575	35,000	24,972.71	35,000	26,364.06	30,000	39,241.38	40,000
PHDC Other Costs	G-641-1500-1576	1,000	937.50	500	542.06	500	105.21	500
License	G-641-1500-1582	20	20.00	20	20.00	20	20.00	20
Advertising & Public Notice	G-641-1500-1591	700	689.74	800	837.30	800	925.87	800
Events & Activities	G-641-1500-1593	2,000	1,985.04	2,000	1,970.26	2,000	1,743.57	2,000
Amortization Exp - Land Improvements	G-641-1520-7050				876.98			
Amortization Exp - Buildings	G-641-1520-7100				23,258.58			
Amortization Exp - Computer Hardware Pooled	G-641-1520-7625				1,860.27			
Transfer to Reserve Fund	G-641-1620-5390		342.19		282.37			
		555,230	538,082.21	549,810	563,716.20	549,860	528,479.30	550,660
Buildings & Grounds								
Maintenance (Distributed Salaries & Benefits)	G-641-6410-1110/1111		410.62					
Natural Gas Charges	G-641-6410-1416	4,000	3,464.45	4,000	3,988.49	4,000	2,799.66	2,400
Electrical Power	G-641-6410-1420	6,240	5,179.88	6,200	5,000.34	6,200	6,455.34	5,760
Water & Sewer Charges	G-641-6410-1421	1,000	1,085.90	1,000	1,718.39	1,430	1,387.99	1,500
Cleaning/Janitorial Supplies	G-641-6410-1470	4,000	4,105.20	4,000	3,996.09	4,000	3,832.27	2,400
Contracted Services	G-641-6410-1523	5,000	1,106.76		1,121.37	1,500	1,120.74	
Janitorial Contracted Services	G-641-6410-1524	20,530	16,507.19	20,240	6,824.91	19,240	18,768.90	19,200
Repairs & Maintenance	G-641-6410-1545	7,000	10,042.09	9,000	11,666.05	11,500	12,081.13	7,200
Snow Removal	G-641-6410-1553	1,500	1,752.71	1,500	1,433.09	1,500	1,247.30	1,200
General Insurance	G-641-6410-1580	600	2,169.91	1,350	2,680.77	2,680	2,682.65	1,400
		49,870	45,824.71	47,290	38,429.50	52,050	50,375.98	41,060
Total Revenue		(486,717)	(512,754.10)	(481,957)	(491,048.29)	(505,620)	(490,766.34)	(495,170)
Total Expenditures		605,100	583,906.92	597,100	602,145.70	601,910	578,855.28	591,720
Total Children's Day Care		118,383	71,152.82	115,143	111,097.41	96,290	88,088.94	96,550

*Ontario Early Years Enhancement (Best Start Outreach)
Revenue:*

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
OEY - Staffing Grant	G-642-0430-0438	(18,193)	(19,755.93)	(19,752)	(13,168.00)			
OEY - Program Grant	G-642-0430-0439	(6,500)	(6,708.56)	(6,500)	(4,452.28)			
OEY - Universal Transition Grant	G-642-0430-0440	(3,050)	(3,050.00)		(3,012.50)			
		(27,743)	(29,514.49)	(26,252)	(20,632.78)	0		
<i>Expenses:</i>								
Distributed Salaries/Wages	G-642-1101-1110		(7,564.61)		(5,847.31)			
Distributed Benefits	G-642-1101-1111		(486.21)		(319.10)			
Vacation, Stats etc	G-642-1101-1115	690	1,737.09	1,320	450.04			
WSIB	G-642-1101-1122	160	241.69	170	171.76			
CPP	G-642-1101-1123	670	1,057.96	710	754.01			
EI	G-642-1101-1124	430	621.97	390	424.50			
EHT	G-642-1101-1129	340	500.77	350	341.75			
Dental, Vision, Ext. Health	G-642-1101-1125							
Part-time Salaries & Wages	G-642-1101-1130	17,140	24,150.65	17,040	16,869.33			
Accounting/Allocated Admin	G-642-1200-1221		2,546.62		2,565.21			
Program Supplies	G-642-1400-1461	4,113	4,293.91	4,000	2,708.55			
Van Gasoline & Maintenance	G-642-2910-1110-145	4,200	2,414.65	2,500	2,514.04			
		27,743	29,514.49	26,480	20,632.78	0		
Total Revenue		(27,743)	(29,514.49)	(26,252)	(20,632.78)	0		
Total Expenditures		27,743	29,514.49	26,480	20,632.78	0		
Total Ontario Early Years Enhancement (Best Start Outreach)		0	0.00	228	0.00	0	0.00	0
<i>Toy Lending Resource Centre (Best Start Hub)</i>								
REVENUE								
Expense Recoveries	G-643-0330-0589		(9.50)	(10)	(152.00)	(100)		
Memberships	G-643-0330-0641							
Toy Replacements	G-643-0330-0944		(140.95)	(100)				
D.S.S.A.B. Grant	G-643-0430-0433	(206,103)	(206,103.00)	(206,103)	(222,273.00)	(222,270)	(222,273.00)	(222,270)
Wage Improvement Grant	G-643-0430-0434			(26,278)	(2,288.00)	(2,280)	(2,482.00)	(2,280)
Wage Subsidy - Outreach Worker	G-643-0430-0435				(16,170.00)	(16,170)	(16,170.00)	
Early Learning & CC Initiative	G-643-0430-0441		(405.19)		(3,575.84)	(3,050)	(3,300.00)	(3,300)
Best Start One Time Funding	G-643-0430-0448		(23,842.50)		(14,892.00)	(6,500)	(12,000.00)	(8,000)
Expense Recoveries	G-643-0430-0589	(50)	(15.00)		(20.00)		(25.00)	
Donations	G-643-0430-0632				(21.00)			
Memberships - Playgroup	G-643-0430-0641	(3,050)		(3,050)		0		
Fines - Late Fees	G-643-0430-0814	(20)	(36.00)	(43)	(4.00)	(10)	(5.00)	
		(209,223)	(230,552.14)	(235,584)	(259,395.84)	(250,380)	(256,255.00)	(235,850)
EXPENDITURES:								
Administration								
Distributed Salaries/Wages	G-643-1101-1110		17,459.65		(1,662.72)	(23,190)	(13,217.17)	
Distributed Benefits	G-643-1101-1111		5,052.97		(99.33)		(428.27)	

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

	Account #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Overtime/Shift/Recall	G-643-1101-1113							
Leave (Ber, Sick, Etc.)	G-643-1101-1114	2,670	1,031.94	2,740	4,547.28	2,700	2,283.55	2,460
Vac, Stats, Holidays	G-643-1101-1115	26,790	20,520.32	25,010	21,701.48	22,000	39,188.12	13,040
Salaries/Wages	G-643-1101-1120	112,760	84,359.60	114,580	91,323.48	113,600	105,610.14	92,570
Disability STD/LTD	G-643-1101-1121	4,310	3,120.87	3,350	3,776.57	3,850	3,654.24	3,700
WSIB	G-643-1101-1122	1,560	1,506.33	1,570	2,018.09	1,850	1,678.25	1,800
CPP	G-643-1101-1123	6,010	4,819.18	5,990	6,016.19	6,705	6,871.11	6,820
EI	G-643-1101-1124	2,850	2,210.81	2,510	2,790.81	3,180	3,129.50	3,000
Dental, Vision & Extend Health	G-643-1101-1125	11,250	7,989.72	9,120	8,850.42	9,265	7,573.45	6,000
OMERS	G-643-1101-1126	11,210	8,974.73	9,770	9,742.60	9,850	9,342.11	8,440
Life Insurance	G-643-1101-1127	890	585.23	680	662.42	700	734.30	700
EHT	G-643-1101-1129	3,240	2,482.12	3,260	3,152.55	3,510	3,339.31	3,300
Salaries/Wages Part-time	G-643-1101-1130	19,210	22,299.25	20,060	38,325.63	42,000	24,038.18	42,000
Substitute Salaries	G-643-1107-1110	7,170	16,999.78	8,490	10,009.48	8,190	16,195.47	4,500
Substitute Benefits	G-643-1107-1111				516.43		740.50	500
Outreach Worker Distributed Salaries	G-643-1151-1110				14,396.41	15,000	14,038.79	
Outreach Worker Distributed Benefits	G-643-1151-1111				448.23	1,170	240.86	
Accounting Charges	G-643-1200-1221	8,100	5,553.38	8,100	8,100.00	8,100	8,100.00	8,100
Communications	G-643-1200-1251	2,200	2,021.97	2,300	2,526.23	2,300	2,128.58	2,300
Memberships	G-643-1200-1260	100	100.00	100	100.00	100	101.32	100
Office Supplies	G-643-1400-1410	1,200	997.49	1,200	1,501.57	1,200	984.62	1,200
Teaching Supplies	G-643-1400-1474	2,000	2,587.38	2,000	1,537.58	2,000	1,843.61	2,500
Food & Meals	G-643-1400-1491	500	464.82	550	565.26	1,000	1,015.20	750
OEY Travel/Conference/Courses	G-643-1500-1534		405.19					
Equipment Leases & Maint.	G-643-1500-1543	1,000	890.49	1,000	999.35	1,000	1,000.00	1,000
Advertising & Public Notices	G-643-1500-1591	500	497.20	800	772.98	500	492.36	500
Events & Activities	G-643-1500-1593	500	445.66	200	495.34	500	487.04	650
Vehicle Distributed Salaries	G-643-2910-1110					216	191.65	250
Vehicle Distributed Benefits	G-643-2910-1111					84	63.25	80
Van Gas & Fuel	G-643-2910-1418					1,000	651.96	750
Vehicle Parts & Maintenance	G-643-2910-1451					1,000	532.41	500
Vehicle Insurance	G-643-2910-1580				421.00	425	421.00	425
Vehicle Licence	G-643-2910-1582					75	74.00	75
		226,020	213,376.08	223,380	233,535.33	239,880	243,099.44	208,010
Buildings & Grounds								
Natural Gas Charges	G-643-6430-1416	1,000	987.98	1,000	410.22	1,150		1,600
Hydro Charges	G-643-6430-1420	3,000	2,991.84	3,000	3,000.00	3,000	4,324.71	3,840
Water & Sewer Charges	G-643-6430-1421	500	501.36	500	553.89	930	930.00	1,000
Cleaning/Janitorial Supplies	G-643-6430-1470	700	699.49	700	686.57	700	656.08	1,600
Contracted Works/Janitorial Contract	G-643-6430-1524	10,000	9,999.23	10,000	18,618.17	10,000	4,739.55	12,800
Repairs & Maintenance	G-643-6430-1545	500	500.00	500	585.25	500	499.65	4,800
Snow Removal	G-643-6430-1553	700	700.00	700	699.41	700	696.68	800

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

	Account #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Insurance	G-643-6430-1580	600	796.16	1,350	1,307.00	1,350	1,308.89	1,400
		17,000	17,176.06	17,750	25,860.51	18,330	13,155.56	27,840
Total Revenue		(209,223)	(230,552.14)	(235,584)	(259,395.84)	(250,380)	(256,255.00)	(235,850)
Total Expenditures		243,020	230,552.14	241,130	259,395.84	258,210	256,255.00	235,850
Total Toy Lending Library (Best Start Hub)		33,797	0.00	5,546	0.00	7,830	0.00	0
Day Care Resource Centre (Special Needs Resource)								
REVENUE:								
D.S.S.A.B. Day Care	G-644-0430-0432	(54,734)	(54,734.00)	(54,734)	(54,734.00)	(54,730)	(54,734.00)	(54,730)
Wage Subsidy/Best Start Enhanced	G-644-0430-0434		(4,387.00)	(10,625)	(4,576.00)	(4,580)	(4,964.00)	(4,580)
Wage Subsidy RT Training	G-644-0430-0435		(2,522.00)	(2,522)	(2,522.00)	(2,500)	(2,522.00)	(2,500)
Best Start One Time Funding	G-644-0430-0448		(3,284.65)		(3,571.00)	(1,500)	(3,571.00)	(1,500)
Expense Recoveries	G-644-0430-0589							
		(54,734)	(64,927.65)	(67,881)	(65,403.00)	(63,310)	(65,791.00)	(63,310)
EXPENDITURES:								
Distributed Salaries/Wages	G-644-1101-1110							
Overtime/Shift/Recall	G-644-1101-1113							
Leave (Ber, Sick, Other)	G-644-1101-1114	810	1,979.78	990	947.99	1,000	1,099.04	900
Vacation, Stats, Holidays	G-644-1101-1115	4,660	4,733.07	4,800	4,547.05	4,800	5,087.56	4,600
Salaries/Wages	G-644-1101-1120	36,280	34,613.03	37,200	36,397.04	37,630	36,786.42	38,780
Short & Long Term Disability	G-644-1101-1121	890	854.58	820	889.69	910	876.50	910
WSIB	G-644-1101-1122	390	387.58	410	411.83	430	422.68	470
CPP	G-644-1101-1123	1,890	1,864.23	1,960	1,913.60	1,980	1,961.91	2,020
EI	G-644-1101-1124	870	832.32	710	827.24	860	864.63	870
Dental, Vision & Health	G-644-1101-1125	5,200	5,083.32	5,280	5,152.17	5,325	5,022.02	5,000
OMERS	G-644-1101-1126	2,720	2,672.22	2,710	2,647.75	2,780	2,760.19	3,280
Life Insurance	G-644-1101-1127	360	335.40	340	331.21	345	352.20	360
EHT	G-644-1101-1129	820	802.62	840	819.56	850	841.02	870
Accounting Charges IFT	G-644-1200-1221	6,140	6,140.00	6,140	6,140.00	6,140	6,140.00	6,140
Memberships	G-644-1200-1260	100	104.50	100	112.52	100	100.00	100
Office Supplies	G-644-1400-1410		166.33					
Supplies - Teaching	G-644-1400-1474		1,560.99		252.09			
Travel	G-644-1500-1530	200	626.01	520	974.53	520	504.33	520
Conferences & Courses	G-644-1500-1531	1,500	2,171.67	3,700	2,323.39	2,000	2,017.67	2,000
Contracted Works	G-644-6440-1523							
Janitorial Contract	G-644-6440-1524				715.34		954.83	
Insurance	G-644-6440-1580							
		62,830	64,927.65	66,520	65,403.00	65,670	65,791.00	66,820
Total Revenue		(54,734)	(64,927.65)	(67,881)	(65,403.00)	(63,310)	(65,791.00)	(63,310)
Total Expenditures		62,830	64,927.65	66,520	65,403.00	65,670	65,791.00	66,820

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

Account #	2008	Actual to	2009	Actual to	2010	Actual to	2011	
	OPERATING FORECAST	Dec 31, 2008	OPERATING FORECAST	December 31/09	OPERATING FORECAST	December 31/10	OPERATING FORECAST	
<i>Total Day Care Resource Centre</i>	8,096	(0.00)	(1,361)	0.00	2,360	0.00	3,510	
Best Start Special Needs								
REVENUE								
RRDSSAB - Best Start Funding	G-645-0430-0431	(59,920)	(63,004.00)	(59,604)	(59,652.00)	(59,650)	(61,000.00)	(59,650)
Wage Enhancement	G-645-0430-0434		(4,387.00)	(4,387)	(4,576.00)	(4,580)	(4,964.00)	(4,580)
One Time Funding Grant	G-645-0430-0448					0		(4,000)
Expense Recovery	G-645-0430-0589							
		(59,920)	(67,391.00)	(63,991)	(64,228.00)	(64,230)	(65,964.00)	(68,230)
EXPENDITURES:								
Distributed Salaries/Wages	G-645-1101-1110						7,157.15	
Distributed Benefits	G-645-1101-1111						1,643.50	
Leave (Ber, Sick, Other)	G-645-1101-1114	810	818.67	990	1,003.13	1,000	551.16	900
Vacation/Stats/Etc.	G-645-1101-1115	3,850	3,924.02	3,970	4,547.05	4,800	2,659.15	500
Salaries/Wages	G-645-1101-1120	37,080	37,148.84	38,030	35,300.08	37,630	31,906.50	43,750
Disability - Long & Short	G-645-1101-1121	890	854.58	820	889.69	910	519.24	910
WSIB	G-645-1101-1122	390	393.03	410	401.48	430	344.29	470
CPP	G-645-1101-1123	1,890	1,892.86	1,960	1,861.41	1,980	1,599.36	2,020
EI	G-645-1101-1124	870	839.84	710	825.14	860	706.01	870
Dental, Vision, Ext Health	G-645-1101-1125	1,830	1,794.84	1,870	1,836.13	1,910	1,068.99	5,000
OMERS	G-645-1101-1126	2,710	2,709.82	2,710	2,717.92	2,780	2,248.36	3,280
Life Insurance	G-645-1101-1127	340	335.40	330	331.21	330	202.70	360
Employer Health Tax	G-645-1101-1129	810	813.91	840	798.99	850	685.08	870
Accounting Charges IFT	G-645-1200-1221	3,000	3,000.00	3,000	3,000.00	3,000	3,000.00	3,000
Telephone & Communications	G-645-1200-1251	500	503.12	500	503.43	500	1,517.16	500
Audit	G-645-1200-1254		480.00	480	480.00	480		480
Memberships	G-645-1200-1260	100	114.78	100	214.00	200	186.43	200
Office Supplies	G-645-1400-1410	1,500	1,615.05	1,500	1,566.11	1,500	1,403.64	1,120
Supplies - Teaching	G-645-1400-1474	1,500	5,440.72	1,500	2,801.82	1,500	1,031.54	1,500
One-Time Funding Expenses	G-645-1400-1479							
Food & Meals	G-645-1400-1491							
Travel	G-645-1500-1530		166.74	200	67.25	600	236.01	500
Conferences & Courses	G-645-1500-1531	2,000	1,832.45	1,800	1,881.67	2,320	2,640.19	2,000
Equipment Lease & Maintenance	G-645-1500-1543							
PHDC Provider Pay	G-645-1500-1575							
Events & Activities	G-645-1500-1593							
Electrical Power	G-645-6450-1420							
Contracted Works	G-645-6450-1523		178.75		179.47		590.56	
Janitorial Contract	G-645-6450-1524		2,533.58	1,000	3,022.02	1,000	4,066.98	
Insurance	G-645-6450-1580							
		60,070	67,391.00	62,720	64,228.00	64,580	65,964.00	68,230

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

Account #	2008		2009		2010		2011
	OPERATING FORECAST	Actual to Dec 31, 2008	OPERATING FORECAST	Actual to December 31/09	OPERATING FORECAST	Actual to December 31/10	OPERATING FORECAST
Total Revenue	(59,920)	(67,391.00)	(63,991)	(64,228.00)	(64,230)	(65,964.00)	(68,230)
Total Expenditures	60,070	67,391.00	62,720	64,228.00	64,580	65,964.00	68,230
Total Best Start Special Needs	150	0.00	(1,271)	0.00	350	0.00	0
Handi-Van Transit Services:							
REVENUE:							
Federal Gas Tax Grant	G-653-0430-0400						
Provincial Grant	G-653-0430-0412	(79,215)	(115,055.00)	(79,250)	(78,588.00)	(78,590)	(77,532.66)
Expense Recoveries	G-653-0430-0589						263.66
User Fees - Fares	G-653-0430-0597	(20,000)	(15,754.00)	(20,000)	(14,904.75)	(15,000)	(14,383.75)
Transit Donations	G-653-0430-0632	(14,000)	(17,494.21)	(17,000)	(14,131.32)	(15,000)	(15,638.22)
		(113,215)	(148,303.21)	(116,250)	(107,624.07)	(108,590)	(107,290.97)
EXPENDITURES:							
Administration IFT (refer to Community Services)	G-653-1101-1110	10,000	10,000.00	10,000	10,000.00	10,000	10,000.00
Distributed Salaries/Wages	G-653-1101-1110						
Benefits in Lieu	G-653-1101-1132						
Accounting Charges (IFT)	G-653-1200-1221				5,000.00	5,000	5,000.00
Communications	G-653-1200-1251				86.39		277.75
Office Supplies	G-653-1400-1410						
Contracted Services (Dial-a-ride)	G-653-1500-1523	40,000	32,427.62	35,000	30,376.19	30,000	36,275.62
General Insurance	G-653-1500-1580						
Advertising & Public Notices	G-653-1500-1591	500	2,546.84	500	1,211.58	650	650.00
Transfer to Reserve Funds	G-653-1620-5390	11,000	47,397.56	12,170	23,228.23	25,790	397.69
Transfer to Capital	G-653-1510-5350						
Handi-Van - Contracted Works	G-653-2560-1523	120,000	121,675.87	130,000	104,583.87	110,000	116,064.56
		181,500	214,047.89	187,670	174,486.26	181,440	168,665.62
Vehicles - Licensed							
Amortization Exp - Vehicles	G-653-1520-7300				11,433.53		
Distributed Salaries/Wages	G-653-2910-1110	5,000	2,069.62	2,000	3,134.60	2,160	4,339.73
Distributed Benefits	G-653-2910-1111				1,034.41	840	1,432.12
Gas & Fuel	G-653-2910-1418	9,000	10,220.15	9,000	7,770.16	8,000	8,602.90
Vehicle Parts & Maintenance	G-653-2910-1451	2,000	3,152.39	3,500	4,075.22	3,500	4,024.19
Equip Leases & Rental	G-653-2910-1543						
Insurance	G-653-2910-1580	3,000	3,022.00	3,000	3,022.00	3,350	3,022.00
Insurance Deductible	G-653-2910-1581						4,826.52
Licenses	G-653-2910-1582	300	278.00	300	278.00	300	278.00
		19,300	18,742.16	17,800	30,747.92	18,150	26,525.46
Total Revenue		(113,215)	(148,303.21)	(116,250)	(107,624.07)	(108,590)	(107,290.97)
Total Expenditures		200,800	232,790.05	205,470	205,234.18	199,590	195,191.08
Total Handi Transit Services		87,585	84,486.84	89,220	97,610.11	91,000	87,900.11

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

Account #	2008	Actual to	2009	Actual to	2010	Actual to	2011	
	OPERATING FORECAST	Dec 31, 2008	OPERATING FORECAST	December 31/09	OPERATING FORECAST	December 31/10	OPERATING FORECAST	
Townshend Theatre								
REVENUE								
Rental Hall	G-713-0330-0772	(10,000)	(9,120.92)	(10,000)	(10,059.57)	(10,000)	(9,697.00)	(10,500)
Paid Admission (Surtax)	G-713-0430-0769	(7,500)	(8,419.00)	(9,000)	(7,641.00)	(8,500)	(7,666.00)	(8,500)
		(17,500)	(17,539.92)	(19,000)	(17,700.57)	(18,500)	(17,363.00)	(19,000)
EXPENDITURES								
Buildings & Grounds								
Equipment Leases & Maint.	G-713-1500-1543	1,800		1,500	1,319.11	1,750	261.45	4,000
General Insurance	G-713-1500-1580	200	237.63	250	261.39	250	271.85	
Capital Investment Fund (Surtax) (Transfer to Reserve Fund)	G-713-1620-5390	7,500	8,419.00	9,000	7,641.00	8,500	7,666.00	8,500
Contracted Works	G-713-7131-1523		1,522.80		334.93	500		500
Janitorial Contracted Services	G-713-7131-1524	9,500	1,785.24	9,000	3,988.13	5,500	6,903.86	6,000
		19,000	11,964.67	19,750	13,544.56	16,500	15,103.16	19,000
Total Revenue		(17,500)	(17,539.92)	(19,000)	(17,700.57)	(18,500)	(17,363.00)	(19,000)
Total Expenditures		19,000	11,964.67	19,750	13,544.56	16,500	15,103.16	19,000
Total Townsend Theatre		1,500	(5,575.25)	750	(4,156.01)	(2,000)	(2,259.84)	0
Recreation Facilities								
REVENUE:								
Operational Revenue - GST Charged								
Sundry Revenue	G-722-0330-0582		(187.63)		(1,860.00)		(4,200.00)	
Expense Recoveries	G-722-0330-0589		(550.09)		(200.00)		(800.00)	
School Rentals (Muskie Hockey)	G-722-0330-0639	(24,600)	(23,420.58)	(25,850)	(21,149.41)	(21,210)	(21,099.61)	(21,200)
Pool Rentals	G-722-0330-0642	(3,200)	(3,361.29)	(3,100)	(3,708.60)	(3,150)	(3,565.99)	(3,000)
Daily Admission Fees	G-722-0330-0644				(65.00)			
Swim Team Rental	G-722-0330-0645	(32,000)	(31,744.81)	(33,500)	(31,215.03)	(32,320)	(31,655.74)	(33,500)
Ice Rentals	G-722-0330-0649	(75,000)	(75,871.13)	(74,150)	(66,608.19)	(75,750)	(77,431.21)	(68,000)
Minor Hockey Rentals	G-722-0330-0651	(85,000)	(76,113.37)	(74,150)	(89,066.40)	(85,850)	(84,132.11)	(90,000)
Figure Skating Rentals	G-722-0330-0652	(45,000)	(37,201.21)	(43,250)	(41,305.72)	(43,450)	(40,984.68)	(43,500)
Public Skating - Adult	G-722-0330-0655	(3,200)	(2,640.90)	(2,600)	(2,581.42)	(3,050)	(3,686.35)	(3,500)
Girls Hockey	G-722-0330-0656	(35,500)	(40,069.87)	(41,200)	(48,118.53)	(45,500)	(46,582.14)	(48,500)
Junior "A" Rentals	G-722-0330-0657	(17,500)	(16,113.44)	(16,500)	(16,336.54)	(17,750)	(15,520.62)	(16,500)
Vending Machine	G-722-0330-0672	(2,000)	(1,939.86)	(2,000)	(1,261.31)	(1,500)	(2,101.02)	(2,000)
Advertising Rentals	G-722-0330-0693	(12,500)	(11,781.00)	(14,000)	(15,785.00)	(16,500)	(11,044.51)	(14,500)
Ball Field Rental	G-722-0330-0697	(10,000)	(7,543.00)	(7,750)	(6,707.00)	(6,600)	(10,785.20)	(4,500)
Arena Summer Rentals	G-722-0330-0771	(5,000)	(6,573.51)	(6,500)	(8,164.77)	(15,150)	(12,505.97)	(12,500)
Auditorium Rentals	G-722-0330-0772	(14,000)	(8,454.06)	(13,000)	(14,102.22)	(14,150)	(11,228.06)	(15,280)
Community Hall Rentals	G-722-0330-0774	(3,000)	(7,242.95)	(3,500)	(5,989.77)	(4,050)	(10,629.31)	(4,500)
Summer Ice Rentals	G-722-0330-0776	(20,000)	(15,776.79)	(13,000)	(7,662.67)	(8,100)	(16,296.00)	(16,000)
Canteen Revenue	G-722-0330-0779	(20,000)	(16,986.72)	(20,500)	(19,173.15)	(20,000)	(15,488.97)	(20,000)

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

Account #	2008	Actual to	2009	Actual to	2010	Actual to	2011	
	OPERATING FORECAST	Dec 31, 2008	OPERATING FORECAST	December 31/09	OPERATING FORECAST	December 31/10	OPERATING FORECAST	
	(407,500)	(383,572.21)	(394,550)	(401,060.73)	(414,080)	(419,737.49)	(416,980)	
Operational Revenue - No GST								
MNDM - Student Grants	G-722-0430-0422	(1,750)	(1,120.00)	(1,200)	(3,656.00)	(1,200)	(1,200.00)	(1,200)
Recovery of Uniforms	G-722-0430-0576							
Sundry Revenue	G-722-0430-0582						(11.00)	
Expense Recoveries	G-722-0430-0589	(500)	(1,055.58)	(1,000)	(11,087.16)	(3,000)	(442.52)	(2,000)
ATM Revenue	G-722-0430-0605	(5,500)	(4,882.50)	(5,500)	(4,527.00)	(5,500)	(6,558.00)	(5,000)
Donations (Ice for Kids)	G-722-0430-0632		(50.00)		(100.00)		(230.00)	
Pool Rentals	G-722-0430-0642	(2,000)	(81.50)		(480.00)			
Ice Rentals	G-722-0430-0649		(7,410.23)	(8,000)	(7,631.61)	(7,700)	(4,640.16)	(5,000)
Daily Admission Fees	G-722-0430-0644							
Public Skating	G-722-0430-0655	(2,000)	(1,679.82)	(2,000)	(1,093.25)	(1,600)	(1,704.38)	(1,500)
Auditorium Rentals	G-722-0430-0772		(1,100.00)	(1,500)	(4,159.65)	(2,550)	(1,766.50)	(2,000)
Summer Ice Rentals	G-722-0430-0776				(7,406.00)	(5,050)	(5,270.53)	(5,270)
		(11,750)	(17,379.63)	(19,200)	(40,140.67)	(26,600)	(21,823.09)	(21,970)
Total Revenue		(419,250)	(400,951.84)	(413,750)	(441,201.40)	(440,680)	(441,560.58)	(438,950)
EXPENDITURES								
Administration								
Distributed Salaries/Wages	G-722-1101-1110	7,000	12,196.65	15,650	12,672.40	15,745	5,584.25	11,700
Distributed Benefits	G-722-1101-1111	4,000	4,096.87	5,000	4,053.83	5,000	2,490.40	5,520
Overtime, Shift, Recall	G-722-1101-1113	5,000	9,525.59	6,000	6,751.59	6,000	12,364.13	7,500
Leave (Ber, Sick, Other)	G-722-1101-1114	2,000	4,257.62	3,000	3,777.99	3,000	3,079.36	3,000
Vac, Stat, Holidays	G-722-1101-1115	25,000	28,250.69	27,000	31,614.54	28,500	33,154.93	29,500
Salaries/Wages	G-722-1101-1120	225,000	190,960.03	190,000	224,126.74	220,000	232,623.38	226,000
Disability STD/LTD	G-722-1101-1121	5,000	4,659.66	5,000	5,316.48	5,950	6,382.97	5,800
WSIB	G-722-1101-1122	4,500	5,898.89	5,000	5,720.67	5,700	5,837.24	5,400
CPP	G-722-1101-1123	10,800	10,666.93	11,000	11,118.85	11,000	11,735.16	11,600
EI	G-722-1101-1124	5,200	6,012.98	5,500	5,632.65	5,500	5,894.93	5,700
Dental, Vision & Extend Health	G-722-1101-1125	18,600	15,854.40	15,100	19,290.64	20,500	20,619.91	16,500
OMERS	G-722-1101-1126	14,500	14,930.19	14,500	15,096.40	15,000	15,093.93	17,300
Life Insurance	G-722-1101-1127	1,100	1,166.76	1,100	1,166.54	1,200	1,306.57	1,300
EHT	G-722-1101-1129	5,200	5,995.64	5,500	6,062.76	5,400	6,086.03	5,500
Part Time Salaries/Wages	G-722-1101-1130	48,000	79,147.38	58,000	46,722.64	45,000	31,876.20	36,000
Program Wages	G-722-1101-1137							
Distributed Call-In Salaries/Wages	G-722-1107-1110							
Union Maint. Distribution	G-722-1108-1110/1111						114.69	
Student Maint. Distribution	G-722-1109-1110							
Communications	G-722-1200-1251	6,000	5,857.26	6,000	6,600.65	6,000	6,224.77	6,500
Postage, Freight, Courier	G-722-1200-1252	1,000	916.18	1,000	2,452.18	2,000	2,457.68	1,500
Memberships	G-722-1200-1260	400	685.07	400	850.70	1,000	977.78	1,000

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

		2008		2009		2010		2011
	Account #	OPERATING FORECAST	Actual to Dec 31, 2008	OPERATING FORECAST	Actual to December 31/09	OPERATING FORECAST	Actual to December 31/10	OPERATING FORECAST
Copier Supplies and Maintenance	G-722-1400-1409				396.64		885.26	1,000
Office Supplies	G-722-1400-1410	1,000	2,623.93	1,500	1,390.49	1,500	1,067.73	1,500
Supplies - First Aid	G-722-1400-1414		59.29					
Supplies - Program Resources	G-722-1400-1461		1,928.34				328.79	
Supplies - Course	G-722-1400-1462		25.60		1,109.35		60.79	
Supplies - Vending	G-722-1400-1472				434.80		34.50	
Clothing - Uniforms & Coveralls	G-722-1400-1483	3,000	1,143.32	1,000	1,919.15	1,500	2,391.46	2,000
Swim Suits	G-722-1400-1484				101.52		511.92	
Contracted Works	G-722-1500-1523		4,265.98		1,923.04	2,000	1,885.93	2,000
Travel	G-722-1500-1530	1,000	86.02	500	1,546.77	750	378.34	750
Conferences & Courses	G-722-1500-1531	1,500	1,070.26	1,500	2,492.20	2,000	1,984.01	2,000
Meeting Expenses	G-722-1500-1532		53.60	100	154.85		80.00	
Canteen Expense	G-722-1500-1551	1,500	1,318.19	1,500	1,525.08	1,500	1,323.10	1,200
Insurance Claims	G-722-1500-1581							
Advertising & Public Notices	G-722-1500-1591		603.23		714.38		946.68	500
Public Relations Expense	G-722-1500-1592		60.00					
Teaching/Program Resource	G-722-1500-1594		853.14		635.56		1,083.46	
Red Cross/ CPR Course	G-722-1500-1595						189.92	
Contribution to Capital	G-722-1510-5350							
Amortization Exp - Land Improvements	G-722-1520-7050				966.42			
Amortization Exp - Buildings	G-722-1520-7100				211,725.17			
Amortization Exp -Machinery & Equipment	G-722-1520-7200				15,841.70			
Amortization Exp - Vehicles	G-722-1520-7300				4,186.55			
Amortization Exp - Computer Hardware	G-722-1520-7600				624.24			
Amortization Exp - Computer Hardware Pooled	G-722-1520-7625				2,441.08			
Bank Service Charges	G-722-1600-1660	500	438.48	500	406.75	500	436.68	500
Cash Over/Under	G-722-1600-1661		(4.84)		(39.58)		(0.63)	
Foreign Exchange	G-722-1600-1662		(47.21)		(97.08)		0.43	
Credit Card Discount	G-722-1600-1665	2,500	2,550.55	2,500	2,990.20	2,500	3,045.04	2,500
		399,300	418,106.67	383,850	662,417.53	414,745	420,537.72	411,270
Buildings & Grounds								
Distributed Salaries/Wages (Ball Diamond)	G-722-1240-1110	7,500	11,734.05	7,500	8,218.73	3,240	5,866.70	4,500
Distributed Benefits	G-722-1240-1111				1,321.39	1,260	1,435.04	1,000
Postage, Freight, Courier	G-722-1240-1252	100			65.81		33.64	
Natural Gas Charges	G-722-1240-1416	82,000	85,557.54	85,000	70,337.74	75,000	53,846.56	70,000
Hydro Charges	G-722-1240-1420	180,000	159,137.25	175,000	186,527.25	180,000	186,849.46	190,000
Water & Sewer Charges	G-722-1240-1421	10,000	16,699.18	15,000	12,577.79	13,000	8,987.34	10,000
Supplies - Chemical	G-722-1240-1438	4,500	4,932.89	5,000	2,868.09	3,500	4,109.49	4,000
Janitorial Supplies	G-722-1240-1470	15,000	17,925.68	16,000	20,791.58	17,500	18,765.60	20,000
Building Materials	G-722-1240-1471	5,000	2,651.91	6,000	14,624.79	6,000	3,748.40	5,000
Contracted Services	G-722-1240-1523	25,000	18,631.59	20,000	18,270.19	20,000	7,825.74	15,000
Contracted Services - Cleaning	G-722-1240-1524			10,000	6,719.00	7,500		6,000

2011 OPERATING BUDGET COMMUNITY SERVICES

		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Equipment Rentals - Owned	G-722-1240-1540	6,500	8,428.35	7,000	6,388.05	7,000	4,377.35	6,000
Equipment Rentals - Other	G-722-1240-1541		473.80	500				5,000
Equipment Leases & Maintenance	G-722-1240-1543				518.40		364.02	500
Repairs & Maintenance	G-722-1240-1545	35,000	41,657.90	35,000	33,061.13	35,000	27,830.95	30,000
Contracted Services -Electrical	G-722-1240-1547	10,000	20,629.30	12,000	11,763.88	12,000	23,563.72	20,000
Contracted Services -Mechanical	G-722-1240-1548	35,000	34,140.85	30,000	44,430.13	35,000	25,715.93	32,000
Snow Removal	G-722-1240-1553	2,000	4,701.25	5,000	4,307.13	5,000	6,433.00	4,000
Contracted Services (Asbestos Management Plan)	G-722-1240-1554	8,000		2,670	4,303.02			
Contracted Services -Maint, Security	G-722-1240-1557	1,000	2,518.50				4,797.70	
Insurance	G-722-1240-1580	32,500	28,178.46	28,200	27,736.77	28,000	27,238.61	27,500
		459,100	457,998.50	459,870	474,830.87	449,000	411,789.25	450,500
Vehicles - Licensed								
Distributed Salaries/Wages	G-722-2910-1110	1,000	2,734.18	3,000	772.32	1,080	323.00	1,000
Distributed Benefits	G-722-2910-1111				254.87	420	106.61	420
Gas & Fuel	G-722-2910-1418	3,000	4,451.58	5,000	2,642.70	2,500	2,372.24	3,000
Propane	G-722-2910-1419	3,500	8,348.54	6,000	5,981.18	6,000	6,078.84	6,000
Vehicle Parts & Maintenance	G-722-2910-1451	500	1,364.30	1,500	414.32	1,500	198.87	1,000
EquipmwnT Rentals - Owned	G-722-2910-1540				22.80			
Licenses	G-722-2910-1582	250	311.00	350	155.65	200	163.00	200
		8,250	17,209.60	15,850	10,243.84	11,700	9,242.56	11,620
Total Revenue		(419,250)	(400,951.84)	(413,750)	(441,201.40)	(440,680)	(441,560.58)	(438,950)
Total Expenditures		866,650	893,314.77	859,570	1,147,492.24	875,445	841,569.53	873,390
Total Recreation Facilities		447,400	492,362.93	445,820	706,290.84	434,765	400,008.95	434,440

Recreation Programs

REVENUE:

Operational Revenue - GST Charged

Sundry Revenue	G-725-0330-0582						(100.00)	
Membership - Student	G-725-0330-0637	(20,000)	(21,379.04)	(21,500)	(23,724.04)	(25,000)	(25,051.21)	(24,000)
Red Cross/CPR Course	G-725-0330-0640	(2,000)	(2,339.72)	(2,000)	(3,776.96)	(3,500)	(2,934.40)	(2,000)
Membership - Adult	G-725-0330-0641	(90,000)	(98,439.32)	(103,000)	(101,447.29)	(103,000)	(105,869.81)	(100,000)
Swim Classes - Adult	G-725-0330-0643	(8,500)	(8,251.63)	(8,500)	(5,705.53)	(6,000)	(3,383.36)	(3,500)
Daily Admissions - Adult	G-725-0330-0644	(22,000)	(26,041.74)	(25,750)	(27,217.70)	(27,750)	(24,437.74)	(25,000)
Baseball Registration	G-725-0330-0664	(4,500)	(3,990.00)	(4,000)	(4,789.55)	(4,750)	(3,645.66)	(3,500)
Programs & Courses - Adult	G-725-0330-0674	(3,000)	(3,754.98)	(3,800)	(3,046.84)	(3,000)	(4,739.86)	(8,000)
		(150,000)	(164,196.43)	(168,550)	(169,707.91)	(173,000)	(170,162.04)	(166,000)

Operational Revenue - No GST

Expense Recoveries	G-725-0430-0589						(500.00)	
Memberships - Youth	G-725-0430-0636	(2,000)	(1,673.25)	(1,500)	(1,674.84)	(1,500)	(1,502.21)	(1,500)
School Swim Program	G-725-0430-0639	(25,000)	(26,170.60)	(25,000)	(26,251.75)	(26,500)	(29,906.62)	(29,000)
Red Cross/CPR Course	G-725-0430-0640	(3,000)	(1,096.50)	(2,100)	(1,980.25)	(2,000)	(1,485.63)	(2,000)

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

		2008		2009		2010		2011
	Account #	OPERATING FORECAST	Actual to Dec 31, 2008	OPERATING FORECAST	Actual to December 31/09	OPERATING FORECAST	Actual to December 31/10	OPERATING FORECAST
Swim Classes	G-725-0430-0643	(37,000)	(31,714.15)	(33,000)	(34,005.72)	(33,500)	(27,568.59)	(32,000)
Daily Admissions - Youth	G-725-0430-0644	(6,500)	(6,381.40)	(7,000)	(7,238.75)	(7,000)	(5,740.19)	(7,000)
Playground Fees	G-725-0430-0663	(12,000)	(7,977.72)	(9,500)	(8,203.83)	(8,500)	(9,611.18)	(10,000)
Day Camp Fees	G-725-0430-0666	(8,500)	(8,002.00)	(8,500)	(10,825.60)	(11,000)	(7,927.10)	(8,500)
Youth Sport Fees	G-725-0430-0667	(8,500)	(5,210.20)	(6,500)	(3,749.25)	(4,000)	(6,012.88)	(5,000)
Programs and Courses - Youth	G-725-0430-0674	(1,500)	(1,321.50)	(1,500)	(968.00)	(1,000)	(1,728.44)	(1,500)
		(104,000)	(89,547.32)	(94,600)	(94,897.99)	(95,000)	(91,982.84)	(96,500)
Grants:								
MNDM Student Grant	G-725-0430-0422	(6,000)	(5,408.00)	(6,000)	(3,830.00)	(6,000)	(7,294.00)	(5,000)
Federal Student Grant	G-725-0430-0513	(2,000)	(1,920.00)	(2,000)	(2,280.00)	(1,500)		(2,000)
SEED Grant	G-725-0430-0514							
		(8,000)	(7,328.00)	(8,000)	(6,110.00)	(7,500)	(7,294.00)	(7,000)
Swimsuit Sales	G-725-0430-0580	(1,500)	(1,456.18)	(1,250)	(1,388.46)	(1,250)	(749.68)	(750)
Total Revenue		(263,500)	(262,527.93)	(272,400)	(272,104.36)	(276,750)	(270,188.56)	(270,250)
Expenditures:								
Distributed Salaries & Wages	G-725-1101-1110	(9,750)	(20,289.71)	(11,500)	(20,639.84)	(17,500)	(30,805.80)	(17,300)
Distributed Benefits	G-725-1101-1111	4,500	3,369.56	3,000	3,297.42	3,500	1,483.46	5,520
Overtime, shift, recall	G-725-1101-1113		215.63		144.00		6,063.29	2,000
Leave	G-725-1101-1114	3,000	3,273.31	3,000	4,754.37	3,000	3,667.04	3,000
Vac/Stat/Holidays	G-725-1101-1115	23,000	25,405.66	25,000	26,953.14	27,500	26,523.56	18,000
Salaries/Wages	G-725-1101-1120	77,000	72,502.89	74,700	77,332.59	76,000	70,551.42	50,000
STD/LTD	G-725-1101-1121	1,800	1,720.62	1,900	1,942.68	2,000	1,642.30	1,750
WSIB	G-725-1101-1122	4,500	4,780.52	4,900	5,489.48	5,000	5,608.93	5,000
CPP	G-725-1101-1123	8,500	9,289.75	9,400	9,286.39	10,250	9,976.98	8,500
EI	G-725-1101-1124	7,000	6,161.50	6,500	6,638.31	7,000	7,042.37	7,000
Dental, Vision, EHC	G-725-1101-1125	15,700	15,466.21	15,000	13,761.27	15,000	13,887.16	14,500
OMERS	G-725-1101-1126	12,500	12,397.24	12,500	12,437.97	12,000	13,862.99	10,500
Life Insurance	G-725-1101-1127	500	335.40	400	331.21	450	292.40	500
EHT	G-725-1101-1129	5,500	5,345.92	5,500	5,817.70	6,000	5,891.16	5,500
Pool Salaries/Wages	G-725-1101-1130	190,000	176,681.57	190,000	192,673.14	195,300	205,382.07	206,000
Summer Prog. Distributed Salaries/Wages	G-725-1153-1110	25,000	24,521.09	20,000	24,337.64	25,000	21,941.49	23,000
Summer Prog. Distributed Benefits	G-725-1153-1111				676.33		398.71	400
Communications	G-725-1200-1251	4,000	3,986.88	4,000	4,106.60	4,000	3,631.28	4,000
Postage Freight Courier	G-725-1200-1252						114.82	
Memberships	G-725-1200-1260	200	134.81	200	86.00	200	88.00	100
Copier Supplies & Maintenance	G-725-1400-1409				793.28	1,000	1,886.66	2,000
Office Supplies	G-725-1400-1410	5,000	6,796.05	6,000	1,013.32	1,000	1,187.41	1,000
Pool Supplies	G-725-1400-1441	1,000	319.94	500	142.16	500	675.51	750
Program/Course Supplies	G-725-1400-1461	9,500	12,187.03	15,000	10,316.65	12,500	9,837.69	12,500

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

	Account #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Course Supplies	G-725-1400-1462							
Clothing Uniforms	G-725-1400-1483	3,000	3,751.84	4,000	3,337.68	4,000	1,960.25	2,000
Swimsuits	G-725-1400-1484		149.04		364.50		189.08	500
Contracted Works	G-725-1500-1523				2,604.80		3,550.88	2,500
Travel	G-725-1500-1530	500	347.96	500		0		750
Conference and Courses	G-725-1500-1531	1,000	1,812.82	1,500	170.47	2,000	101.31	1,250
Meeting Expenses	G-725-1500-1532				32.60		131.68	
Advertising and Public Notices	G-725-1500-1591	20,000	22,356.77	25,000	27,198.67	25,000	24,537.96	25,000
Teaching/Program Resource	G-725-1500-1594	500	687.65	500	1,216.75		482.00	
Amortization Exp - Vehicles	G-725-1520-7300							
Credit Card Discount	G-725-1600-1665							
Bank Service Charges	G-725-1600-1660							
Total Expenditures		413,450	393,707.95	417,500	416,617.28	420,700	411,784.06	396,220
Total Revenue		(263,500)	(262,527.93)	(272,400)	(272,104.36)	(276,750)	(270,188.56)	(270,250)
Total Expenditures		413,450	393,707.95	417,500	416,617.28	420,700	411,784.06	396,220
Total Recreation Programs		149,950	131,180.02	145,100	144,512.92	143,950	141,595.50	125,970
Community Services								
REVENUE								
Allocated Administration	G-732-1000-1090	(25,000)	(20,000.00)	(20,000)	(20,000.00)	(20,000)	(20,000.00)	(20,000)
Ministry of Health (Health Communities Fund)	G-732-					(16,000)		
		(25,000)	(20,000.00)	(20,000)	(20,000.00)	(36,000)	(20,000.00)	(20,000)
EXPENDITURES:								
Administration								
Distributed Salaries/Wages	G-732-1101-1110	(30,500)	(25,848.60)	(31,300)	(25,804.92)	(31,490)	(12,115.60)	(32,390)
Distributed Benefits	G-732-1101-1111	(9,900)	(8,214.94)	(10,150)	(8,223.58)	(10,430)	(4,283.40)	(11,040)
Leave (Ber, Sick, Etc)	G-732-1101-1114	2,000	504.03		854.19	750	1,007.35	1,000
Vac, Stats, Holidays	G-732-1101-1115	19,000	18,413.91	18,790	18,900.76	21,480	22,311.10	22,000
Salaries/Wages	G-732-1101-1120	112,050	113,744.49	116,200	115,642.63	114,100	115,126.83	116,585
Disability - STD/LTD	G-732-1101-1121	3,250	3,090.57	3,200	3,356.85	3,400	3,438.70	3,200
WSIB	G-732-1101-1122	1,900	1,951.77	2,000	2,035.19	2,180	2,184.77	2,580
CPP	G-732-1101-1123	3,700	3,785.95	3,750	3,740.86	3,910	3,969.82	3,990
EI	G-732-1101-1124	1,700	1,618.23	1,450	1,584.60	1,670	1,672.46	1,700
Dental, Vision, Ext Health	G-732-1101-1125	9,000	8,849.55	9,100	8,598.43	9,265	8,686.91	8,700
OMERS	G-732-1101-1126	10,050	10,057.85	10,100	10,126.78	10,380	10,416.99	12,000
Life Insurance	G-732-1101-1127	700	670.80	700	662.42	685	704.40	650
EHT	G-732-1101-1129	2,600	2,569.98	2,650	2,631.61	2,660	2,659.08	2,700
Communications	G-732-1200-1251	1,500	1,688.05	2,000	1,875.81	2,000	1,868.86	2,000
Postage, Freight, Courier	G-732-1200-1252		55.49		23.09			
Memberships	G-732-1200-1260	500	50.00	100				
Subscriptions & Publications	G-732-1200-1261			250				

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Copier Supplies & Maintenance	G-732-14001409				812.61	500	1,915.33	1,500
Office Supplies	G-732-1400-1410	500	432.93	500	1,071.04	500	637.62	500
Contracted Works	G-732-1500-1523		2,073.85				906.30	1,000
Travel	G-732-1500-1530	1,000	232.90	1,000		0		1,200
Conferences & Courses	G-732-1500-1531	1,500	1,025.18	1,500	200.00	1,500	173.04	1,000
Meeting Expenses	G-732-1500-1532	250	500.41	750	139.32			
Active Transportation Plan - Phase II	G-732-1500-1562					20,000		4,000
Advertising & Public Notices	G-732-1500-1591	200	432.61	500	178.08	500		500
Public Relations Expense	G-732-1500-1592				415.80			
Teaching/Program Resource	G-732-1500-1594		150.00					
		131,000	137,835.01	133,090	138,821.57	153,560	161,280.56	143,375
Building & Grounds								
<i>East End Hall, Vanjura Pk, St. Francis Field, Outdoor Rinks</i>								
Contracted Services	G-732-1240-1523		427.51					
Repairs & Maintenance	G-732-1240-1545							
Maintenance - Grounds	G-732-1240-1555							
Maintenance - Buildings	G-732-1240-1557							
			427.51		0.00		0.00	
Vehicles - Licensed								
Materials IFT	G-732-2910-1091							
Distributed Salaries/Wages	G-732-2910-1110		571.40		27.62		165.69	
Distributed Benefits	G-732-2910-1111				9.11		54.68	
Gas & Fuel	G-732-2910-1418							
Vehicle Parts & Maintenance	G-732-2910-1451		131.76					
Insurance	G-732-2910-1580							
License	G-732-2910-1582							
			703.16		36.73		220.37	
Total Revenue		(25,000)	(20,000.00)	(20,000)	(20,000.00)	(36,000)	(20,000.00)	(20,000)
Total Expenditures		131,000	138,965.68	133,090	138,858.30	153,560	161,500.93	143,375
Total Community Services		106,000	118,965.68	113,090	118,858.30	117,560	141,500.93	123,375
Sunny Cove Camp								
Operational Revenue								
Expense Recoveries	G-740-0330-0589					(500)		
Socials & Weddings	G-740-0330-0658					(1,000)	(1,058.86)	(1,500)
Programs & Courses Revenue	G-740-0330-0674					(5,000)		(5,000)
Camper Fees	G-740-0330-0675					(47,500)	(39,444.75)	(45,000)
Expense Recoveries (GST Exempt)	G-740-0430-0589							
Programs & Courses Revenue (GST Exempt)	G-740-0430-0674							
					0.00	(54,000)	(40,503.61)	(51,500)
Administration Expenditures								

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

		2008		2009		2010		2011
	Account #	OPERATING FORECAST	Actual to Dec 31, 2008	OPERATING FORECAST	Actual to December 31/09	OPERATING FORECAST	Actual to December 31/10	OPERATING FORECAST
Distributed Wages & Salaries	G-740-1101-1110						2,445.00	
Distributed Benefits	G-740-1101-1111						47.05	
Overtime/Shift/Recall	G-740-1101-1113						180.00	
Vac, Stats, Holidays	G-740-1101-1115						804.89	1,000
Salaries/Wages	G-740-1101-1120							
WSIB	G-740-1101-1122					500	221.43	300
CPP	G-740-1101-1123					500	522.69	600
EI	G-740-1101-1124					450	288.31	450
EHT	G-740-1101-1129					500	232.15	350
Part-time Salaries & Wages	G-740-1101-1130					18,000	10,920.00	14,000
Telephone & Communications	G-740-1200-1251					850	400.03	450
Program Supplies	G-740-1400-1461					1,000		1,000
Travel	G-740-1500-1530					1,000	250.00	
Conferences & Courses	G-740-1500-1531					1,500		
Kitchen Contracted Works	G-740-1500-1544					3,000		3,000
Advertising & Public Notice	G-740-1500-1591					1,000	237.82	2,000
					0.00	28,300	16,549.37	23,150
Buildings & Yard								
Distributed Salaries & Wages	G-740-1240-1110					3,000	10,537.24	6,500
Distributed Benefits	G-740-1240-1111					1,000	2,919.84	1,200
Propane	G-740-1240-1419					1,200	3,943.66	2,000
Electrical Power	G-740-1240-1420				69.62	3,050	3,855.74	2,500
Taxes	G-740-1240-1425					2,200	1,811.58	2,200
Materials & Supplies	G-740-1240-1471					6,500	7,825.15	7,400
Contracted Works	G-740-1240-1523					2,550	15,000.26	6,000
Equipment Rentals - Owned	G-740-1240-1540					500	1,664.50	500
Garbage & Septic Disposal	G-740-1240-1574					500	846.00	750
Insurance	G-740-1240-1580					5,200	654.53	1,300
Amortizatopn Exp - Buildings	G-740-1520-7100							
					69.62	25,700	49,058.50	30,350
Total Revenue					0.00	(54,000)	(40,503.61)	(51,500)
Total Expenditures					69.62	54,000	65,607.87	53,500
Total Sunny Cove Camp		-	0.00	-	69.62	0	25,104.26	2,000
Public Library								
REVENUE								
Sundry Revenue	G-781-0330-0582		(7.57)		(62.50)			(1,000)
Lost Books	G-781-0330-0741	(2,200)	(1,477.48)	(1,200)	(1,107.44)	(1,200)	(1,170.73)	(1,200)
Book Sales	G-781-0330-0742	(3,000)	(2,882.58)	(3,000)	(3,831.64)	(3,000)	(4,159.38)	(2,000)
Internet Training/Use	G-781-0330-0743	(1,700)	(1,582.03)	(1,700)	(1,840.97)	(700)	(739.19)	
Photocopier	G-781-0330-0744	(4,000)	(3,587.22)	(3,500)	(3,381.97)	(3,500)	(3,402.59)	(3,100)

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

		2008		2009		2010		2011
	Account #	OPERATING FORECAST	Actual to Dec 31, 2008	OPERATING FORECAST	Actual to December 31/09	OPERATING FORECAST	Actual to December 31/10	OPERATING FORECAST
Room Rental	G-781-0330-0774						(437.80)	(3,300)
Gain of Sale of Asset	G-781-0330-0920							(1,500)
Ontario Trillium Foundation	G-781-0430-0413							
Provincial - MNM	G-781-0430-0422	(3,000)	(3,006.00)	(3,000)	(2,426.00)	(2,500)	(4,848.00)	(2,500)
Provincial - Min of Culture & Comm	G-781-0430-0442	(19,140)	(19,137.00)	(19,140)	(19,137.00)	(19,140)	(19,137.00)	(19,140)
Federal Grants Student Grant	G-781-0430-0513		(830.00)	(4,400)	(1,330.00)		(1,796.00)	
Federal Grants - CAP Youth Initiative Grant	G-781-0430-0515		(3,317.61)		(5,350.84)	(3,160)	(5,810.72)	(4,000)
Ontario Library Service	G-781-0430-523						(38,192.67)	
Sundry Revenue	G-781-0430-0582	(1,000)	(579.00)	(200)	(1,029.20)	(1,000)	(411.20)	(1,600)
Expense Recoveries	G-781-0430-0589						(670.09)	(1,000)
Donations	G-781-0430-0632		(2,558.00)		(2,866.15)		(4,966.85)	(5,000)
Non-Resident Fees	G-781-0430-0740	(13,000)	(11,104.00)	(12,500)	(12,192.00)	(14,000)	(16,405.00)	(16,000)
Late Fines	G-781-0430-0814	(16,000)	(14,186.65)	(14,500)	(16,503.52)	(15,000)	(17,387.51)	(17,260)
Connectivity Grant								(900)
IT Grant								(55,460)
Total Revenue		(63,040)	(64,255.14)	(63,140)	(71,059.23)	(63,200)	(119,534.73)	(134,960)
EXPENDITURES								
Administration								
Distributed Salaries/Wages	G-781-1101-1110		(660.60)		1,714.30		(8,527.23)	
Distributed Benefits	G-781-1101-1111		(44.64)		201.29		(2,138.97)	
Overtime, Shift, Recall	G-781-1101-1113						124.95	
Leave (Ber, Sick, Other)	G-781-1101-1114	2,000	3,565.31		2,634.66	3,000	1,739.75	
Vacation, Stats, Holidays	G-781-1101-1115		41,272.28		36,429.12		44,169.35	
Salaries/Wages	G-781-1101-1120	153,210	115,504.45	128,850	124,050.95	195,000	123,981.02	190,960
IT Salaries/Wages								55,460
CAP Salaries/Wages								4,000
Disability - STD/LTD	G-781-1101-1121	5,000	4,410.69	4,500	4,841.71	6,460	5,039.91	6,500
WSIB	G-781-1101-1122	1,200	1,845.54	1,500	1,177.98	1,050	1,065.72	1,080
CPP	G-781-1101-1123	10,800	10,659.36	12,000	10,920.26	11,150	12,505.90	12,400
EI	G-781-1101-1124	6,200	5,979.06	7,000	5,985.31	6,025	6,835.72	6,400
Dental, Vision & Extend Health	G-781-1101-1125	13,500	13,707.77	13,500	13,259.78	18,530	13,277.46	17,000
OMERS	G-781-1101-1126	15,400	12,820.18	14,500	13,447.08	16,500	13,605.45	17,500
Life Insurance	G-781-1101-1127	1,400	1,035.87	2,000	993.63	1,375	1,028.02	1,400
EHT	G-781-1101-1129	6,000	5,707.43	7,000	5,805.76	5,960	6,407.29	6,400
Part-Time & Student Salaries/Wages	G-781-1101-1130	145,390	130,164.20	172,300	136,360.79	110,190	144,413.27	103,770
Early Retirement Payouts	G-781-1101-1145		1,290.28					
Communications	G-781-1200-1251	5,200	5,493.03	5,300	5,624.13	5,500	8,609.72	8,500
Postage, Freight, Courier	G-781-1200-1252	2,200	4,804.07	2,500	2,303.28	2,500	2,204.89	2,000
Memberships	G-781-1200-1260	400	260.00	400	540.00	420	415.00	420
Supplies - Photocopier	G-781-1400-1409	4,000	4,106.13	4,000	3,696.80	4,000	4,053.76	4,000
Office Supplies	G-781-1400-1410	7,500	4,068.52	5,000	8,929.88	5,000	6,557.89	5,000

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

	Account #	2008	Actual to	2009	Actual to	2010	Actual to	2011
		OPERATING FORECAST	Dec 31, 2008	OPERATING FORECAST	December 31/09	OPERATING FORECAST	December 31/10	OPERATING FORECAST
Distributed Salaries/Wages	G-781-1500-1110		379.60	500	444.97	540	553.76	0
Distributed Benefits	G-781-1500-1111				146.83	210	182.75	0
Hardware/Software Maint.	G-781-1500-1502	1,100	2,006.22	1,100	1,194.19	1,200	2,473.75	14,000
Contracted Services	G-781-1500-1523	5,000			600.85			
Travel	G-781-1500-1530	1,600	3,083.71	1,000	3,242.95	1,000	2,443.17	1,000
Conferences & Courses	G-781-1500-1531	4,500	981.80	4,500	5,904.97	4,500	6,440.70	5,000
Equipment Rentals - Owned	G-781-1500-1540						36.00	
General Insurance	G-781-1500-1580							
Licenses	G-781-1500-1582		74.00		74.00		74.00	
Fundraising Expenses	G-781-1500-1589		14,293.79		1,339.80	250	96.16	
Advertising & Public Notices	G-781-1500-1591	2,200	1,512.00	1,600	1,414.52	1,600	6,987.69	2,000
Contribution to Capital	G-781-1510-5350		1,352.50					
Amortization Exp - Land Improvements	G-781-1520-7050							
Amortization Exp - Building	G-781-1520-7100							
Amortization Exp - Machinery & Equipment	G-781-1520-7200				3,288.47			
Amortization Exp - Vehicles	G-781-1520-7300				1,191.59			
Amortization Exp - Furniture & Fixtures	G-781-1520-7400				2,081.25			
Amortization Exp - Communicatons Network	G-781-1520-7500							
Amortization Exp - Computer Hardware	G-781-1520-7600							
Amortization Exp - Computer Hardware Pooled	G-781-1520-7625				4,273.66			
Amortization Exp - Computer Software	G-781-1520-7650				47.17			
Amortization Exp - Computer Software Pooled	G-781-1520-7675							
Bank Service Charges	G-781-1600-1660	50						
Foreign Exchange	G-781-1600-1662	(10)	(55.35)		(32.62)		4.56	
Transfer to Reserves	G-781-1620-5390							
Vehicle parts & Maintenance	G-781-2910-1451						148.53	
IT Distributed Salaries/Wages	G-781-2755-1110						23,516.02	
IT Distributed Benefits	G-781-2755-1111						2,128.48	
		393,840	389,617.20	389,050	404,129.31	401,960	430,454.44	464,790
Buildings & Grounds								
Distributed Salaries/Wages	G-781-1240-1110						663.64	
Distributed Benefits	G-781-1240-1111						219.01	
Natural Gas	G-781-1240-1416	4,000	3,888.90	3,600	3,795.75	2,600	2,377.11	600
Electrical Power	G-781-1240-1420	10,000	8,848.87	9,800	10,490.27	10,000	20,251.91	13,000
Water & Sewer Charges	G-781-1240-1421	1,000	1,014.96	1,000	1,015.20	1,020	1,678.37	1,200
Contracted Services	G-781-1240-1523		1,484.97	2,670	3,426.17	1,000	1,319.16	
Janitorial Contract	G-781-1240-1524	15,000	17,380.92	17,400	17,380.92	19,000	23,520.73	27,600
Equipment Rentals - Owned	G-781-1240-1540						36.00	
Repairs & Maintenance	G-781-1240-1545	3,000	1,656.06	2,000	1,846.01	1,000	3,241.92	1,000
Lawn and Yard Maintenance	G-781-1240-1555	1,500	1,500.00	1,500	750.00		2,627.75	500
Insurance	G-781-1240-1580	2,600	5,182.02	5,200	5,638.23	5,700	12,765.39	7,350
		37,100	40,956.70	43,170	44,342.55	40,320	68,700.99	51,250

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

	Account #	2008	Actual to	2009	Actual to	2010	Actual to	2011
		OPERATING FORECAST	Dec 31, 2008	OPERATING FORECAST	December 31/09	OPERATING FORECAST	December 31/10	OPERATING FORECAST
Library Services								
Events & Activities	G-781-1320-1593	7,000	6,018.17	7,000	4,831.17	7,000	6,561.46	5,000
Books	G-781-1320-1721	49,300	48,881.01	49,300	53,168.04	50,000	49,566.49	50,500
Periodicals	G-781-1320-1722	4,500	4,111.58	4,500	4,237.35	4,000	3,875.92	3,500
CD's & Cassettes	G-781-1320-1723	1,000	807.06	1,000	860.43	500	640.16	500
Talking Books	G-781-1320-1724	5,500	6,162.81	5,500	5,269.04	4,500	4,444.86	4,500
Videos	G-781-1320-1725	7,500	7,990.65	7,500	9,740.12	7,500	8,231.90	7,500
CD Roms/ DVD's	G-781-1320-1726	200	1,035.36	200	212.68	500	295.06	500
e-Books	G-781-1320-1730						224.30	0
		75,000	75,006.64	75,000	78,318.83	74,000	73,840.15	72,000
Total Revenue		(63,040)	(64,255.14)	(63,140)	(71,059.23)	(63,200)	(119,534.73)	(134,960)
Total Expenditures		505,940	505,580.54	507,220	526,790.69	516,280	572,995.58	588,040
Total Library		442,900	441,325.40	444,080	455,731.46	453,080	453,460.85	453,080
Museum								
REVENUE								
Experience Grant	G-791-0430-0411							
Provincial - Summer Program	G-791-0430-0426	(2,200)						
Expense Recoveries	G-791-0330-0589	(600)	(7,025.37)	(7,000)	(421.65)	(1,500)	(465.67)	(500)
Rentals & Leases	G-791-0330-0592						(45.00)	
Souvenir Sales	G-791-0330-0661/0431	(1,500)	(1,318.89)	(1,500)	(1,110.84)	(1,000)	(1,614.05)	(1,000)
Federal Grant	G-791-0430-0400		(5,641.10)					
Federal Grant (FedNor Internship)	G-791-0430-0402							
Experience Grant	G-791-0430-0411		(2,161.00)	(2,000)	(2,347.00)	(2,300)	(2,445.00)	(2,500)
MNDM	G-791-0430-0422	(1,600)		(2,000)		(600)		
Min. of Culture & Comm	G-791-0430-0444	(21,600)	(21,519.00)	(21,600)	(21,519.00)	(21,600)	(21,519.00)	(21,600)
One Time Funding Grant	G-791-0430-0448		(6,817.29)		(5,182.71)	(5,000)	(7,516.96)	
MMAH - Pay Equity	G-791-0430-0455							
NOHF Internship	G-791-0430-0467	(6,200)	(6,806.25)					
Federal Student Grant	G-791-0430-0513		(920.00)		(2,687.30)	(1,750)	(3,093.86)	(2,000)
Expense Recoveries	G-791-0430-0589	(5,000)					(325.00)	
Program Activity Fees	G-791-0430-0593				(3,201.42)	(1,500)	(2,866.00)	(2,000)
Donations	G-791-0430-0632		(842.98)				(586.05)	
Daily Admissions	G-791-0430-0644	(1,000)	(1,857.55)	(2,000)	(1,827.75)	(3,500)	(7,614.53)	(8,000)
Total Revenue		(39,700)	(54,909.43)	(36,100)	(38,297.67)	(38,750)	(48,091.12)	(37,600)
EXPENDITURES								
Administration								
Distributed Salaries/Wages	G-791-1101-1110		99.56		415.47		316.91	
Distributed Benefits	G-791-1101-1111				2.42		65.66	
Overtime/Shift/Recall	G-791-1101-1113	500	109.20		125.44		4,791.12	

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

		2008	Actual to	2009	Actual to	2010	Actual to	2011
	Account #	OPERATING FORECAST	Dec 31, 2008	OPERATING FORECAST	December 31/09	OPERATING FORECAST	December 31/10	OPERATING FORECAST
Leave (Ber, Sick, Other)	G-791-1101-1114	1,000	1,065.20	1,000	1,186.91	1,000	820.66	500
Vac, Stats, Holidays	G-791-1101-1115	10,000	13,467.26	12,500	10,017.97	5,000	13,978.91	14,000
Salaries/Wages	G-791-1101-1120	88,000	81,214.29	83,000	62,016.58	51,630	47,651.41	49,000
Disability STD/LTD	G-791-1101-1121	2,500	2,713.94	3,000	2,291.04	1,960	2,125.83	2,100
WSIB	G-791-1101-1122	400	400.52	400	321.97	310	332.80	300
CPP	G-791-1101-1123	4,000	4,268.21	4,200	3,136.03	2,800	3,448.52	3,000
EI	G-791-1101-1124	2,200	2,163.78	2,300	1,653.24	1,650	1,843.14	1,500
Dental, Vision, & Ext. Health	G-791-1101-1125	3,300	6,107.47	6,500	5,009.41	4,635	4,338.85	4,500
OMERS	G-791-1101-1126	6,300	6,347.06	6,300	5,080.84	4,065	4,054.78	4,700
Life Insurance	G-791-1101-1127	700	599.31	700	455.61	345	352.20	350
EHT	G-791-1101-1129	1,800	2,273.50	2,000	1,846.56	1,760	1,908.33	1,500
Part-Time Salaries/Wages	G-791-1101-1130	16,000	22,217.45	14,000	19,980.20	33,250	35,926.01	21,100
Communications	G-791-1200-1251	3,500	3,683.07	4,000	4,184.46	4,000	3,935.89	4,000
Postage, Freight, Courier	G-791-1200-1252	2,500	2,043.02	1,750	1,197.08	1,750	249.16	1,500
Memberships	G-791-1200-1260	500	711.28	750	330.24	500	418.32	500
Subscriptions & Publications	G-791-1200-1261	1,000	717.92	500	1,006.32	1,000	443.52	750
Supplies - Souvenirs	G-791-1400-1405	500	986.31	1,000	629.83	500	610.11	500
Display Supplies	G-791-1400-1408	10,000	6,591.08	8,500	8,343.47	10,000	9,562.72	10,000
Office Supplies	G-791-1400-1410	2,500	2,907.97	2,500	4,112.59	3,000	3,255.93	3,500
Conservation Expenses	G-791-1400-1426	2,000	3,195.71	1,750	1,139.58	1,500	2,025.73	2,000
Supplies - Shop	G-791-1400-1432		235.32				18.56	
Contracted Works	G-791-1500-1523	1,500	4,699.24	1,500	450.63	1,500	396.62	500
Travel	G-791-1500-1530	1,500	2,320.84	1,500	172.42	750	1,438.84	1,000
Conferences & Courses	G-791-1500-1531	2,000	975.71	2,000	582.25	1,250	1,651.12	3,000
Equipment Maint & Lease	G-791-1500-1543	0	488.34	500	114.08	500	150.37	500
Licenses	G-791-1500-1582	0	220.00	250	300.00	300		
Advertising & Public Notices	G-791-1500-1591	2,000	2,130.31	1,750	1,421.82	1,750	2,571.17	2,000
Events & Activities	G-791-1500-1593	1,500	12,919.76	1,750	2,680.20	9,500	8,363.25	5,000
Contribution to Capital	G-791-1510-5350							
Amortization Exp - Land Improvements	G-791-1520-7050				406.08			
Amortization Exp - Buildings	G-791-1520-7100				65,494.54			
Amortization Exp - Furniture & Fixtures	G-791-1520-7400				784.48			
Amortization Exp - Computer Hardware Pooled	G-791-1520-7625				1,071.13			
Bank Service Charges/Foreign Exchange	G-791-1600-1660		(1.80)		(6.83)			
Transfer to Reserve Fund	G-791-1620-5390							
		167,700	187,870.83	165,900	207,954.06	146,205	157,046.44	137,300
Buildings & Grounds								
Distributed Salaries	G-791-1240-1110		543.72	1,000	1,177.24	1,080	443.92	1,080
Distributed Benefits	G-791-1240-1111				388.47	420	143.55	420
Natural Gas Charges	G-791-1240-1416	4,000	5,065.51	5,000	5,710.21	5,000	2,396.62	3,500
Hydro Charges	G-791-1240-1420	6,000	7,241.89	6,750	8,521.71	7,500	8,434.61	8,500
Water & Sewer Charges	G-791-1240-1421	1,000	1,033.60	1,000	855.33	750	2,240.87	1,000

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

		2008		2009		2010		2011
	Account #	OPERATING FORECAST	Actual to Dec 31, 2008	OPERATING FORECAST	Actual to December 31/09	OPERATING FORECAST	Actual to December 31/10	OPERATING FORECAST
Janitorial Supplies	G-791-1240-1470	1,000	669.42	750	1,342.45	1,000	769.78	450
Materials	G-791-1240-1471	1,000	55.00		28.31		14.99	
Contracted Services	G-791-1240-1523	3,000	4,198.56	2,500	4,240.75	2,500	10,516.99	4,500
Equipment Rental - Owned	G-791-1240-1540		6.95				18.00	
Repairs & Maintenance	G-791-1240-1545							
Relocation Costs	G-791-1240-1549				1,533.38			
Lawn/Yard Maintenance Costs	G-791-1240-1555	1,500	590.00		58.32			
Building Maint. Services	G-791-1240-1557	9,000	10,472.00	6,000	15,075.80	6,000	6,282.59	6,000
General Insurance	G-791-1240-1580	1,750	3,244.24	3,250	3,180.54	3,250	3,168.61	3,250
		28,250	33,120.89	26,250	42,112.51	27,500	34,430.53	28,700
Total Revenue		(39,700)	(54,909.43)	(36,100)	(38,297.67)	(38,750)	(48,091.12)	(37,600)
Total Expenditures		195,950	220,991.72	192,150	250,066.57	173,705	191,476.97	166,000
Total Museum		156,250	166,082.29	156,050	211,768.90	134,955	143,385.85	128,400

Waterfront Development (Sorting Gap Marina)

REVENUE

Dock Rentals	G-817-0330-0583	(18,500)	(20,858.63)	(22,000)	(19,249.64)	(20,000)	(17,381.11)	(18,500)
Confectionery	G-817-0330-0587	(30,000)	(32,455.10)	(34,000)	(33,491.88)	(35,000)	(38,391.53)	(35,000)
Expense Recoveries	G-817-0330-0589		(330.95)				(5,163.48)	(6,000)
Rent from Hot Dog Stand	G-8170330-0592						(430.95)	(500)
Launch Fees	G-817-0330-0603	(4,500)	(3,491.88)	(4,000)	(3,425.66)	(3,500)	(5,856.34)	(6,000)
Sales - Gas & Oil	G-817-0330-0611	(30,000)	(21,650.69)	(30,000)	(16,084.02)	(25,000)	(17,810.32)	(20,000)
Sales - Confectionery	G-817-0330-0773							
Provincial Grants	G-817-0430-0422	(3,000)	(3,788.00)	(3,800)	(3,788.00)	(4,500)	(5,836.00)	(5,800)
Federal Grants	G-817-0430-0400	(2,200)						
Admissions	G-817-0430-0644					(5,000)		
Expense Recoveries	G-817-0430-0589		(46.47)		(1,137.62)	0		
Total Revenue		(88,200)	(82,621.72)	(93,800)	(77,176.82)	(93,000)	(90,869.73)	(91,800)

EXPENDITURES

Administration

Distributed Salaries/Wages	G-817-1101-1110		5,718.74	6,000	3,704.73	3,500	12,567.90	6,000
Distributed Benefits	G-817-1101-1111				(69.88)		153.50	250
Overtime, Shift, Recall	G-817-1101-1113		1,149.23		710.89		764.10	700
Vac, Stats, Holiday	G-817-1101-1115	1,200	1,207.54	1,200	1,577.37	2,000	1,914.49	2,000
WSIB	G-817-1101-1122	200	387.66	400	433.89	600	667.82	700
CPP	G-817-1101-1123	1,000	969.66	1,000	1,039.00	1,500	1,510.74	1,500
EI	G-817-1101-1124	600	539.67	600	571.18	750	869.56	900
EHT	G-817-1101-1129	400	434.49	500	459.86	600	700.16	700
Part Time Salaries/Wages	G-817-1101-1130	20,000	19,979.40	20,000	21,293.43	36,000	33,225.40	33,000
Communications	G-817-1200-1251	500	566.40	600	555.87	600	575.38	500

**2011 OPERATING BUDGET
COMMUNITY SERVICES**

	Account #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Office Supplies	G-817-1400-1410	1,000	825.70	750	1,131.79	1,500	1,175.76	1,200
Cleaning/Janitorial Supplies	G-817-1400-1470	1,500	3,443.64	2,000	524.11		962.95	
Travel	G-817-1500-1530							
General Insurance	G-817-1500-1580							
MNR Rent (10% of Gross Revenue)	G-817-1500-1559	8,820	7,883.37	9,000	7,338.88	8,850	8,503.37	8,600
Advertising & Public Notices	G-817-1500-1591		362.60	500		500	444.00	500
Amortization Exp - Buildings	G-817-1520-7100				2,661.22			
Amortization Exp - Machinery & Equipment	G-817-1520-7200							
Bank Service Charges	G-817-1600-1660	400	496.84	600	413.04	250	593.93	500
Cash Over/Under	G-817-1600-1661							
Credit Card Discount	G-817-1600-1665	750	791.96	900	590.74	750	628.97	550
Gas Purchases for Resale	G-817-2970-1418	22,500	19,603.40	27,000	16,282.77	22,500	16,736.54	18,000
Confectionery Expenses	G-817-2970-1551	17,500	18,286.47	18,700	22,386.03	21,000	27,965.16	22,000
		76,370	82,646.77	89,750	81,604.92	100,900	109,959.73	97,600
Buildings & Grounds								
Distributed Salaries/Wages	G-817-1240-1110	6,000	2,134.05		6,716.63	1,800	1,271.53	2,000
Distributed Benefits	G-817-1240-1111				2,164.24	700	400.33	500
Hydro Charges	G-817-1240-1420	3,000	3,584.19	3,500	3,234.17	3,200	4,754.95	3,500
Water & Sewer Charges	G-817-1240-1421	500	206.98	500	481.08	500	378.14	500
Waterfront PIL Taxes	G-817-1240-1425	16,630	16,630.18	16,833	16,832.97	15,755	15,751.85	16,035
Janitorial Cleaning Supplies	G-817-1240-1470					750		1,000
Contracted Services	G-817-1240-1523	2,500	4,380.81	5,000	3,327.42	3,500	2,759.36	3,000
Equipment Rentals - Owned	G-817-1240-1540	250	1,212.75	500	4,003.95	500	850.15	500
Repairs & Maintenance	G-817-1240-1545	2,000	17,125.60	3,500	375.83	1,500	3,154.85	3,500
Riverfront Maintenance	G-817-1240-1558				0.00		5,163.48	6,000
Insurance	G-817-1240-1580	6,800	1,038.68	1,050	1,078.81	1,050	1,073.80	1,100
		37,680	46,313.24	30,883	38,215.10	29,255	35,558.44	37,635
Total Revenue		(88,200)	(82,621.72)	(93,800)	(77,176.82)	(93,000)	(90,869.73)	(91,800)
Total Expenses		114,050	128,960.01	120,633	119,820.02	130,155	145,518.17	135,235
Total Waterfront Development		25,850	46,338.29	26,833	42,643.20	37,155	54,648.44	43,435
Total C S Revenue		(2,025,192)	(2,097,127.76)	(2,051,455)	(2,100,157.99)	(2,152,610)	(2,303,090.11)	(2,154,850)
Total C S Expenditures		6,979,804	7,143,284.31	6,983,157	7,498,857.16	7,230,470	7,267,654.68	7,291,685
TOTAL COMMUNITY SERVICES		4,954,612	5,046,156.55	4,931,702	5,398,699.17	5,077,860	4,964,564.57	5,136,835

**2011 OPERATING BUDGET
PLANNING DEVELOPMENT**

ACCOUNT #	2008	Actual to	2009	Actual to	2010	Actual to	2011	
	OPERATING FORECAST	Dec 31, 2008	OPERATING FORECAST	December 31/09	OPERATING FORECAST	December 31/10	OPERATING FORECAST	
By-Law Enforcement								
REVENUE								
Parking Meter Collections	G-271-0310-0598	(2,000)	(750.52)	(1,200)	(2,134.04)	(1,224)	(1,134.29)	(1,200)
Loading Zone Fees	G-271-0310-0599	(1,400)	(1,176.00)	(1,400)	(1,520.00)	(1,500)	(1,571.14)	(1,500)
Monthly Parking Fees	G-271-0310-0601	(1,000)	(960.00)	(1,000)	(1,092.00)	(1,020)	(960.00)	(1,000)
Expense Recoveries	G-271-0330-0589		(3,050.50)		(1,282.01)	(1,000)	(3,704.45)	(1,500)
Dog Tags	G-271-0410-0725	(350)	(1,928.00)	(1,500)	(2,797.00)	(2,040)	(1,613.64)	(2,000)
Bicycle Licenses	G-271-0410-0726	(200)	(168.00)	(200)	(88.00)	(206)	(89.76)	(150)
By-Law Fines	G-271-0410-0811	(6,000)	(6,935.00)	(7,000)	(13,787.00)	(8,140)	(11,903.00)	(10,000)
MNR Bear Agreement	G-271-0410-0817	(20,000)	(20,000.00)	(20,000)	(20,000.00)	(20,000)	(20,000.00)	(20,000)
MNR Bearwise	G-271-0410-0818		(15,467.76)		(18,942.50)			
Expense Recoveries	G-271-0430-0589							
Impound Fees	G-271-0430-0591	(1,500)	(1,408.00)	(1,500)	(2,699.00)	(1,530)	(2,041.38)	(2,000)
Donations	G-271-0430-0632				(100.00)			
Total Revenue		(32,450)	(51,843.78)	(33,800)	(64,441.55)	(36,660)	(43,017.66)	(39,350)
EXPENDITURES								
Administration								
Overtime/Shift/Recall	G-271-1101-1113		247.77		249.27			
Sick Leave	G-271-1101-1114		1,178.47		1,060.18	1,000	595.19	
Vac, Stats, Holidays	G-271-1101-1115		16,635.34		16,875.74	8,700	12,773.59	13,028
Salaries/Wages	G-271-1101-1120	102,200	68,481.16	100,000	77,477.71	85,000	82,876.64	85,358
Disability - STD/LTD	G-271-1101-1121	3,280	2,783.36	3,400	3,072.90	3,220	3,263.39	3,412
WSIB	G-271-1101-1122	1,740	3,153.85	1,800	1,821.57	1,760	1,801.67	2,115
CPP	G-271-1101-1123	3,980	4,271.70	4,098	4,132.53	4,000	4,066.26	4,178
EI	G-271-1101-1124	1,730	1,836.36	1,422	1,742.27	1,710	1,714.21	1,748
Dental, Vision, Extend Health	G-271-1101-1125	6,140	5,642.53	6,170	4,370.09	3,425	3,222.50	3,225
O.M.E.R.S	G-271-1101-1126	7,100	6,854.17	7,000	6,017.15	6,290	6,314.40	7,512
Life Insurance	G-271-1101-1127	715	602.14	660	646.22	660	686.80	618
EHT	G-271-1101-1129	1,995	1,886.62	2,052	1,930.59	1,850	1,858.21	1,918
Part-time Wages	G-271-1101-1130		7,702.98		763.00			
Communications	G-271-1200-1251	1,000	593.05	800	545.85	800	527.82	800
Postage, Freight, Courier	G-271-1200-1252	100		100		0	47.05	100
Transfer to MTO	G-271-1200-1256	250	24.75	250	577.50	300	379.50	400
Nuisance Bear	G-271-1200-1257	1,000	979.15	1,000	550.92	1,000	324.77	1,000
Memberships	G-271-1200-1260	200	175.00	300	205.00	300	208.00	300
Subscriptions & Publications	G-271-1200-1261	200	275.85	500	511.72	500	1,017.58	750
MNR Bearwise Project	G-271-1200-1262		15,467.76		18,942.50			
Office Supplies	G-271-1400-1410	1,000	3,668.46	1,500	952.43	1,000	669.63	1,000
Photography Supplies	G-271-1400-1411	100	10.25	100	0.00			

2011 OPERATING BUDGET PLANNING DEVELOPMENT

		2008	Actual to	2009	Actual to	2010	Actual to	2011
	ACCOUNT #	OPERATING FORECAST	Dec 31, 2008	OPERATING FORECAST	December 31/09	OPERATING FORECAST	December 31/10	OPERATING FORECAST
Materials	G-271-1400-1471	100	32.97	100	296.43	100	2.72	100
Clothing - Uniforms Coveralls	G-271-1400-1480	200	790.44	1,000	864.47	1,000	743.17	1,000
Meter Repairs/Maintenance	G-271-1500-1515	500		200		200	388.80	250
Contracted Services	G-271-1500-1523	3,000	2,995.00	3,000	1,497.96	2,500	2,365.55	2,500
Travel	G-271-1500-1530	200		200		0		200
Conference & Courses	G-271-1500-1531	4,000	3,691.67	4,000	4,557.58	4,000	5,472.32	2,500
Mileage	G-271-1500-1533	200	147.85	200	214.30	200	216.16	200
Equipment Rental	G-271-1500-1541	200		200		0		
Advertising & Public Notices	G-271-1500-1591	2,000	2,188.55	2,000	2,026.44	2,000	641.54	2,500
Contribution to Capital	G-271-1510-5350							
		143,130	152,317.20	142,052	151,902.32	131,515	132,177.47	136,712
Vehicles								
Distributed Salaries/Wages	G-271-2910-1110	500	726.64	700	1,302.15	1,000	748.46	1,000
Distributed Benefits	G-271-2910-1111	150	239.81	210	429.73	333	246.99	333
Vehicle Washes	G-271-2910-1415	100	62.00	100		100		100
Gas & Fuel	G-271-2910-1418	3,500	3,674.94	3,500	2,619.52	3,000	2,703.14	3,000
Vehicle Parts & Maintenance	G-271-2910-1451	1,500	494.12	1,250	1,071.04	1,000	1,327.21	1,000
Materials/Supplies	G-271-2910-1471							
Contracted Services	G-271-2910-1523							
Equipment Rentals - Owned	G-271-2910-1540				7.60			
Insurance	G-271-2910-1580	1,000	991.00	1,000	991.00	1,000	991.00	1,000
License	G-271-2910-1582	75	74.00	75	74.00	75	74.00	75
		6,825	6,262.51	6,835	6,495.04	6,508	6,090.80	6,508
Animal Shelter								
Distributed Salaries/Wages & Benefits	G-272-1101-1110	200	56.63	200	301.57	200		
Distributed Salaries/Wages & Benefits	G-272-1101-1111				99.53	66		
Equipment Rentals - Owned	G-272-1101-1540	100		100	50.20	100		
Hydro Charges	G-272-1400-1420	1,500	1,438.29	1,500	2,002.14	1,500	1,734.45	1,500
Water & Sewer Charges	G-272-1400-1421	1,000	1,182.17	1,000	1,750.63	2,000	1,466.20	1,500
Janitorial Supplies	G-272-1400-1470	750	382.23	500	641.02	500	816.70	750
Materials/Supplies	G-272-1400-1471	200	84.23	200	208.79	200	265.60	200
Food & Meals	G-272-1400-1491	500	480.88	500	927.96	600	445.55	600
Euthanasia Expenses	G-272-1400-1492	2,500	5,821.63	3,000	4,383.33	3,500	5,100.01	3,500
Contracted Services	G-272-1500-1523	200	70.10	200	439.96	200	457.17	500
Repairs & Maintenance	G-272-1500-1545	200	511.49	200	161.12	300		300
Insurance	G-272-1500-1580		27.59	50	31.74	50	33.00	50
Amortization Exp - Building	G-272-1520-7100				157.47			
		7,150	10,055.24	7,450	11,155.46	9,216	10,318.68	8,900
Total Revenue		(32,450)	(51,843.78)	(33,800)	(64,441.55)	(36,660)	(43,017.66)	(39,350)

**2011 OPERATING BUDGET
PLANNING DEVELOPMENT**

ACCOUNT #	2008		2009		2010		2011	
	OPERATING FORECAST	Actual to Dec 31, 2008	OPERATING FORECAST	Actual to December 31/09	OPERATING FORECAST	Actual to December 31/10	OPERATING FORECAST	
Total Expenditures	157,105	168,634.95	156,337	169,552.82	147,239	148,586.95	152,120	
Total By-Law Enforcement	124,655	116,791.17	122,537	105,111.27	110,579	105,569.29	112,770	
Building Department								
REVENUE								
Expense Recoveries	G-813-0430-0589							
Building Permits	G-813-0430-0722	(160,000)	(166,818.64)	(160,000)	(167,274.25)	(61,200)	(69,779.40)	(60,000)
Moving Permits	G-813-0430-0723	(2,500)	(1,857.00)	(2,000)	(2,094.88)	(2,040)	(2,787.39)	(2,000)
Other Misc. Permits	G-813-0430-0728	(200)	(154.50)	(200)	(424.00)	(204)	(54.06)	(500)
Other Municipalities (Alberton)	G-813-0430-0939							
		(162,700)	(168,830.14)	(162,200)	(169,793.13)	(63,444)	(72,620.85)	(62,500)
EXPENDITURES								
Administration								
Leave (Ber, Sick, Other)	G-813-1101-1114		809.30		2,283.25		327.11	
Vac, Stats, Holidays	G-813-1101-1115		7,140.59		7,609.59	7,600	9,612.20	9,315
Salaries/Wages	G-813-1101-1120	64,040	56,750.39	66,000	56,496.08	58,345	49,584.11	57,961
Disability - STD/LTD	G-813-1101-1121	1,920	1,891.55	1,940	1,981.99	2,033	2,087.94	2,075
WSIB	G-813-1101-1122	1,100	1,123.26	1,150	1,220.23	1,240	1,083.23	1,458
CPP	G-813-1101-1123	1,990	2,053.47	2,050	2,002.53	2,120	2,163.15	2,163
EI	G-813-1101-1124	865	840.24	712	809.77	860	873.69	874
Dental, Vision, Ext. Health	G-813-1101-1125	4,500	4,401.72	4,525	4,480.48	4,633	3,983.48	4,331
OMERS	G-813-1101-1126	4,800	4,786.18	4,870	4,873.52	4,935	4,653.78	5,698
Life Insurance	G-813-1101-1127	360	335.40	340	331.21	343	323.62	358
EHT	G-813-1101-1129	1,250	1,256.07	1,287	1,293.22	1,300	1,135.69	1,322
Communications	G-813-1200-1251	800	740.01	800	1,038.09	1,400	1,257.85	1,400
Postage, Freight, Courier	G-813-1200-1252				22.61			
Legal	G-813-1200-1253	1,000	576.05	1,000		1,000		1,000
Memberships	G-813-1200-1260	250	235.00	300	290.00	350	200.00	350
Subscriptions & Publications	G-813-1200-1261	300	205.06	300	156.56	300	141.39	300
Office Supplies	G-813-1400-1410	1,000	241.65	500	495.82	500	307.72	500
Materials	G-813-1400-1471		2.60					
Clothing - Uniforms Coveralls	G-813-1400-1480	200	82.15	200		200		200
Computer Maintenance (H & S)	G-813-1500-1502	12,000	11,059.48	13,000	12,600.65	13,000	12,600.65	13,000
Contracted Services	G-813-1500-1527	1,000		1,000		0	4,587.08	
Travel	G-813-1500-1530	100	44.78	100		0		
Conferences & Courses	G-813-1500-1531	5,000	3,117.83	3,000	2,336.92	3,000	2,854.61	3,000
Meeting Expense	G-813-1500-1532	500	9.28	0	30.77	200	52.41	200
General Insurance	G-813-1500-1580							
Advertising & Public Notices	G-813-1500-1591	300	689.76	500	1,032.09	750	469.78	500
Amortization Exp - Computer Hardware	G-813-1520-7600							

**2011 OPERATING BUDGET
PLANNING DEVELOPMENT**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Amortization Exp - Computer Software	G-813-1520-7650	103,275	98,391.82	103,574	101,385.38	104,109	98,299.49	106,005
Vehicle								
Amortization Exp - Vehicle	G-815-1520-7300				4,189.39			
Distributed Salaries/Wages	G-813-2910-1110	200	48.86	200	0.00	200		
Distributed Benefits	G-813-2910-1111	50	16.13	60	0.00	66		
Vehicle Washes	G-813-2910-1415	100		100	0.00	100		
Gas & Fuel	G-813-2910-1418	750	146.45	500	423.77	500	506.41	500
Vehicle Parts & Maintenance	G-813-2910-1451	500	129.31	500	387.14	500	1,689.51	500
Contracted Works	G-813-2910-1523							
Insurance	G-813-2910-1580	1,000	421.00	500	421.00	500	421.00	500
Licenses	G-813-2910-1582	75	74.00	75	74.00	75	74.00	75
		2,675	835.75	1,935	5,495.30	1,941	2,690.92	1,575
Total Revenue		(162,700)	(168,830.14)	(162,200)	(169,793.13)	(63,444)	(72,620.85)	(62,500)
Total Expenditures		105,950	99,227.57	105,509	106,880.68	106,050	100,990.41	107,580
Total Building Department		(56,750)	(69,602.57)	(56,691)	(62,912.45)	42,606	28,369.56	45,080
Planning Department								
REVENUE								
NOHFC Grant	G-815-0430-0467							
Expense Recovery	G-815-0430-0589							
Document/Map Sales, etc.	G-815-0430-0813	(2,000)	(3,266.35)	(2,000)	(2,694.00)	(2,040)	(4,255.72)	(2,000)
Planning Application Fees	G-815-0430-0815	(10,000)	(12,359.50)	(10,000)	(9,097.00)	(10,200)	(11,356.22)	(8,000)
Contribution from Reserves (OPA/ZBL Amend)	G-815-0430-0952	(80,000)		(70,000)	(47,204.64)	(26,130)	(23,766.37)	(5,000)
Total Revenue		(92,000)	(15,625.85)	(82,000)	(58,995.64)	(38,370)	(39,378.31)	(15,000)
EXPENDITURES								
Overtime/Shift/Recall	G-815-1101-1113		968.01		635.80		1,062.87	
Sick Leave	G-815-1101-1114		1,613.35		606.90		2,208.10	
Vac, Stats, Holidays	G-815-1101-1115		5,399.29		5,547.85	5,600	6,646.79	7,540
Salaries/Wages	G-815-1101-1120	51,065	41,661.09	52,600	46,162.39	47,000	39,931.02	47,000
Disability - STD/LTD	G-815-1101-1121	1,640	1,622.62	1,703	1,755.92	1,800	1,853.36	1,880
WSIB	G-815-1101-1122	870	862.98	916	974.40	1,000	928.23	1,165
CPP	G-815-1101-1123	1,990	2,052.75	2,050	2,027.27	2,120	2,163.15	2,163
EI	G-815-1101-1124	865	839.90	712	819.84	860	873.62	874
Dental, Vision, Ext. Health	G-815-1101-1125	4,500	4,411.36	4,525	4,463.24	4,632	4,331.24	4,331
OMERS	G-815-1101-1126	3,550	3,397.81	3,600	3,604.51	3,625	3,620.37	4,240
Life Insurance	G-815-1101-1127	360	335.40	340	331.21	345	323.62	358
EHT	G-815-1101-1129	1,000	964.84	1,026	1,032.77	1,030	973.15	1,056

**2011 OPERATING BUDGET
PLANNING DEVELOPMENT**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
Communications	G-815-1200-1251	1,000	720.81	1,000	555.49	0		
Postage, Freight, Courier	G-815-1200-1252				25.52	100		100
Legal	G-815-1200-1253	2,500	1,308.08	2,500	2,138.01	2,000	4,399.53	5,000
Consultants Fees	G-815-1200-1255	80,000		70,000	47,204.64	26,130	23,766.37	5,000
Memberships	G-815-1200-1260	600	560.00	600	586.00	600	599.43	600
Subscriptions & Publications	G-815-1200-1261	1,500	2,386.60	1,500	2,351.97	1,500	2,951.44	2,500
Office Supplies	G-815-1400-1410	1,500	1,168.84	1,000	724.67	1,200	539.76	500
GIS Distributed Salaries & Wages	G-815-1500-1110	10,700	9,588.41	8,240	7,707.66	8,405	7,184.47	8,530
GIS Distributed Benefits	G-815-1500-1111	2,500	3,164.04	1,900	2,543.29	1,935	2,370.61	2,085
GIS Expense	G-815-1500-1507	2,500	1,035.97		3,388.89	3,078	141.90	3,750
Contracted Services	G-815-1500-1527						2,820.00	
Travel	G-815-1500-1530	200	43.71	100		0	156.97	
Conferences & Courses	G-815-1500-1531	4,000	2,932.27	2,500	1,984.60	2,500	2,704.68	2,500
Meeting Expenses - Committee/Board	G-815-1500-1532	250	135.58	100	224.57	500	393.89	500
Equipment Rentals - Owned	G-815-1500-1540	1,500	11.80	735		500		
Advertising & Public Notices	G-815-1500-1591	2,000	1,512.56	2,000	3,309.18	3,500	4,124.05	3,000
Amortization - Computer Hardware Pooled	G-815-1520-7625				938.84			
Transfer to Reserves (OP/ZBL)	G-815-1620-5390							
Total Expenditures		176,590	88,698.07	159,647	141,645.43	119,960	117,068.62	104,672
Total Revenue		(92,000)	(15,625.85)	(82,000)	(58,995.64)	(38,370)	(39,378.31)	(15,000)
Total Expenditures		176,590	88,698.07	159,647	141,645.43	119,960	117,068.62	104,672
Total Planning Department		84,590	73,072.22	77,647	82,649.79	81,590	77,690.31	89,672
Civic Centre Building & Grounds								
REVENUE								
Civic Centre Rentals (OPP)	G-150-0430-0586	(75,900)	(74,471.40)	(77,500)	(74,471.40)	(74,500)	(130,001.82)	(82,500)
FFPC - Utility Contribution	G-150-0430-0586	(13,000)	(13,284.00)	(13,000)	(13,284.00)	(13,000)	(13,284.00)	(13,000)
		(88,900)	(87,755.40)	(90,500)	(87,755.40)	(87,500)	(143,285.82)	(95,500)
EXPENDITURES								
Distributed Salaries/Wages	G-150-1240-1110	5,000	10,366.18	10,000	14,280.71	12,000	7,581.37	12,000
Distributed Benefits	G-150-1240-1111	1,500	3,032.01	3,000	3,695.59	4,000	2,280.65	4,000
Equipment Rentals - Owned	G-150-1240-1540	750	851.93	750	1,019.50	1,000	651.70	1,000
Natural Gas Charges	G-150-1400-1416	28,000	36,607.85	30,000	30,461.31	30,000	20,071.84	30,000
Hydro Charges	G-150-1400-1420	54,000	54,784.98	55,000	53,593.78	55,000	68,142.78	55,000
Water & Sewer Charges	G-150-1400-1421	2,000	1,390.39	1,800	4,451.27	1,800	3,792.94	1,800
Janitorial supplies	G-150-1400-1470	7,000	8,296.10	7,000	5,230.60	6,000	6,241.70	6,000
Protective Clothing	G-150-1400-1480	200		0				
Elevator Contracting/Materials	G-150-1500-1508	2,000	2,273.92	8,000	6,561.11	3,500	2,441.98	3,500

**2011 OPERATING BUDGET
PLANNING DEVELOPMENT**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
HVAC Contracts/Materials	G-150-1500-1509	5,000	4,420.96	5,000	5,364.39	7,000	3,939.71	7,000
Electrical Contracts/Materials	G-150-1500-1510	3,500	8,897.10	5,000	7,709.98	7,000	5,221.13	7,000
Plumbing Contracts/Materials	G-150-1500-1512	3,500	1,867.77	2,000	1,702.62	2,500	3,320.35	2,500
Contracted Works	G-150-1500-1523	20,000	8,035.50	20,000	23,836.44	20,000	21,947.12	20,000
Janitorial Contract	G-150-1500-1524	37,000	35,533.29	40,000	38,400.00	38,400	38,568.96	60,000
Contracted Services	G-150-1500-1527	4,000	4,092.21	4,000	2,866.66	5,000	1,585.55	5,000
Equipment & Leases	G-150-1500-1543	500		0				
Repairs & Maintenance	G-150-1500-1545	15,000	29,222.71	15,000	10,411.00	15,000	12,294.49	15,000
Snow Removal	G-150-1500-1553	500		0				
Lawn & Yard Maintenance	G-150-1500-1555	1,500	1,589.99	1,000	2,449.53	2,000	3,998.19	2,500
Insurance	G-150-1500-1580							
Contribution to Capital	G-150-1510-5350							
		190,950	211,262.89	207,550	212,034.49	210,200	202,080.46	232,300
Total Revenue		(88,900)	(87,755.40)	(90,500)	(87,755.40)	(87,500)	(143,285.82)	(95,500)
Total Expenditures		190,950	211,262.89	207,550	212,034.49	210,200	202,080.46	232,300
Total Civic Centre		102,050	123,507.49	117,050	124,279.09	122,700	58,794.64	136,800
Total P & D Revenue		(376,050)	(324,055.17)	(368,500)	(380,985.72)	(225,974)	(298,302.64)	(212,350)
Total P & D Expenditures		630,595	567,823.48	629,043	630,113.42	583,449	568,726.44	596,672
TOTAL PLANNING & DEVELOPMENT		254,545	243,768.31	260,543	249,127.70	357,475	270,423.80	384,322

2011 CAPITAL BUDGET

		TOTAL BUDGET	FEDERAL GRANTS	PROVINCIAL GRANTS	CONTRIBUTION FROM OTHERS	FEDERAL GAS TAX RESERVE	RESERVE FUNDS	WATER & SEWER RESERVE FUNDS	FUNDED BY WATER & SEWER RATES	Long-Term Debt Financing
GENERAL GOVERNMENT										
Computer Upgrades	P	20,000					20,000			0
Sustainable Project Computer	P	800					800			
Mail Folder/Stuffer Machine	P	15,000					15,000			0
TOTAL GENERAL GOVERNMENT		35,800	0	0	0	0	35,800	0	0	0
PROTECTION										
<i>Fire</i>										
Breathing Apparatus	P	11,000					11,000			0
GIS	P	1,475					1,475			0
TOTAL PROTECTION		12,475	0	0	0	0	12,475	0	0	0
TRANSPORTATION										
<i>Building/General Misc.</i>										
Staff Coffee Room upgrade/enlargement	B	15,000					15,000			0
Small Equipment	V	8,000					8,000			0
		23,000	0	0	0	0	23,000	0	0	0
<i>Large Equipment</i>										
Replace E320 - 1994 CAT Backhoe/Loader	V	130,000					130,000			0
		130,000	0	0	0	0	130,000	0	0	0
<i>Small Vehicles</i>										
Replace V131 - 1992 Dodge 1/2Ton Truck	V	35,000					35,000			0
Replace V149 1998 1/2 Ton Truck	V	40,000					40,000			0
		75,000	0	0	0	0	75,000	0	0	0
<i>GIS/Engineering Services</i>										
Engineering Design - Front St - East of Crowe South of Scott Street (1355 m)	P	44,000					44,000			0
Engineering Design - 3rd. Street E - Portage Ave to Mowat (237 m)	P	19,020					19,020			0
GIS Equipment & Mapping	P	9,012					9,012			0
		72,032	0	0	0	0	72,032	0	0	0
<i>Roads</i>										
Upgrades to Portage Ave Storm Sewer Pumping Station	D	266,667				266,667				0
Surface Treatment- Osborne Street from Christie to Armit (85 m) Revised to HL4-50 mm thickness	D	23,000				23,000				0
3rd. Street E - Portage Ave to Mowat Ave (237 m)	D	187,945				187,945				0
		477,612	0	0	0	477,612	0	0	0	0
<i>Streetlight Pole Replacement</i>										
Pole Replacement	P	5,000					5,000			0
		5,000	0	0	0	0	5,000	0	0	0
<i>Sidewalks</i>										
3rd Street E - Portage Ave to Mowat Ave (237 m)	D	44,635				20,000	24,635			0
		44,635	0	0	0	20,000	24,635	0	0	0
<i>Waste Management</i>										
Lift Weight Scale & Landfill Site Building	B	20,000					20,000			0
		20,000	0	0	0	0	20,000	0	0	0
<i>Airport</i>										

2011 CAPITAL BUDGET

		TOTAL BUDGET	FEDERAL GRANTS	PROVINCIAL GRANTS	CONTRIBUTION FROM OTHERS	FEDERAL GAS TAX RESERVE	RESERVE FUNDS	WATER & SEWER RESERVE FUNDS	FUNDED BY WATER & SEWER RATES	Long-Term Debt Financing
Replace John Deere Pull behind Lawn Mower	V	25,000					25,000			0
Perimeter Fencing around Runways *Pending Airport Capital Assistance Grant		572,520	572,520							0
		597,520	572,520	0	0	0	25,000	0	0	0
TOTAL TRANSPORTATION		1,444,799	572,520	0	0	497,612	374,667	0	0	0
PARKS										
Phase I - Water Front Dock Repairs & Replacement	P	20,000					20,000			0
Small Equipment Replacement - mowers/ whipper snippers	V	5,000					5,000			0
Replace 1997 - 275 JD Tractor - 62" Deck	V	10,500					10,500			0
TOTAL PARKS		35,500	0	0	0	0	35,500	0	0	0
CEMETERY										
2 - Riding Lawn Tractor/Mower - 48" Decks	D	13,070					13,070			0
Portable PC - Hand Held Unit for Stone Orchard Software Program	D	2,000					2,000			0
TOTAL CEMETERY		15,070	0	0	0	0	15,070	0	0	0
ENVIRONMENT										
Sanitary Sewer - Collection System										
Small Tools/Equipment		10,000							10,000	0
GIS Equipment & Mapping		2,458							2,458	0
Upgrades to Portage Ave Storm Sewer		133,334						133,334		0
Sanitary Manholes		50,000							50,000	0
Infiltration & Inflow Study		100,000							100,000	0
3rd. St E - Portage Ave to Mowat Ave (237 m)	SS	537,644						285,620	252,024	0
Replace 1996 V150 - Dodge 1/2 Ton Truck		34,500							34,500	0
		867,936	0	0	0	0	0	418,954	448,982	0
Sewage Treatment Plant										
Misc. Capital Upgrades		119,000							119,000	0
Collector Chain Replacement (1200 ft) c/w barrel wrap & flight attachments		45,000							45,000	0
		164,000	0	0	0	0	0	0	164,000	0
Water System										
Water Distribution System										
GIS Equipment & Mapping		4,915							4,915	0
Miscellaneous Tools/Equipment		20,000							20,000	0
3rd Street E - Portage Ave to Mowat Ave (237 m)	W	476,419							476,419	0
East of Butler Ave (Woodyard) - Church St to Front St (120 m)		100,000							100,000	0
Sixth Street E - Portage Ave to McKenzie Ave (110 m)		75,000							75,000	0
Replace 1996 V172 - S-10 Ton Truck	W	34,500							34,500	0
		710,834	0	0	0	0	0	0	710,834	0
Water Treatment Plant										
Solar Equipment Installation - WTP Roof top		85,000							85,000	0
Replace V176 - 2001 Dodge 1/2 Ton Truck		35,000							35,000	0
Misc. Small Capital Equipment		50,000							50,000	0
Replace In-Plant Potable Water Lines		27,000							27,000	0
		197,000	0	0	0	0	0	0	197,000	0

2011 CAPITAL BUDGET

		TOTAL BUDGET	FEDERAL GRANTS	PROVINCIAL GRANTS	CONTRIBUTION FROM OTHERS	FEDERAL GAS TAX RESERVE	RESERVE FUNDS	WATER & SEWER RESERVE FUNDS	FUNDED BY WATER & SEWER RATES	Long-Term Debt Financing
TOTAL ENVIRONMENT		1,939,770	0	0	0	0	0	418,954	1,520,816	0
SOCIAL & FAMILY SERVICES										
<i>Children's Complex</i>										
Desk	P	800					800			0
TOTAL SOCIAL & FAMILY		800	0	0	0	0	800	0	0	0
RECREATION & CULTURAL SERVICES										
<i>Memorial Sports Centre</i>										
First Aid Actars	P	2,500					2,500			0
York Compressor Replacement	B	50,000					50,000			0
Auditorium Tables & chairs	P	2,500					2,500			0
Surveillance Cameras	B	6,400					6,400			0
Railing in Ice for Kids Stands	B	8,000					8,000			0
		69,400	0	0	0	0	69,400	0	0	0
<i>Recreation</i>										
Sunny Cove Camp Repairs (2010 Carryover)	P	24,445		24,445						0
Sunny Cove Camp Small Equipment	V	5,000					5,000			0
		29,445	0	24,445	0	0	5,000	0	0	0
<i>Sister Kennedy Centre</i>										
Centre Upgrades *Pending Grant Approval	D	4,700		2,200			2,500			0
		4,700	0	2,200	0	0	2,500	0	0	0
<i>Handi-Van</i>										
Handi-capped Van Replacement	D	90,000					90,000			0
		90,000	0	0	0	0	90,000	0	0	0
TOTAL RECREATION & CULTURAL SERVICES		193,545	0	26,645	0	0	166,900	0	0	0
PLANNING & DEVELOPMENT										
<i>Planning & Development</i>										
By-Law Half-Ton Replacement	V	30,000					30,000			0
GIS	P	2,215					2,215			0
		32,215	0	0	0	0	32,215	0	0	0
<i>Civic Centre</i>										
HVAC Systems Remedial Work	B	30,000					30,000			0
		30,000	0	0	0	0	30,000	0	0	0
TOTAL PLANNING & DEVELOPMENT		62,215	0	0	0	0	62,215	0	0	0
TOTAL CAPITAL		3,739,974	572,520	26,645	0	497,612	703,427	418,954	1,520,816	0

**2011 OPERATING BUDGET
WATER FUND**

ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
REVENUE							
Expense Recovery				(267.67)			
Rents & Leases	(2,400)	(2,891.93)	(5,443)	(5,545.04)	(5,764)	(6,012.18)	(5,764)
Private Work Charges (GST)							
New Connection Charges				(69,000.00)			
Sale of Rain Barrels		(9,262.33)		(2,531.32)	(975)	(477.46)	(650)
NOHF Grant		(3,974.88)					
Private Work Charges (no GST)	(5,500)	(8,355.70)	(6,000)	(8,363.90)	(6,000)	(7,181.56)	(7,000)
Reconnect Charges	(1,000)	(1,494.00)	(1,000)	(1,324.56)	(1,000)	(2,455.46)	(1,500)
New Connection Charges	(12,000)	(1,714.13)	(7,500)	(3,536.10)	(7,500)	(5,366.38)	(7,500)
Late Payment Charges	(5,000)	(5,731.84)	(5,000)	(9,062.11)	(6,000)	(7,932.25)	(6,000)
Sale of Water	(2,038,589)	(2,121,746.35)	(2,133,499)	(2,242,915.99)	(2,238,988)	(2,394,504.75)	(2,320,765)
Special Water Rates		(1,013.76)		(108.15)		(1,269.49)	
Sale of Water Meters	(8,500)	(15,378.97)	(10,000)	(18,389.84)	(15,000)	(14,072.68)	(15,000)
Local Improvements	(25,726)	(25,726.21)	(21,477)	(20,194.40)	(8,818)	(8,818.01)	(8,818)
	(2,098,715)	(2,197,290.10)	(2,189,919)	(2,381,239.08)	(2,290,045)	(2,448,090.22)	(2,372,997)
<i>Water Works General</i>							
EXPENDITURES							
Administration							
Distributed Salaries/Wages	33,323	34,214.17	37,790	46,925.68	67,075	34,564.91	33,427
Benefits	9,905	8,771.01	9,950	11,605.79	17,109	9,414.00	9,415
Accounting/Allocated Admin	162,318	162,318.00	167,188	167,188.00	170,532	170,532.00	175,695
Communications	1,200	2,077.40	1,200	1,352.40	1,200	1,510.12	1,400
Postage, Freight, Courier	2,500	2,009.27	2,500	8,792.67	2,000	10,783.61	2,000
Legal	5,000	1,831.50	5,000	10,517.47	5,000	0.00	5,000
Memberships	750	316.23	750	1,136.13	1,200	1,031.67	1,200
Write-Offs		68.17		523.13		2,025.14	
Debenture Interest							
Debenture Principal	-						
Office Supplies	100	157.89	100	462.85	100	2,403.67	200
Stores Charge	10,300		10,300	10,300.00	10,300	10,300.00	10,300
Rain Barrel Expenses		8,711.85		2,320.71	975	377.79	540
GIS Material					8,316	516.17	10,735
Contracted Services (Lead Test Coupons/Accreditation)	2,000	1,908.84		150.00	3,000	11,670.06	
Conference & Courses	20,000	14,716.49	20,000	17,644.06	20,000	15,272.36	20,000
Insurance	11,385	35,135.84	36,190	34,447.70	34,450	34,439.43	35,826
Insurance Deductible	5,000		5,000		5,000	10,000.00	10,000
Advertising & Public Notices	500	992.04	750	106.40	500	683.81	500
Contribution to Capital Fund	802,381	815,354.42	839,763	390,151.05	316,839	316,839.00	907,834
Amortization Exp - Vehicles				3,899.97			
Amortization Exp - Fire Hydrants				37,432.37			
Amortization Exp - Water Shut Offs (Curb Stops)				40,322.12			

**2011 OPERATING BUDGET
WATER FUND**

		2008	Actual to	2009	Actual to	2010	Actual to	2011
	ACCOUNT #	OPERATING FORECAST	Dec 31, 2008	OPERATING FORECAST	December 31/09	OPERATING FORECAST	December 31/10	OPERATING FORECAST
Amortization Exp - Mainline Valves	W-961-1520-7804				30,055.94			
Amortization Exp - Service Valves	W-961-1520-7806				2,648.13			
Amortization Exp - Water Mains	W-961-1520-7808				123,347.33			
Amortization Exp - Chamber Valves	W-961-1520-7810				598.91			
Contribution to Reserve Fund	W-961-1620-5390		115,906.54		748,660.29	546,061	845,537.00	79,148
Inventory Adjustments	W-961-1700-2505	200	503.86		2,453.06		(1,578.26)	
		1,066,862	1,204,993.52	1,136,481	1,693,042.16	1,209,657	1,476,322.48	1,303,220
Water Service Connections								
Distributed Salaries/Wages	W-961-1962-1110	47,429	67,975.26	55,300	52,092.02	55,300	56,061.31	56,729
Distributed Benefits	W-961-1962-1111	15,125	19,061.58	14,693	15,246.21	15,824	16,703.97	16,450
Materials	W-961-1962-1471	15,000	17,962.59	18,000	10,903.75	18,000	18,824.63	16,000
Contracted Works	W-961-1962-1523	18,000	19,527.72	15,000	14,689.33	15,000	27,859.64	15,000
Equipment Rentals - Owned	W-961-1962-1540	25,214	18,838.17	23,500	16,549.95	22,000	19,383.29	21,000
		120,768	143,365.32	126,493	109,481.26	126,124	138,832.84	125,179
Water Meter Maintenance								
Distributed Salaries/Wages	W-961-1963-1110	3,500	1,507.65	3,500	1,113.36	3,000	960.13	2,500
Distributed Benefits	W-961-1963-1111	1,155	497.54	1,155	367.43	990	316.82	825
Materials	W-961-1963-1471	7,500	7,880.50	7,500	8,622.03	7,500	11,814.33	7,500
Contracted Works	W-961-1963-1523	2,000	7,232.29	5,000	8,928.99	5,000	7,291.46	7,000
Equipment Rentals - Owned	W-961-1963-1540	250	433.90	350	176.45	300	421.85	300
		14,405	17,551.88	17,505	19,208.26	16,790	20,804.59	18,125
Water Distribution System Maintenance								
Distributed Salaries/Wages	W-961-1964-1110	86,063	86,820.67	96,070	71,161.75	111,506	82,645.60	108,314
Distributed Benefits	W-961-1964-1111	27,881	27,478.60	30,074	23,424.44	36,670	25,808.70	33,398
Materials	W-961-1964-1471	47,000	25,276.99	47,000	16,883.00	42,000	33,928.09	35,000
Contracted Works	W-961-1964-1523	30,000	34,057.40	25,000	27,319.14	25,000	20,537.45	25,000
Equipment Rentals - Owned	W-961-1964-1540	46,048	28,057.94	42,000	26,366.03	42,000	35,149.70	38,200
		236,992	201,691.60	240,144	165,154.36	257,176	198,069.54	239,912
Total Waterworks General		1,439,027	1,567,602.32	1,520,623	1,986,886.04	1,609,747	1,834,029.45	1,686,436
Water Treatment Plant								
Distributed Salaries/Wages	W-965-1101-1110	129,789	131,890.37	137,231	135,110.44	150,770	118,575.71	153,833
Distributed Benefits	W-965-1101-1111	42,766	43,510.93	45,268	44,586.61	49,754	39,076.90	50,674
Equipment Rentals - Owned	W-965-1101-1540	500	442.05	500	1,320.58	750	346.50	650
Communications	W-965-1200-1251	6,000	7,448.29	6,000	6,036.79	5,000	6,423.06	5,000
Lab Fees - Water Testing	W-965-1200-1270	14,000	24,996.05	15,500	21,679.72	15,500	19,361.39	12,000
Natural Gas	W-965-1400-1416	43,623	36,945.97	43,623	31,277.82	43,623	24,931.65	35,000
Diesel Fuel	W-965-1400-1417	200		200		200		200
Electrical Power	W-965-1400-1420	72,814	59,510.23	74,998	63,015.06	74,998	66,805.95	74,998

**2011 OPERATING BUDGET
WATER FUND**

		2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
ACCOUNT #								
Water & Sewer	W-965-1400-1421	800	1,014.96	900	1,015.20	1,000	1,015.20	1,100
Taxes	W-965-1400-1425	62,742	60,303.44	62,113	58,438.24	60,192	52,443.05	60,191
Chlorine	W-965-1400-1434	10,795	8,970.84	10,936	13,064.70	10,900	13,208.72	13,000
Soda Ash	W-965-1400-1435	36,168	21,640.58	36,000	42,700.96	36,000	27,084.90	39,000
Aluminium Sulphate	W-965-1400-1436	20,341	20,521.07	22,994	16,906.55	23,475	22,569.41	29,050
Fluorides	W-965-1400-1437	5,148	5,290.00	5,250	7,430.00	5,250	2,764.88	9,500
Miscellaneous Chemicals	W-965-1400-1438	10,000	8,209.45	8,500	6,563.39	6,500	2,713.65	6,500
Materials	W-965-1400-1471	25,000	26,044.91	25,000	16,242.53	25,000	17,958.08	25,000
Contracted Services	W-965-1500-1523	47,268	42,766.50	45,000	43,543.07	40,000	42,856.08	40,000
Amortization Exp - Buildings	W-965-1520-7100				219,368.54			
Amortization Exp - Machinery & Equipment	W-965-1520-7200				676.29			
Total Water Treatment Plant		527,954	499,505.64	540,013	728,976.49	548,912	458,135.13	555,696
Water Storage Facility								
Distributed Salaries/Wages	W-966-1101-1110	10,118	9,068.29	9,973	8,209.16	10,320	9,476.19	10,394
Distributed Benefits	W-966-1101-1111	3,343	2,940.43	3,210	2,709.00	3,406	3,108.19	3,403
Equipment Rentals - Own	W-966-1101-1540	2,000	1,330.80	1,800	1,270.95	1,500	2,020.50	1,700
Communications	W-966-1200-1251	800	821.65	800	833.81	800	746.38	800
Natural Gas	W-966-1400-1416	4,052	9,295.04	4,052	7,475.08	9,295	3,178.89	8,500
Electrical Power	W-966-1400-1420	4,057	2,428.95	3,139	5,415.01	5,000	4,163.27	5,000
Taxes	W-966-1400-1425	105,164	101,076.35	104,109	96,473.98	99,365	86,103.17	99,368
Materials	W-966-1400-1471	1,000	38.07	1,000	12.68	500	337.71	500
Contracted Works	W-966-1500-1523	1,200	3,182.56	1,200	1,326.48	1,200	4,713.04	1,200
Amortization Exp - Buildings	W-966-1520-7100							
Amortization Exp - Machinery & Equipment	W-966-1520-7200							
Total Water Storage Facility		131,734	130,182.14	129,283	123,726.15	131,386	113,847.34	130,865
Total Expenditures		2,098,715	2,197,290.10	2,189,919	2,839,588.68	2,290,045	2,406,011.92	2,372,997
TOTAL WATER FUND (Surplus)/Deficit		0	0.00	(0)	458,349.60	0	(42,078.30)	0
Less: Amortization Expense					<u>(458,349.60)</u>			
Sub-total					<u>0.00</u>			
Capital Expenses Transferred to Operating					<u>42,078.60</u>			
Adjusted Year End (Surplus)/Deficit					<u><u>42,078.60</u></u>			

**2011 OPERATING BUDGET
SEWER FUND**

	ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
REVENUES								
Private Work Charges	S-410-0330-0595						(88.42)	
NOHF Grant	S-410-0430-0467		(567.84)					
Private Work Charges	S-410-0430-0595	(7,000)	(7,432.49)	(7,000)	(6,914.74)	(6,500)	(6,903.27)	(6,500)
New Connection Charges	S-410-0430-0619	(17,000)	(22,806.05)	(18,000)	(2,350.00)	(18,000)	(16,730.09)	(18,000)
Penalty on Late Payments	S-410-0430-0682	(5,900)	(5,641.37)	(5,900)	(7,897.47)	(5,900)	(7,270.63)	(5,900)
Sewer Service/Disposal	S-410-0430-0760	(1,770,759)	(1,839,698.51)	(1,847,107)	(1,940,463.14)	(1,937,470)	(2,065,551.44)	(2,013,228)
Local Improvements	S-410-0490-0025	(9,475)	(9,475.86)	(7,442)	(7,442.23)	(5,228)	(5,228.54)	(1,735)
Expense Recoveries	S-413-0430-0589						(2,002.34)	(1,955)
Total Revenues		(1,810,134)	(1,885,622.12)	(1,885,449)	(1,965,067.58)	(1,973,098)	(2,103,774.73)	(2,047,318)
EXPENDITURES								
Administration								
Distributed Salaries/Wages	S-410-1101-1110	33,322	27,855.09	30,568	39,018.10	45,451	27,587.82	26,024
Distributed Benefits	S-410-1101-1111	9,905	7,083.48	9,086	9,542.37	12,020	7,459.46	8,078
Allocated Admin	S-410-1200-1221	128,657	128,657.00	132,516	132,516.00	135,166	135,166.00	139,250
Postage, Freight, Courier	S-410-1200-1252	1,700	1,456.68	1,500	8,117.88	1,200	9,735.93	2,000
Legal	S-410-1200-1253	5,000	16,866.20	5,000	21,969.16	35,720	27,467.10	10,000
Write Off's	S-410-1210-4515						1,765.51	
Debenture - Interest	S-410-1300-1301	74,202	78,427.73	66,831	65,636.37	55,783	54,908.53	48,778
Debenture - Principal	S-410-1300-1311	128,355	128,354.42	132,853	132,552.79	135,017	135,016.92	142,048
Office Supplies	S-410-1400-1410				380.00		380.35	
Taxes	S-410-1400-1425	3,926	3,773.26	3,886	3,659.37	3,770	3,300.76	3,769
Stores Charge	S-410-1400-1433	8,700		8,700	8,700.00	8,700	8,700.00	8,700
GIS Material	S-410-1500-1507					4,158	752.70	5,368
Contracted Works	S-410-1500-1523						6,444.78	
Conferences & Courses	S-410-1500-1531	5,000	4,870.01	2,500	3,588.13	3,500	4,314.36	3,500
Insurance	S-410-1500-1580	15,023	27,246.26	28,065	26,816.28	26,816	26,911.94	27,889
Insurance Deductible	S-410-1500-1581	5,000	12,826.75	10,000	869.00	10,000	13,157.00	10,000
Advertising & Public Notices	S-410-1500-1591	500		500		500		500
Contributions to Capital	S-410-1510-5350	496,017	238,211.67	592,779	517,169.64	322,737	332,331.36	612,982
Amortization Exp - Machinery & Equipment	S-410-1520-7200				511.20			
Amortization Exp - Vehicles	S-410-1520-7300				2,633.12			
Amortization Exp - Cleanouts	S-410-1520-7900				13,168.83			
Amortization Exp. - Manholes	S-410-1520-7904				23,164.27			
Amortization Exp - Sewer Mains	S-410-1520-7906				79,857.09			
Contribution to Reserve Funds	S-410-1620-5390	-	281,164.60		105,669.22	290,999	360,226.86	85,000
Inventory Adjustments	S-410-1700-2505	200	(689.76)	200	110.71		(72.66)	
		915,507	956,103.39	1,024,984	1,195,649.53	1,091,537	1,155,554.72	1,133,886
Sewer Mains								
Distributed Salaries/Wages	S-410-1411-1110	27,672	31,477.82	38,800	48,138.72	39,000	53,361.11	48,000
Distributed Benefits	S-410-1411-1111	9,104	10,322.48	12,673	15,770.69	12,731	17,198.36	15,423
Materials	S-410-1411-1471	7,000	13,974.52	12,000	12,850.29	12,000	13,490.15	13,000
Contracted Service	S-410-1411-1523	36,900	40,961.64	20,000	21,997.65	22,000	51,101.13	28,000
Equipment Rentals - Own	S-410-1411-1540	29,234	30,958.05	27,000	41,902.80	30,000	40,783.75	39,400

**2011 OPERATING BUDGET
SEWER FUND**

ACCOUNT #	2008 OPERATING FORECAST	Actual to Dec 31, 2008	2009 OPERATING FORECAST	Actual to December 31/09	2010 OPERATING FORECAST	Actual to December 31/10	2011 OPERATING FORECAST
	109,910	127,694.51	110,473	140,660.15	115,731	175,934.50	143,823
Service Connections							
Equipment IFT S-410-1412-1092							
Distributed Salaries/Wages S-410-1412-1110	40,360	48,790.29	48,000	42,420.31	48,000	51,350.32	48,000
Distributed Benefits S-410-1412-1111	12,767	15,227.90	14,782	12,347.08	13,220	15,565.06	14,077
Materials S-410-1412-1471	8,000	13,004.37	11,000	7,573.08	10,000	12,013.50	10,000
Contracted Services S-410-1412-1523	10,000	15,791.55	12,000	8,386.21	12,000	20,956.00	15,000
Equipment Rentals - Own S-410-1412-1540	20,000	20,760.97	20,000	14,536.15	18,000	18,240.65	18,000
	91,127	113,575.08	105,782	85,262.83	101,220	118,125.53	105,077
Sewage Treatment Plant							
Distributed Salaries/Wages S-413-1101-1110	500	7,428.37	1,000	1,638.58	2,000	271.34	1,500
Distributed Benefits S-413-1101-1111	165	2,433.99	303	534.36	652	89.53	495
Equipment Rentals - Own S-413-1101-1540		6,705.00		186.95		36.00	
Natural Gas S-413-1400-1416	32,967	36,656.14	32,967	24,143.62	32,967	25,768.33	30,000
Electrical Power S-413-1400-1420	107,550	110,161.25	110,776	129,264.05	110,776	135,898.65	110,775
Grit Landfill Tipping Fees S-413-1400-1424			2,000	1,092.00	3,000	1,430.00	2,500
Taxes S-413-1400-1425	45,070	43,318.44	44,618	41,345.99	42,586	36,901.36	42,586
Materials S-413-1400-1471	100	2,003.17	500	1,177.03	1,000	3,736.21	3,000
Contracted Works - AWA/OCWA S-413-1500-1523	506,738	479,542.78	451,546	463,447.00	471,129	475,257.50	473,176
Equipment Rentals - Own S-413-1500-1540	500		500		500		500
Amortization Exp - Buildings S-413-1520-7100				250,120.88			
Amortization Exp - Machinery & Equipment S-413-1520-7200				22,862.98			
	693,590	688,249.14	644,210	935,813.44	664,610	679,388.92	664,532
Total Expenditures	1,810,134	1,885,622.12	1,885,449	2,357,385.95	1,973,098	2,129,003.67	2,047,318
TOTAL SEWER FUND (Surplus)/Deficit	0	0.00	0	392,318.37	0	25,228.94	0
Less: Amortization Expense				<u>(392,318.37)</u>			
Sub-total				<u>0.00</u>			
Capital Expenses Transferred to Operating				<u>107,323.85</u>			
Adjusted Year End (Surplus)/Deficit				<u><u>107,323.85</u></u>			

2011 Tax Rates Summary

Using OPTA calculated rates on April 7, 2011 4:15PM.

Assessment Data Filter Option Used: No Filter with 2011 Alternative Tax Ratios

SAR	Residential	Multi-Res	Commercial			Industrial			Large Industrial		Pipelines	Farm	Man. Forests
	Occupied	Occupied	Occupied	Excess Land	Vacant Land	Occupied	Excess Land	Vacant Land	Occupied	Excess Land	Occupied	Occupied	Occupied
Tax Ratios	1.000000	2.542670	2.050589	1.435412	1.435412	2.781777	1.808155	1.808155	5.072556	3.297161	2.523034	0.250000	0.250000
Education- New Construction			0.01330000	0.00931000	0.00931000	0.01330000	0.00864500	0.00864500	0.01330000	0.00864500			
Fort Frances Town, 5912													
Education	0.00231000	0.00231000	0.01330000	0.00931000	0.00931000	0.01330000	0.00864500	0.00864500	0.01330000	0.00864500	0.01330000	0.00057750	0.00057750
General	0.01597625	0.04062234	0.03276072	0.02293250	0.02293250	0.04444237	0.02888754	0.02888754	0.08104043	0.05267628	0.04030863	0.00399406	0.00399406
Budget Increase	0.00046811	0.00119024	0.00047995	0.00033596	0.00033596	0.00065108	0.00042320	0.00042320	0.00118725	0.00077171	0.00118105	0.00011703	0.00011703
Total Municipal	0.01644436	0.04181258	0.03324067	0.02326846	0.02326846	0.04509345	0.02931074	0.02931074	0.08222768	0.05344799	0.04148968	0.00411109	0.00411109
Total Tax Rate	0.01875436	0.04412258	0.04654067	0.03257846	0.03257846	0.05839345	0.03795574	0.03795574	0.09552768	0.06209299	0.05478968	0.00468859	0.00468859